



LUCAS COUNTY COMPREHENSIVE COMMUNITY CORRECTIONS PLAN *2023*



Prepared By:

CJCC

**CRIMINAL JUSTICE
COORDINATING COUNCIL**

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 - NORIS

2023 Membership

Lucas County Community Corrections Planning Board (CCPB)

Chair: Linda Jennings, Judge

Lucas County Common Pleas Court
P: 419-213-4580
E: ljennings@co.lucas.oh.us

Julia Bates, Prosecutor

Lucas County Prosecutor's Office
P: 419-213-4700
E: jrbates@co.lucas.oh.us

Vallie Bowman-English, Clerk of Courts

Toledo Municipal Court
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Michael Bonfiglio, Judge

Sylvania Municipal Court
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E: mbonfiglio@sylvaniacourt.com

Michelle Butts, Director

Lucas County Regional Court Services
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Liz Conley

Representative of the Public
E: lcon56@yahoo.com
P: 419-304-3403

Denise Cubbon, Judge

Lucas County Juvenile Court
P: 419-213-6779
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Rebecca Facey, Chief Prosecutor

City of Toledo
P: 419-245-1975
E: rebecca.facey@toledo.oh.gov

Lisa Falgiano, Court Administrator

Toledo Municipal Court
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Jennifer Friddell, Chief Probation Officer

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P: 419-245-1936
E: Jennifer.Friddell@tmcourt.org

Michael Goulding, Judge

Lucas County Common Pleas Court
P: 419-213-4538
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Dan Hazard, Judge

Maumee Municipal Court
P: 419-897-7140
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Bud Hite, Executive Director

Correctional Treatment Facility
P: 419-213-6200
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Linda Howe, Chief Probation Officer

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P: 419-897-8930
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Wade Kapszukiewicz, Mayor

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Willie Knighten, Reentry Support Specialist

Goodwill Industries of NW Ohio
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Lou Kovacs, Judge

Oregon Municipal Court
P: 419-698-7009
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Tim Kuhlman, Judge

Toledo Municipal Court
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Michael Navarre, Sheriff

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Ashley Richardson, Director

Lucas County Adult Probation Department
P: 419-213-6034
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Ro-Ellen Sinkewich, Director

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Board of Lucas County Commissioners
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Dennis Sullivan, Executive Director

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Scott Sylak, Executive Director

Lucas County MHR SB
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John Sylvester, Major

Lucas County Sheriff's Office
P: 419-213-4945
E: jsylvester@co.lucas.oh.us

Michael Troendle, Chief

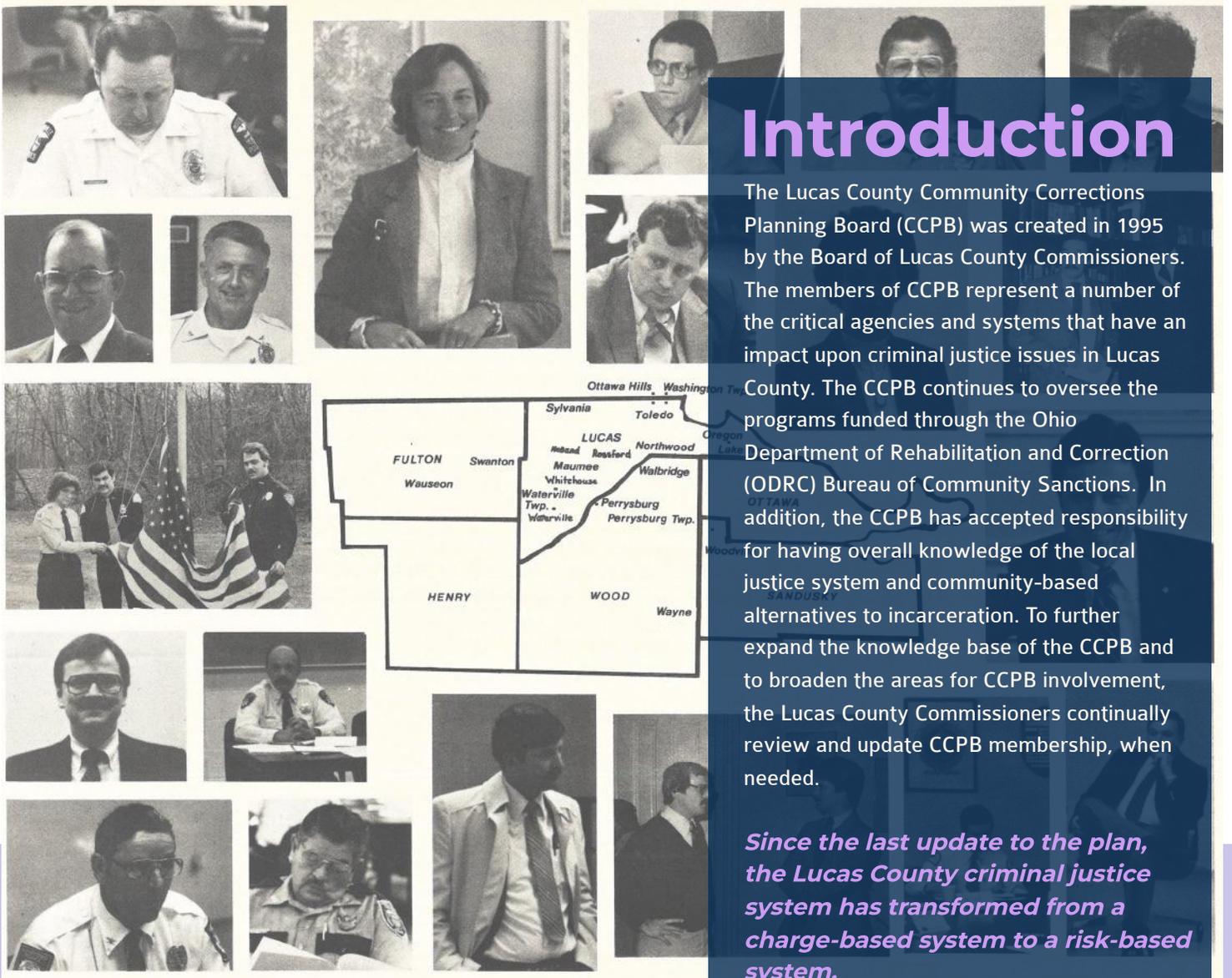
Toledo Police Department
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Introduction

The Lucas County Community Corrections Planning Board (CCPB) was created in 1995 by the Board of Lucas County Commissioners. The members of CCPB represent a number of the critical agencies and systems that have an impact upon criminal justice issues in Lucas County. The CCPB continues to oversee the programs funded through the Ohio Department of Rehabilitation and Correction (ODRC) Bureau of Community Sanctions. In addition, the CCPB has accepted responsibility for having overall knowledge of the local justice system and community-based alternatives to incarceration. To further expand the knowledge base of the CCPB and to broaden the areas for CCPB involvement, the Lucas County Commissioners continually review and update CCPB membership, when needed.

Since the last update to the plan, the Lucas County criminal justice system has transformed from a charge-based system to a risk-based system.

This change, in addition to participation in the Safety + Justice Challenge (SJC), has fundamentally altered the criminal justice landscape in Lucas County. The focus of the reforms are two-fold: 1) reduce the local jail population and 2) maintain public safety. This Plan will outline the current criminal justice system and provide relevant data to illustrate any impact upon the programs funded or supported by ODRC, the local adult criminal justice system, and/or local agencies or boards. This update does not address issues relating to the juvenile justice system.

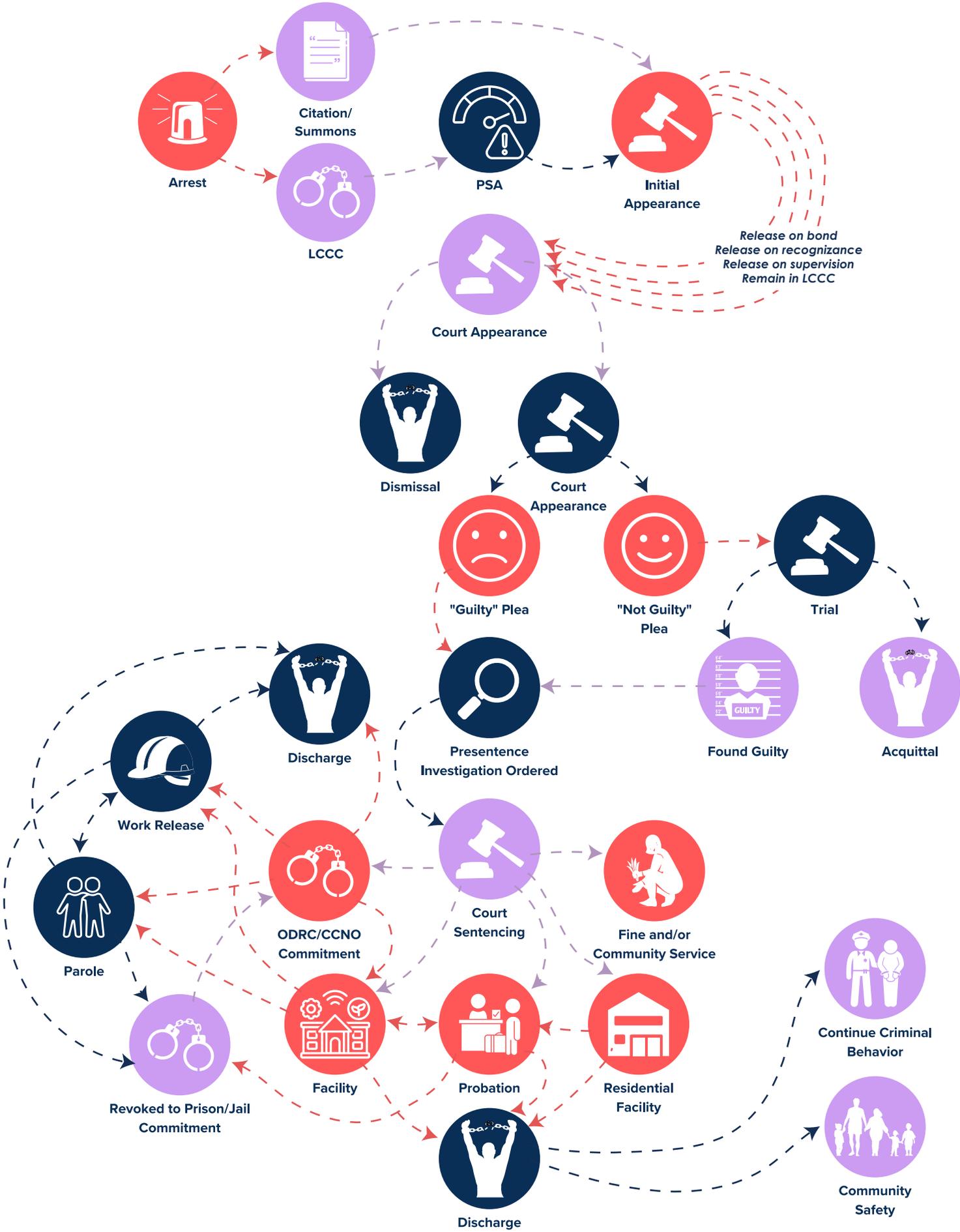


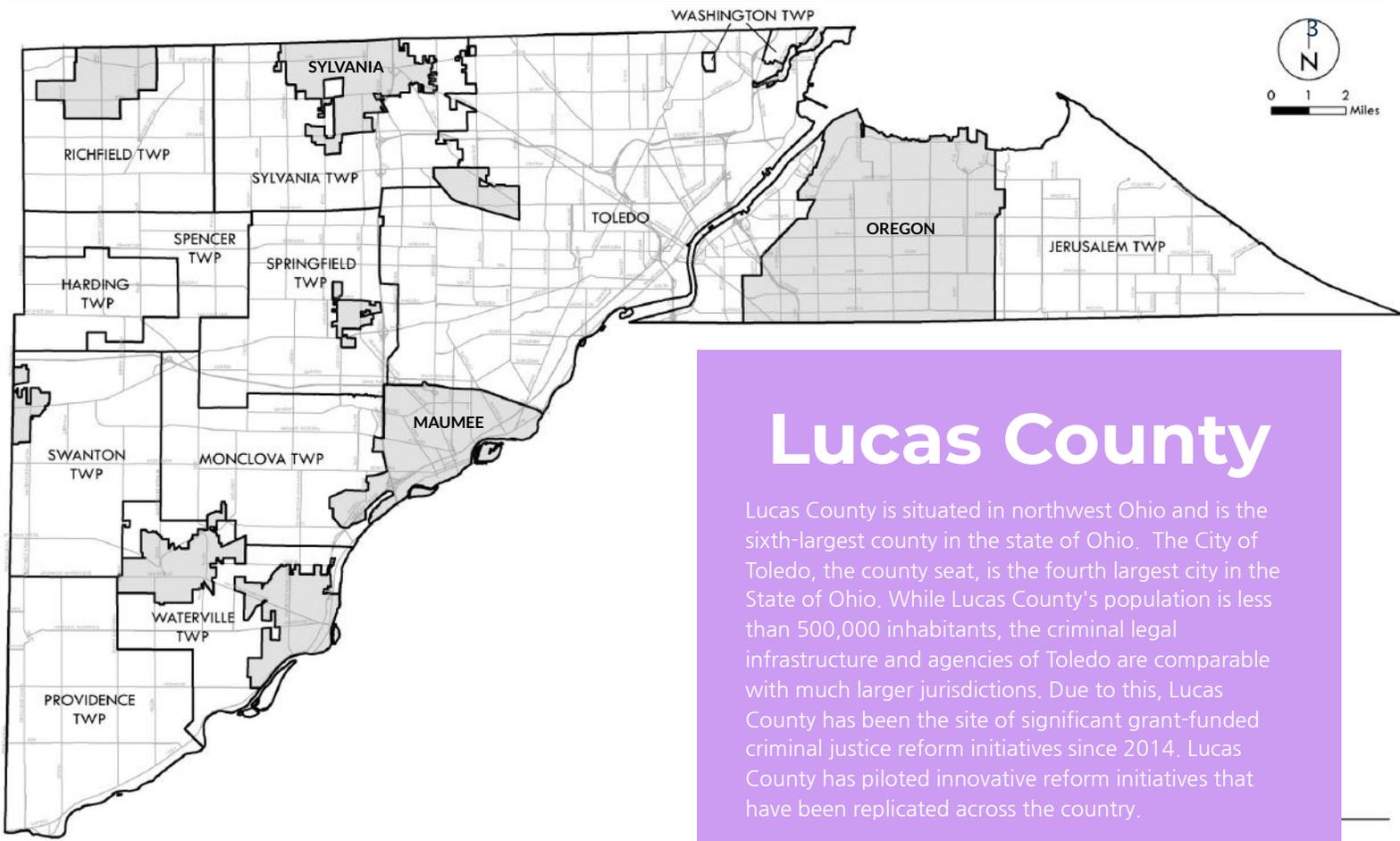
Community Correction Funding

		FY19/FY20	FY20/FY21	FY22/FY23
TMC	CCA	\$486,134.00	\$663,024.00	\$663,024.00
LCCP		\$2,393,968.00	\$2,393,968.00	\$2,393,968.00
TMC	JRIG	\$870,037.00	\$870,376.00	\$870,376.00
LCCP		\$1,734,164.00	\$1,734,164.00	\$1,734,164.00
LCCP	TCAP	\$1,734,164.00	\$1,734,164.00	\$2,244,164.00
	Halfway House (HWH)	-	-	-
CTF	Community Based Correctional Facility (CBCF)	\$8,843,346.00	\$9,108,266.00	\$9,641,134.00
TOTAL:		\$16,061,813.00	\$16,503,962.00	\$17,546,830.00

THE CRIMINAL JUSTICE PROCESS EXPLAINED

Lucas County Criminal Justice Flow Chart

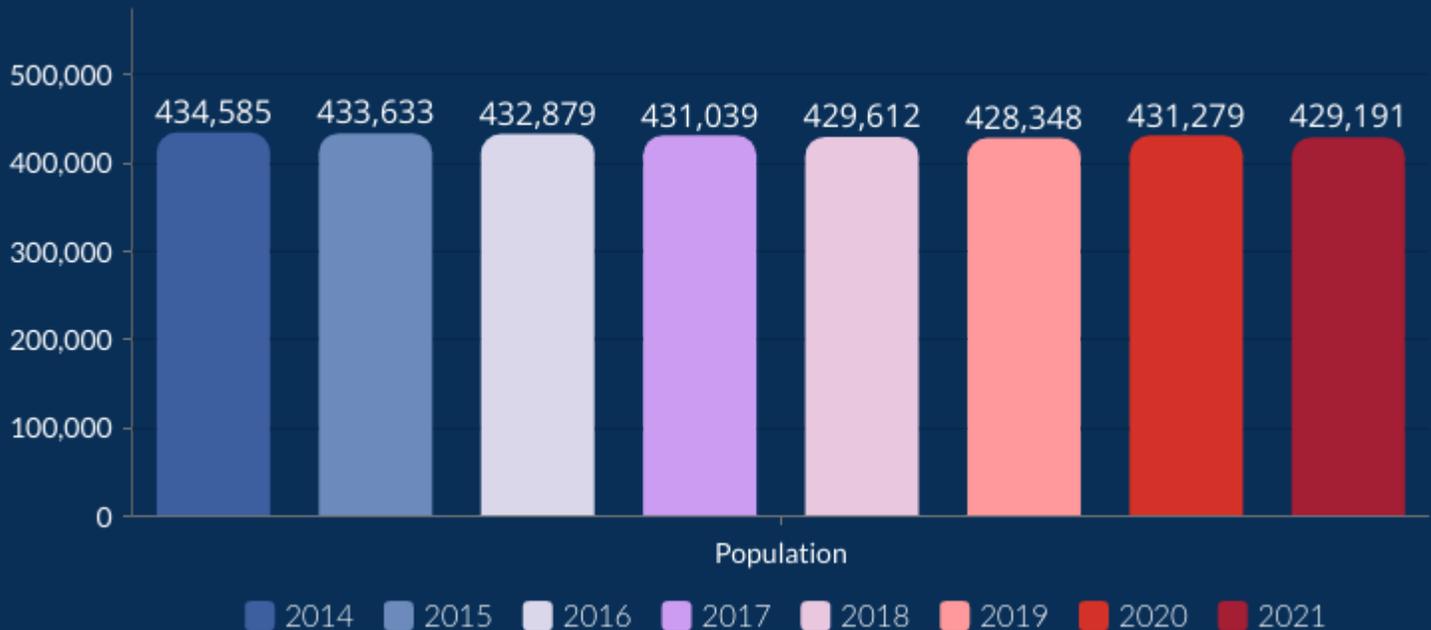




Lucas County

Lucas County is situated in northwest Ohio and is the sixth-largest county in the state of Ohio. The City of Toledo, the county seat, is the fourth largest city in the State of Ohio. While Lucas County's population is less than 500,000 inhabitants, the criminal legal infrastructure and agencies of Toledo are comparable with much larger jurisdictions. Due to this, Lucas County has been the site of significant grant-funded criminal justice reform initiatives since 2014. Lucas County has piloted innovative reform initiatives that have been replicated across the country.

Lucas County Population (U.S. Census Bureau)



Lucas County's Roadmap to Criminal Justice Reform

1970s

Jones v. Wittenberg/
Federal Court Order (FCO)



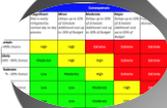
2014

Sheriff Tharp declares Lucas County needs a new jail



2015

Lucas County implements the Arnold Foundation (subsequently Arnold Ventures) Public Safety Assessment (PSA) tool



2015

Lucas County adopts a risk-based FCO release policy based on the PSA tool.



2015

Lucas County is selected as a Safety + Justice Challenge (SJC) Planning Site



2015

Pretrial supervision by risk level begins



2016

Lucas County is selected as a SJC Implementation Site (first cohort of implementation sites)



2018

Lucas County receives continuation funding for the Safety + Justice Challenge



2019

Lucas County adopts a risk-based graduated response policy



2019

Lucas County realizes a 29% jail reduction



Safety + Justice Challenge (SJC)

- The Safety + Justice Challenge (SJC) is an initiative funded by the MacArthur Foundation to reduce over-incarceration by changing the way America thinks about and uses jails.
- The SJC supports competitively selected local jurisdictions that are committed to finding ways to safely reduce jail incarceration.
- Lucas County has been awarded over \$5 million to develop and implement strategies locally.

Strategy Six:
Reducing Racial and Ethnic Disparities



Strategy One:
Criminal Justice Practices



Strategy Two:
Managing Based on Risk



Strategy Five:
Coordinated Community Corrections Practices

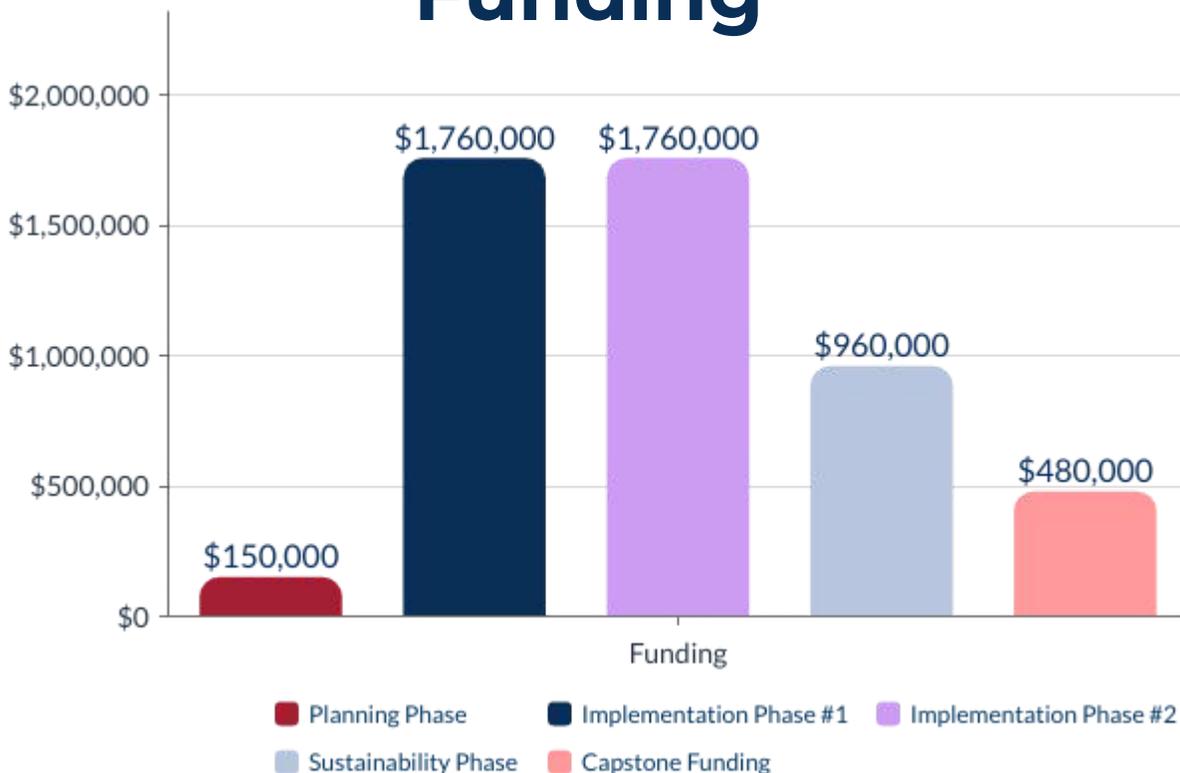


Strategy Four:
Diversion of Underserved Populations



Strategy Three:
Expedited Case Processing

Lucas County SJC Funding



Strategy 1: Criminal Justice Practices

Strategy 1 focuses on interrupting the arrest-detention-incarceration cycle. Lucas County provides law enforcement training in procedural justice, crisis de-escalation, and other areas as a critical step in interrupting this cycle. Additionally, Strategy 1 provides appropriate pre-arrest options for law enforcement, including deflection programs and access to community-based behavioral health resources.

Continuing Professional Training

Lucas County, in partnership with the Ohio Attorney General's Office, is providing eight hours of state-mandated Continuing Professional Training (CPT) to every Lucas County law enforcement officer on the following topics:

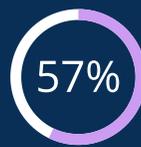
- Community police relations
- Implicit bias
- Procedural justice
- Blue Courage
- Crisis de-escalation with focus on mental illness
- Constitutional use of force

Crisis Intervention Training (CIT)

Lucas County has expanded CIT training to include 40-hour CIT courses and one CIT refresher course each year. 669 individuals, including police officers, park rangers, corrections officers, military police, parole officers, probation officers, school resource officers, dispatchers, fire and rescue, and railroad officers, have been trained from 2016 through 2021.

669

Behavioral Health Deflection



57% of people released from the Lucas County Corrections Center have behavioral health needs.



67% of individuals in custody on June 30, 2014 had received mental health services.



48% had received services within the last 5 years.



17% had received services within the last six months.

CARE Center

*Crisis, Access,
Recovery, Engagement*

2005 Ashland Ave - Toledo OH, 43620



Open 24 hours, 7 days a week

HOW IT WORKS:

Upon identifying an individual in need of short-term, immediate intervention, an officer will transport the individual to the CARE Center rather than booking them into the jail or taking them to the hospital. The CARE Center will provide appropriate care and treatment for individuals who suffer from mental illness and/or co-occurring mental illness and substance use disorder.

This project is supported by Grant No. 2019-MO-BX-0001 awarded by the U.S. Department of Justice (DOJ), Bureau of Justice Assistance.



Strategy 2: Managing Based on Risk

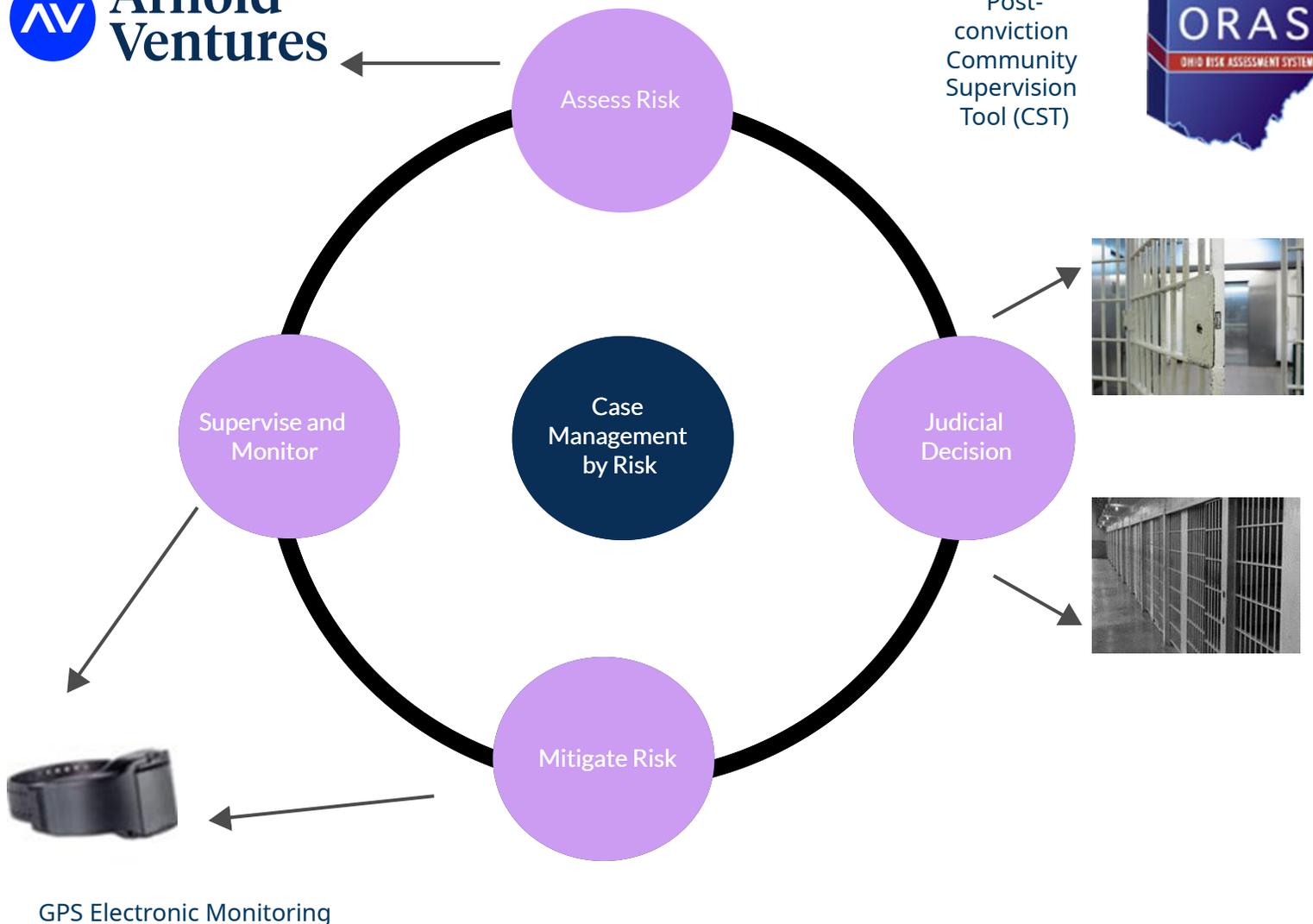
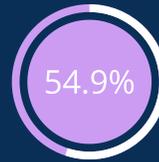
Lucas County has been able to more effectively manage the risk of the jail population by measuring and managing the risks and needs of its jail population with enhanced community-based resources and providing awareness of the impacts of implicit bias on court decisions and processes.

Pretrial Population

Lucas County is more effectively managing the risk of its pretrial and sentenced jail population. This is being achieved through use of validated risk assessment instruments, including the Public Safety Assessment (PSA) and ORAS-CST. The PSA assists judges in making release and detention decisions and identifies risk level. Lucas County established an intensive pretrial supervision unit resourced with dedicated pretrial GPS electronic monitoring units to assist in managing risk.

Sentenced Population

Utilizing the ORAS-CST and the risk-based administrative release policy, locally contracted jail beds were reduced from 428 to 193 beds, which represents a 54.9% reduction.

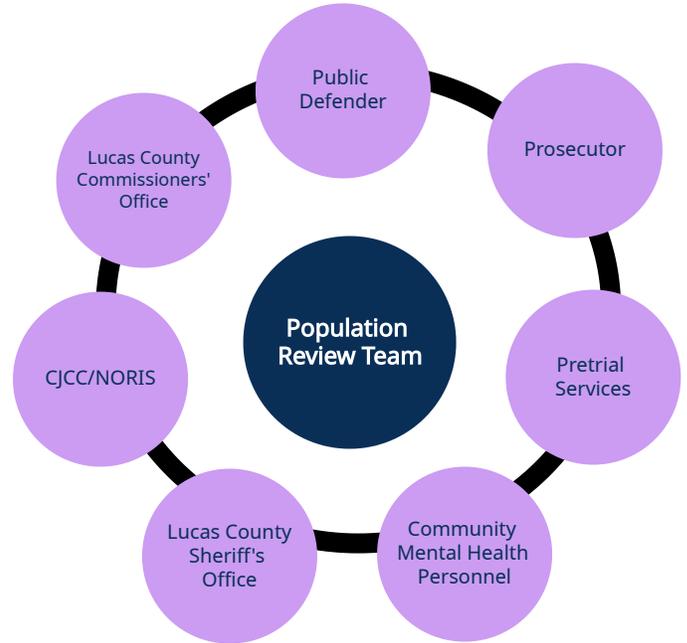


Strategy 3: Expedited Case Processing

Lucas County is improving case processing through the implementation of the Population Review Team, Opportunity Project, and eDiscovery.

Population Review Team

The Population Review Team reviews the pretrial population on a weekly basis for expedited case resolution and bond revisions. The team has access to affidavits and incident reports. If a plea offer is presented by the prosecutor during the meeting, the public defender will meet with their client and make the offer. If the offer is accepted, a bring back order will be issued for the next day. If the judge accepts the plea agreement, the case is resolved. Additionally, bond recommendations are reviewed and revisited with the judge when appropriate.



2016 Results



2017 Results



2018 Results



2019 Results



2020 Results



2021 Results



Opportunity Project

The Opportunity Project is a Toledo Legal Aid Society initiative that is funded by the Safety + Justice Challenge and the Lucas County Mental Health and Recovery Services Board. The Opportunity Project targets incarcerated individuals with identified needs (mental health, housing, and/or substance use) who are charged with felony offenses at their first court appearance. The project has recently expanded to include misdemeanor offenses. The program is designed to produce better outcomes for these individuals by creating meaningful connections to services that may result in bond modifications and/or more favorable case resolutions.

2018 Results



796 Eligible
Felony Cases



584 (84%)
Agreed to Participate



465 (79%)
Connected or
reconnected to
service provider



40
Bond Modifications

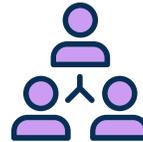
2019 Results



668 Eligible
Felony Cases



526 (79%)
Agreed to Participate



201 (38%)
Connected or
reconnected to
service provider



46
Bond Modifications

2020 Results



344 Eligible
Felony Cases



214 (62%)
Agreed to Participate



198 (92%)
Connected or
reconnected to
service provider



222
Bond Modifications

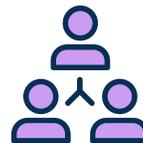
2021 Results



386 Eligible
Felony Cases



236 (83%)
Agreed to Participate



63 (27%)
Connected or
reconnected to
service provider

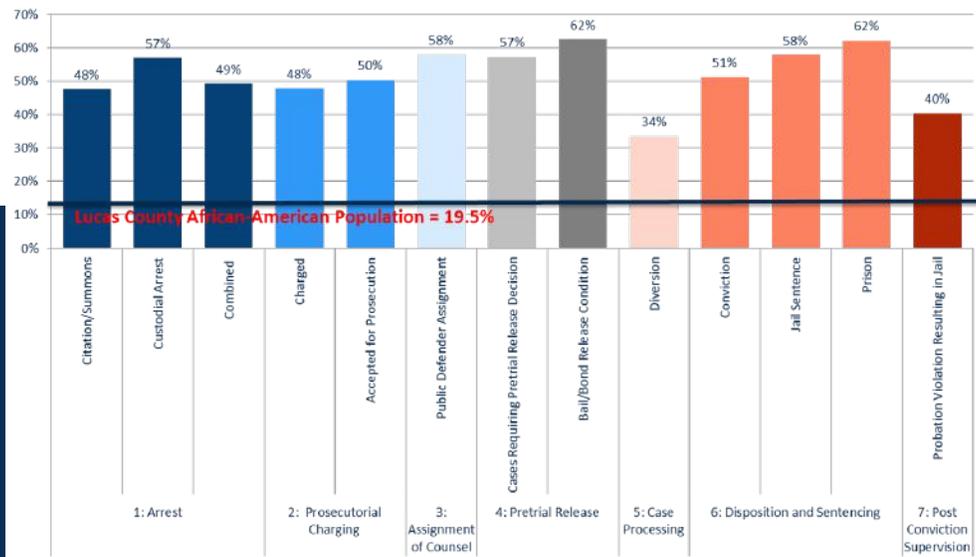


120
Bond Modifications

Strategy 4: Diversion of Underserved Populations

The Toledo Municipal Court (TMC) has provided procedural fairness training throughout Lucas County. Additionally, in partnership with the Center for Court Innovation, TMC has developed and implemented an expanded diversion curriculum which addresses defendants charged with drug possession, disorderly conduct, and obstructing official business. These offenses are targeted for diversion expansion due to the high volume of jail bookings resulting from these charges as well as their disproportionate impact on minorities. Together, TMC's procedural justice training and expanded diversion curriculum address the underrepresentation of African Americans in diversion programs.

Representation of African-Americans in the Lucas County Justice System by Decision Point



Diversion Results

2018 Results



356

Defendants registered



288 (63%)

Program completions

2019 Results



662

Defendants registered



536 (43%)

Program completions

2020 Results



316

Defendants registered



229 (65%)

Program completions

2021 Results



265

Defendants registered



200 (68%)

Program completions

Strategy 5: Coordinated Community Corrections Practices

In 2016, probation violators made up 32% of the CCNO population. Through coordinated supervision among its five independent probation authorities, Lucas County is standardizing best practice probation policies to reduce these violations of conditions which result in incarceration. Coordinated probation initiatives are rooted in the risk, needs, responsivity principle and include county-wide information-sharing, regional training on evidence-based tools and practices, use of risk assessments to respond to clients' needs, implementation of graduated sanctions and incentives policies for responding to client behavior, and establishing common quality assurance practices.

ORAS Implementation

Lucas County utilizes the Ohio Risk Assessment System (ORAS) to determine appropriate supervision levels and programming, based on client risk level and criminogenic characteristics. ORAS is fully implemented at all Lucas County courts. Seven ORAS trainings have been held and a total of 84 people have been trained. At least one officer at each suburban probation department is trained in ORAS procedures.

ORAS Officer

The Lucas County Adult Probation Department hired an ORAS Officer in 2018 to conduct ORAS assessments at suburban municipal courts (Maumee, Oregon, and Sylvania). 322 assessments were completed in 2021.



A Regional Chief Probation Officer Committee meets monthly, with representation from all five probation jurisdictions.



Regional Quality Assurance practices are implemented throughout coordinated probation initiatives.



Information sharing will reduce duplicative services for clients shared across multiple jurisdictions, freeing staff time for appropriate client interventions.

Reentry on the First Day

Reentry on the First Day helps CCNO inmates that meet the following criteria: ORAS score, amount of time remaining on the sentence, and type of offense. Eligible individuals are triaged for priority, and the public defender's office files a motion for early release and provides support for linkage to appropriate resources.

2021 Results



119 candidates identified



104 candidates interviewed



84 candidates agreed to participate



1,052 bed days saved

Evidence-Based Practices



Graduated response policies and practices address client behavior based on the risk, needs, responsivity principle. Probation officers employ positive reinforcements, as well as sanctions, according to standardized policies. Responses are individualized and relevant to the targeted behavior.

Strategy 6: Reducing Racial and Ethnic Disparities (RED)

Grant Fund

The Lucas County Safety + Justice Challenge Grant Fund has made grants available for community-based organizations doing work in the ZIP codes **43604, 43607, 43608, and 43610**. These initiatives advance criminal justice reform and jail reduction strategies through **policy change, community engagement, or programming**.



Funded Projects

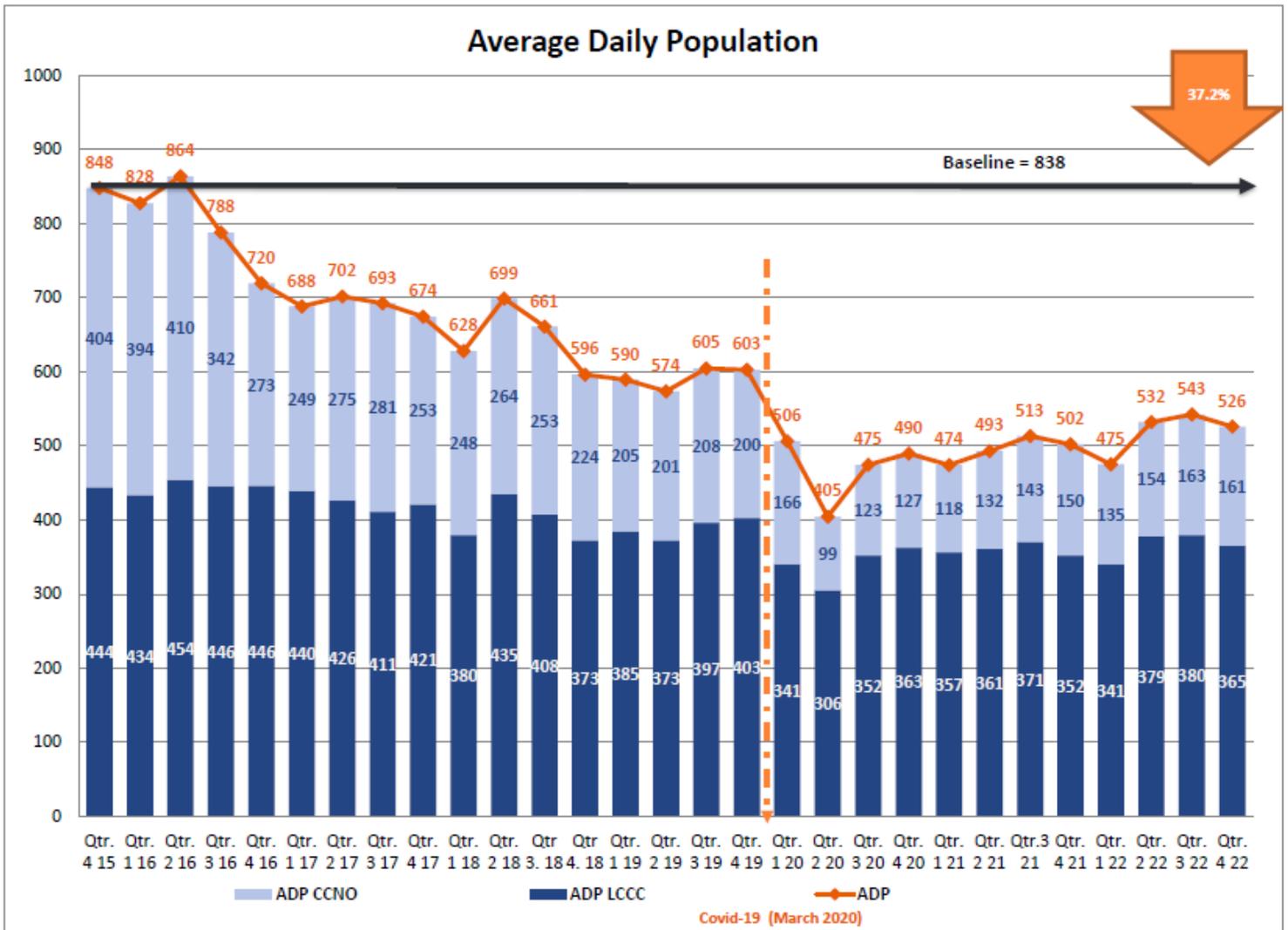
Cohort 1

- Above and Beyond Health Care, Inc.
- African American Police League
- All-In Academy
- Believe Center
- City Park League
- MADD Poets Society, Inc.
- Pathway, Inc.
- Salem Lutheran Church
- Stand up, Man Up

Cohort 2

- All-In Academy
- Believe Center
- Federick Douglass Community Associatio
- JRM Mentoring
- Open Arms Transformational Living
- Pathway, Inc.
- Stand Up, Man Up
- The Junction Coalition
- The Program, Inc.
- Toledo Lucas County Police Athletic League

Safety + Justice Challenge Results



Qtr. 1: Feb - Apr; Qtr. 2: May - July; Qtr. 3: Aug - Oct.; and Qtr. 4: Nov - Jan.

Updated: February 2023



Law Enforcement

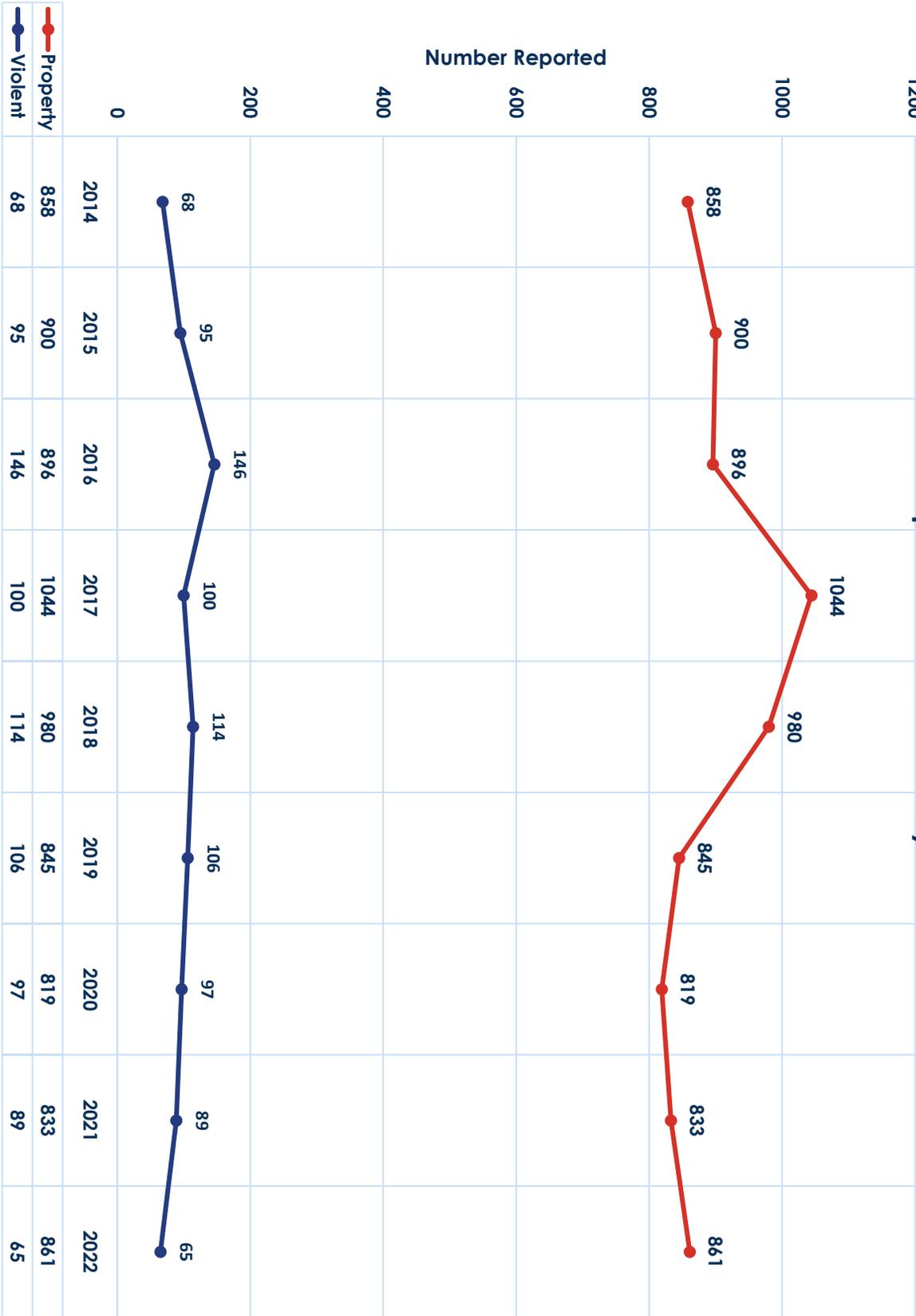
There are 21 law enforcement agencies in Lucas County. Current trends in law enforcement include increased use of technology, training on procedural justice, implicit bias, and crisis de-escalation, as well as the provision of meaningful alternatives to the jail to include law enforcement-driven deflection programs and access to behavioral health service resources.

Agencies:

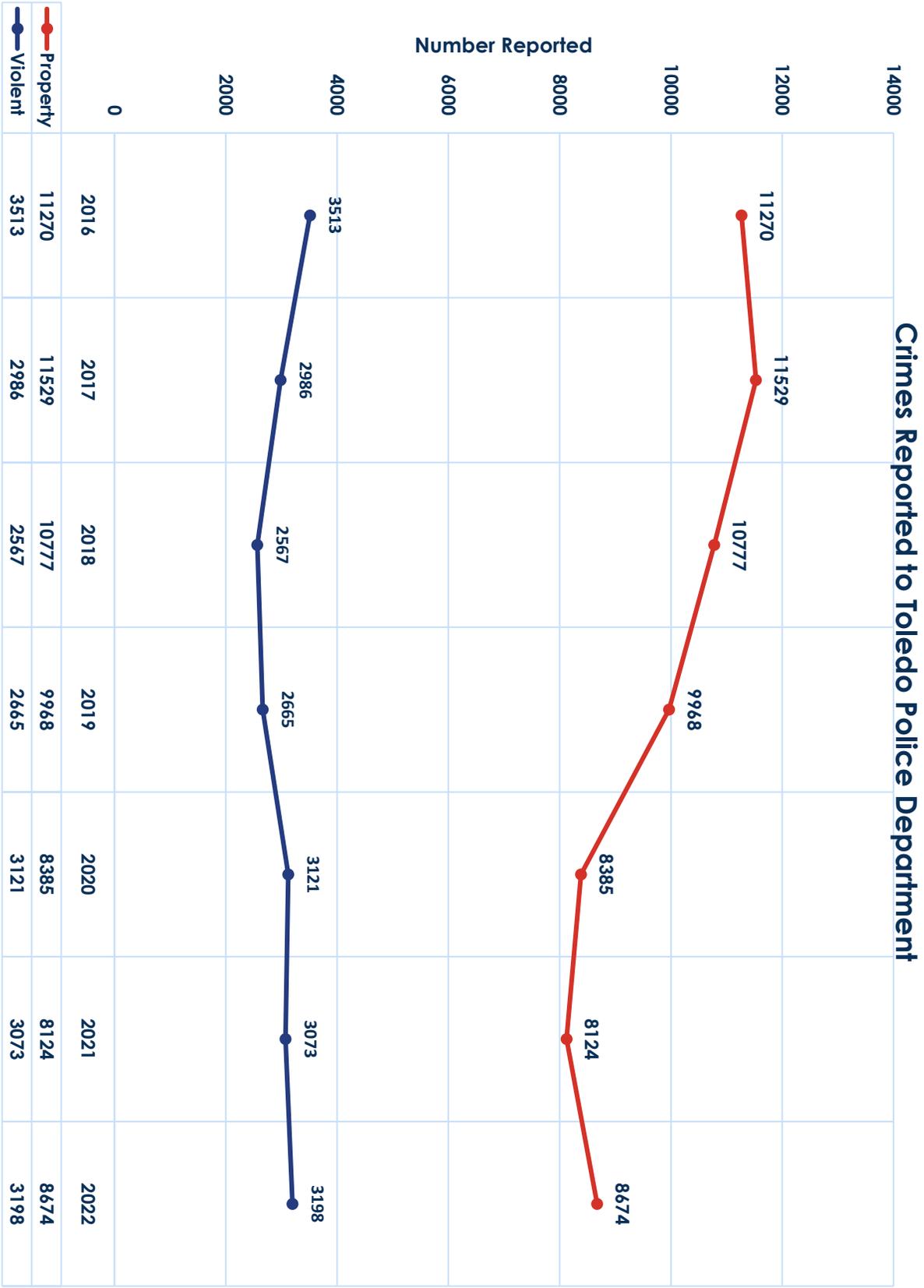
- Berkey Police Department
- Holland Police Department
- Lucas County Sheriff
- Maumee Police Division
- Mercy Hospital Police & Public Safety Department
- Metroparks Ranger Department
- Oregon Police Department
- ProMedica Police Department
- Sylvania Police Department
- Sylvania Township Police Department
- Toledo Fire Arson Investigation Unit
- Federal Bureau of Investigation (Toledo)
- Toledo Police Department
- U.S. Alcohol Tobacco & Firearms (Toledo)
- U.S. Drug Enforcement Agency (Toledo)
- U.S. Marshals Service
- University of Toledo Police Department
- Whitehouse Police Department
- Washington Township Police Department
- Waterville Police Department
- Waterville Township Police Department



Crimes Reported to Lucas County Sheriff

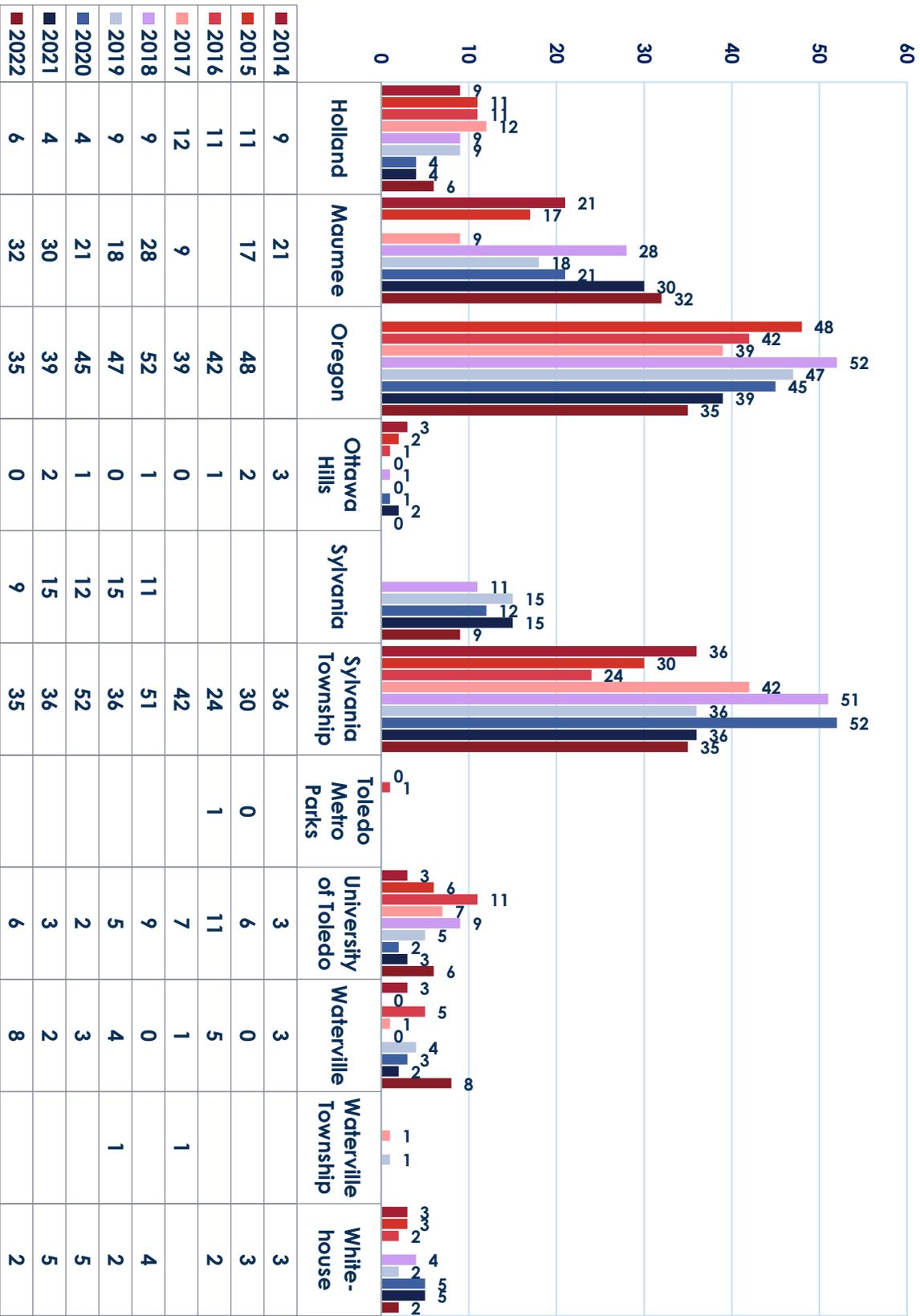


Source: OIBRS Partial Data
 Prepared by: CJCC



Source: OIBRS Partial Data
 Prepared by: CJCC

Violent Crime Reported to Lucas County Law Enforcement Agencies

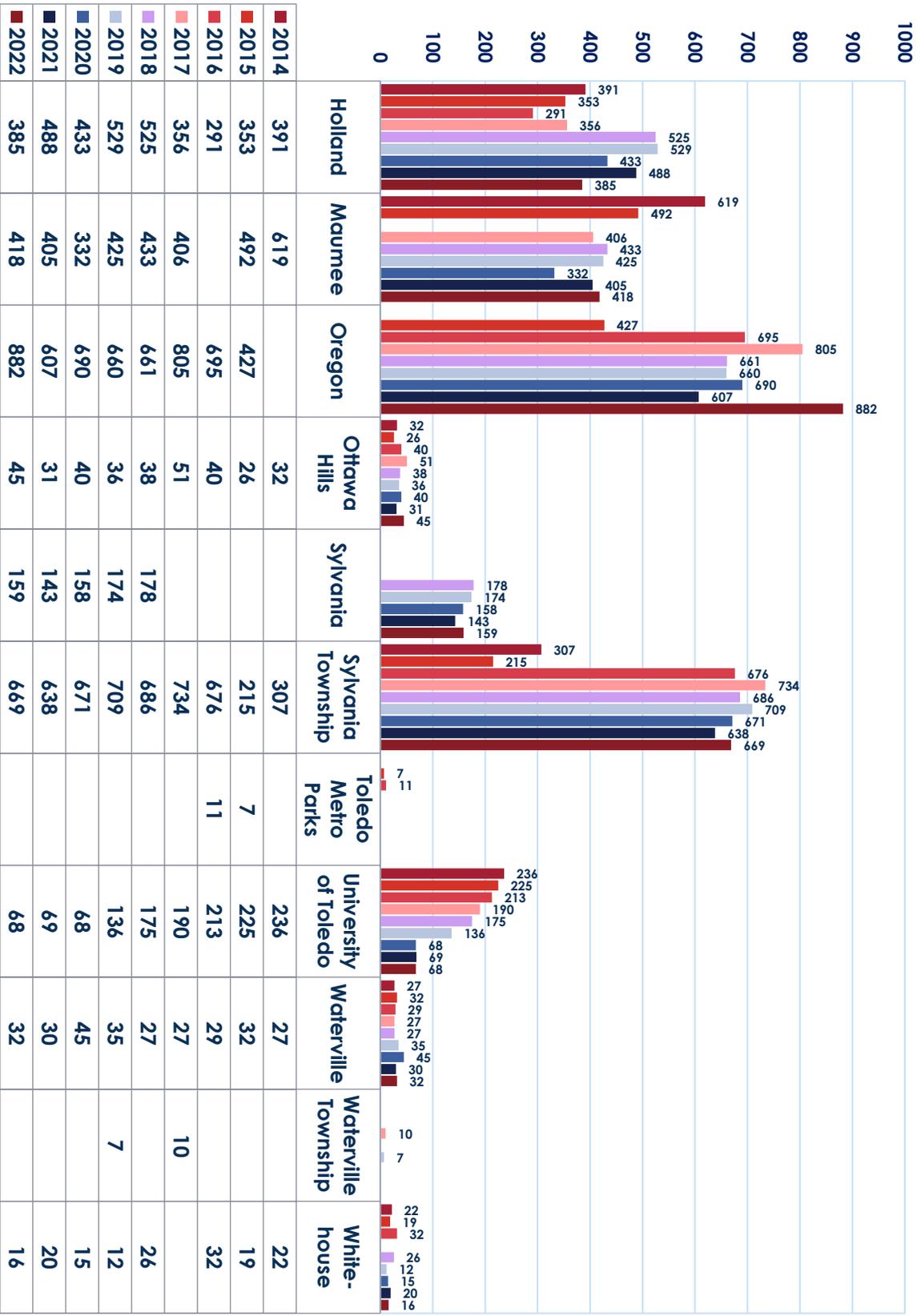


*Lucas County Sheriff and Toledo Police Department data provided on pages 18 and 19.

**Data not available for blank cells.

Source: OIBRS Partial Data
Prepared by: CJCC

Property Crime Reported to Lucas County Law Enforcement Agencies



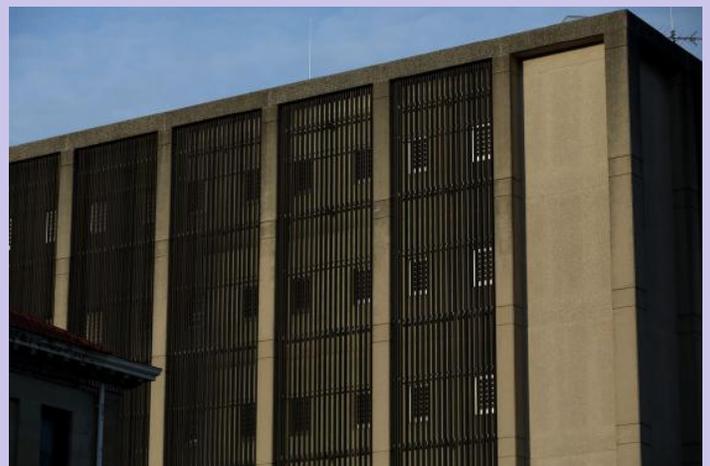
*Lucas County Sheriff and Toledo Police Department data provided on pages 18 and 19.
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Corrections

Lucas County utilizes two local jails: Lucas County Corrections Center (LCCC) and the Corrections Center of Northwest Ohio (CCNO) located in Stryker, Ohio. LCCC is operated by the Lucas County Sheriff's Office and is primarily a pretrial facility. CCNO is a regional jail serving five counties and is utilized as the Lucas County sentenced facility.

The Ohio Department of Rehabilitation and Correction (ODRC) is the state prison system operating 28 prisons. Defendants sentenced to prison serve time at an ODRC facility.

ODRC funds 18 community-based correctional facilities (CBCF). A CBCF is a local alternative to prison with the primary purpose of rehabilitation for non-violent, felony offenders. The Correctional Treatment Facility (CTF) serves as the CBCF for Lucas County.



LUCAS COUNTY CORRECTIONS CENTER (LCCC)

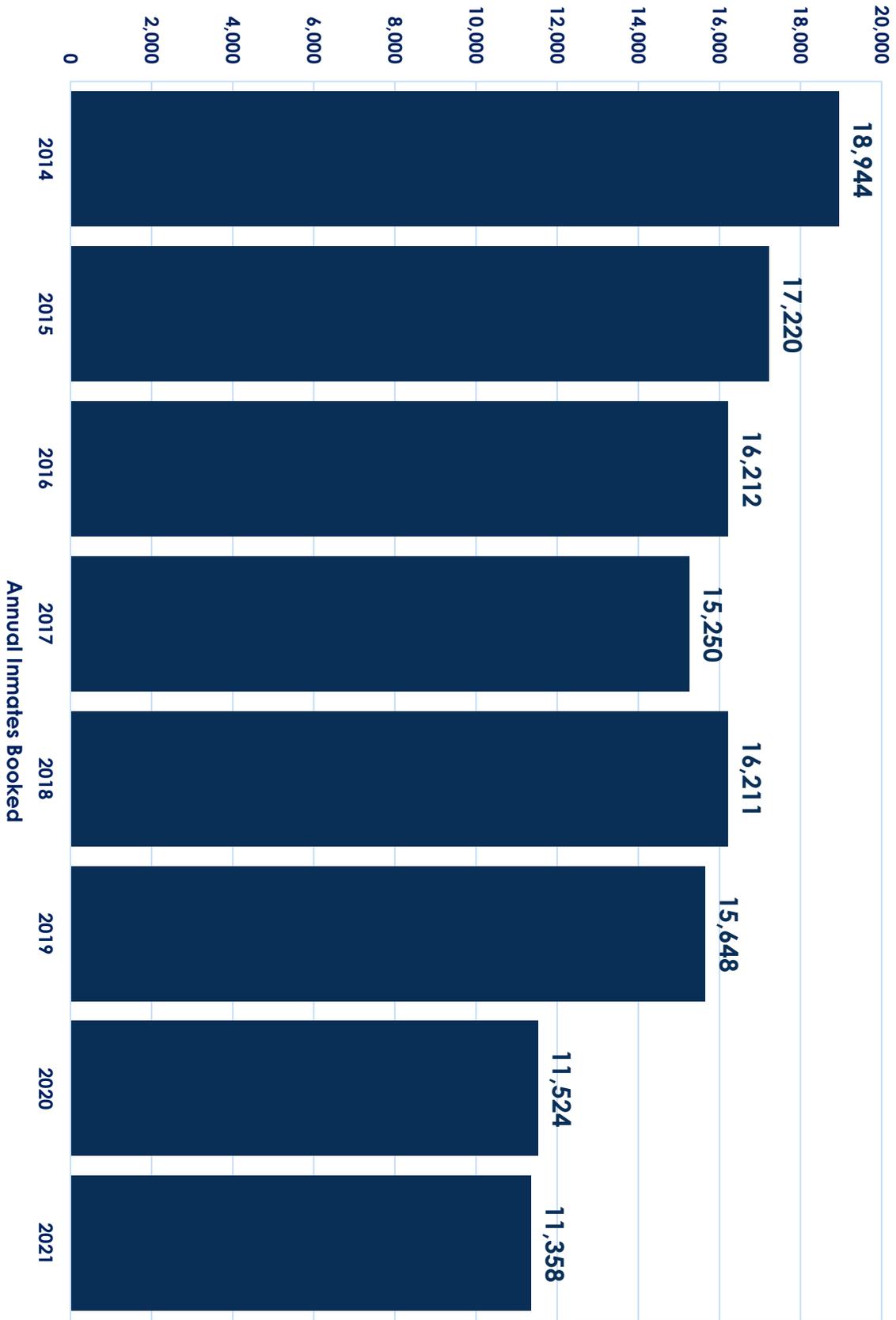
The Lucas County Corrections Center (LCCC) is a full-service adult detention facility located in downtown Toledo at 1622 Spielbusch Avenue. Opened in 1977, this nine-level facility has six inmate housing floors (with a recommended capacity of 403 inmates) and a booking area (65). LCCC is a pretrial facility, with most inmates are being held on serious felony charges. Inmates can participate in counseling services, religious services, drug and alcohol treatment, recreational activities, library hours, non-contact visitations, and medical services.

The Inmate Services section of the Lucas County Sheriff's Office strives to:

- Provide appropriate inmate classifications and housing assignments
- Minimize the negative effects of incarceration through case management services, crisis intervention, and robust inmate programming
- Promote the physical and mental well-being of incarcerated individuals by encouraging access to medical and psychiatric care
- Improve an inmate's ability to cope with life situations through on-going supportive services
- Provide referrals for mental health, substance abuse and housing support services through community providers with the goal of reducing future recidivism and re-incarceration

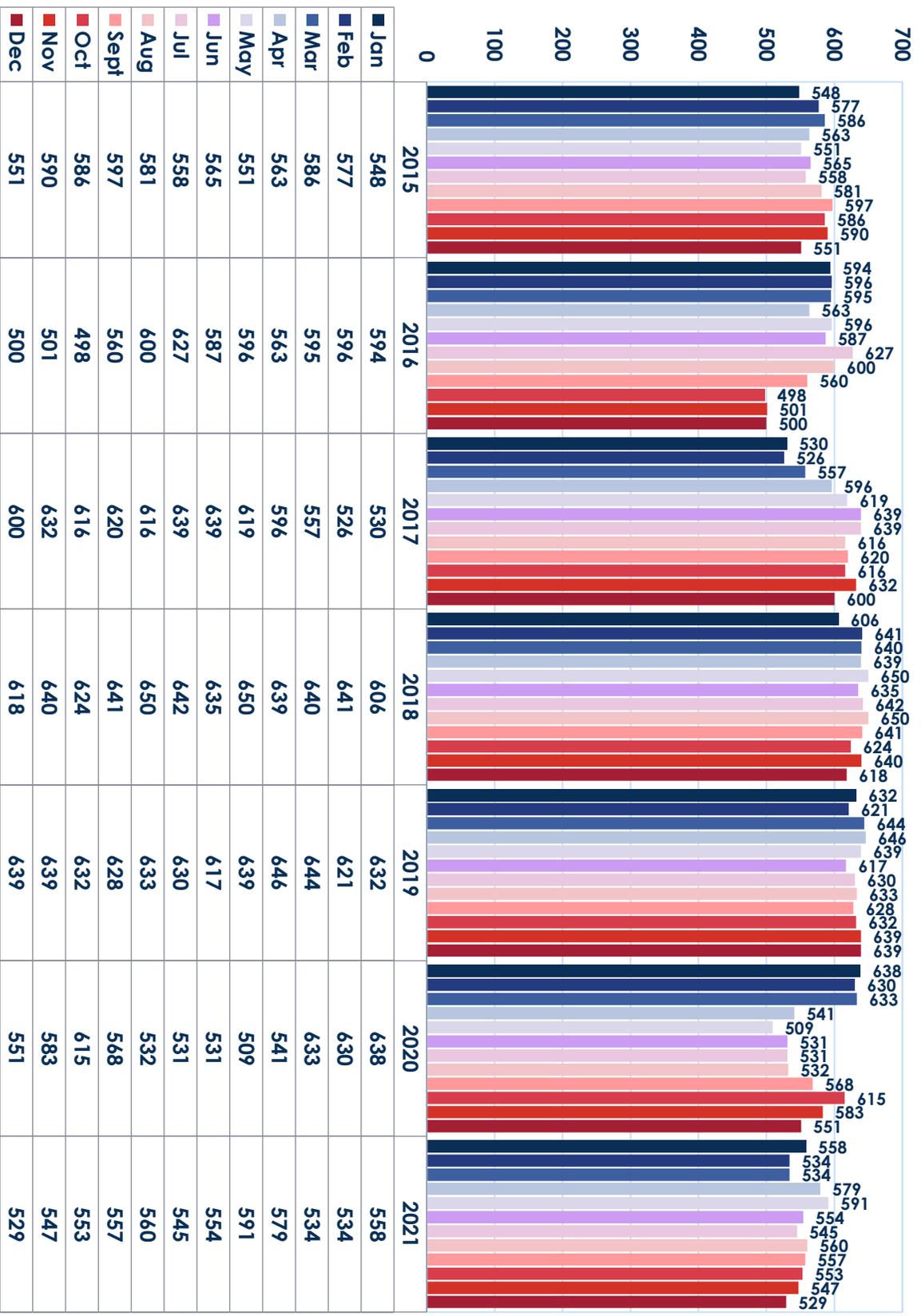


Lucas County Corrections Center: Annual Inmates Booked



Source: NORIS Data
Prepared by: CJCC

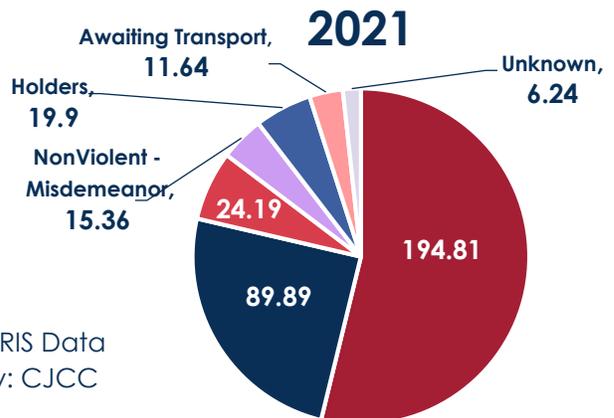
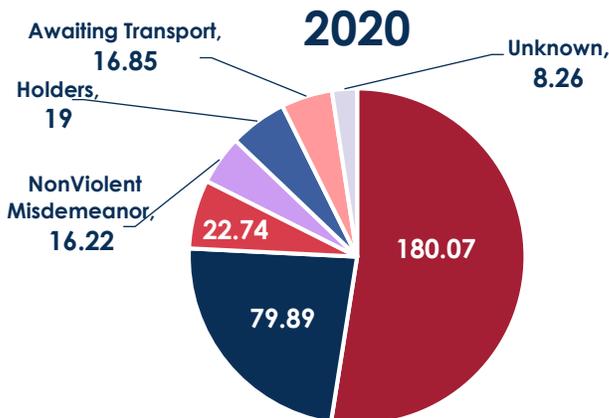
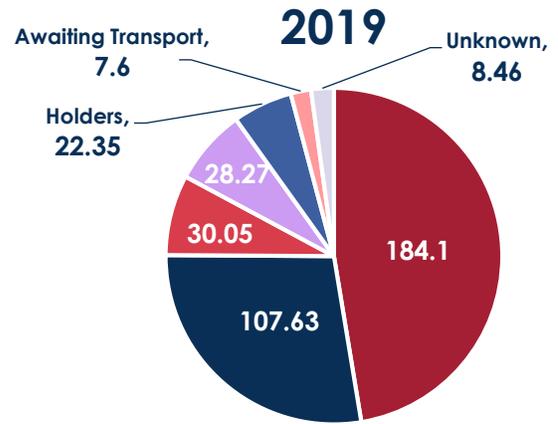
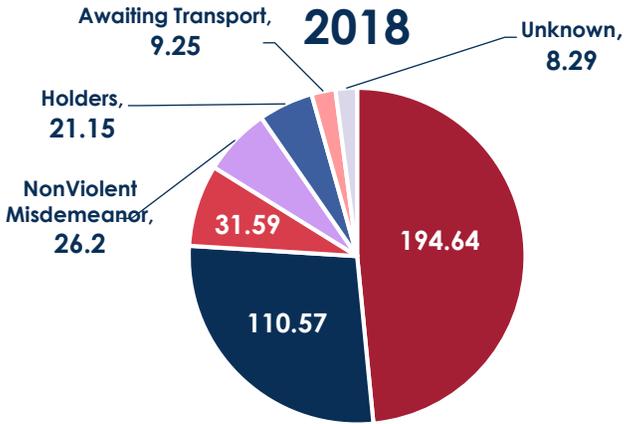
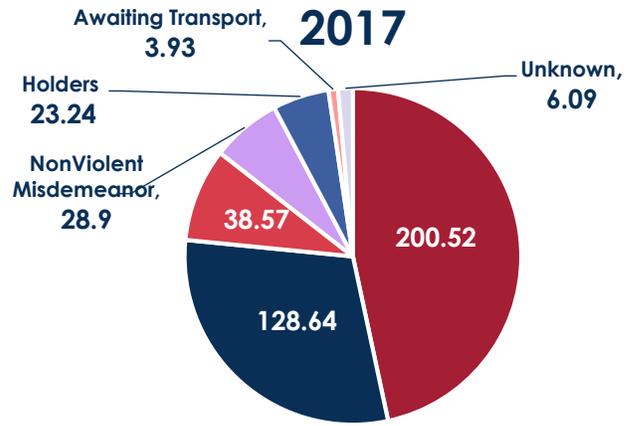
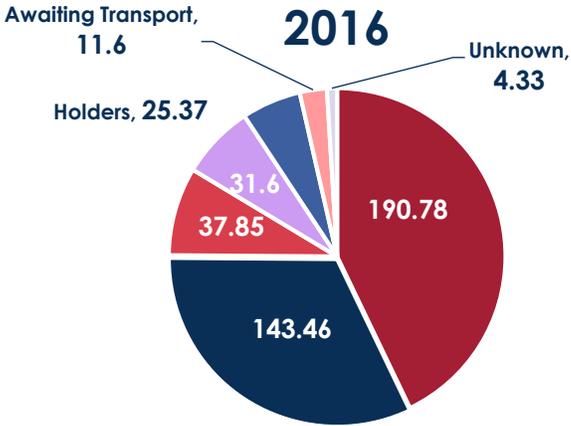
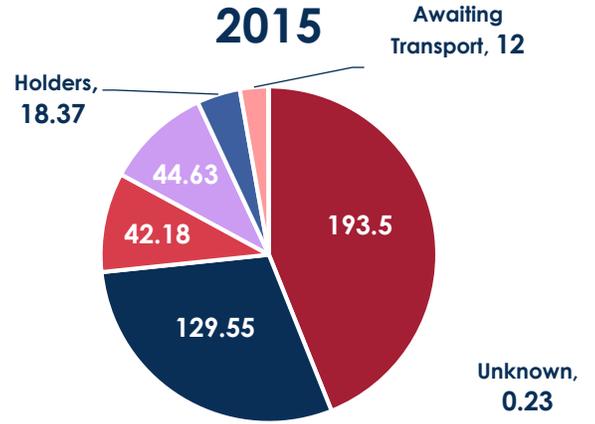
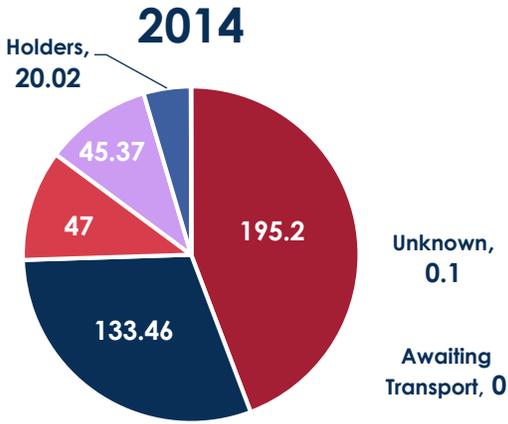
Lucas County Corrections Center: Average Monthly Population



Source: NORIS Data
 Prepared by: CJCC

Lucas County Corrections Center: Average Daily Population by Classification

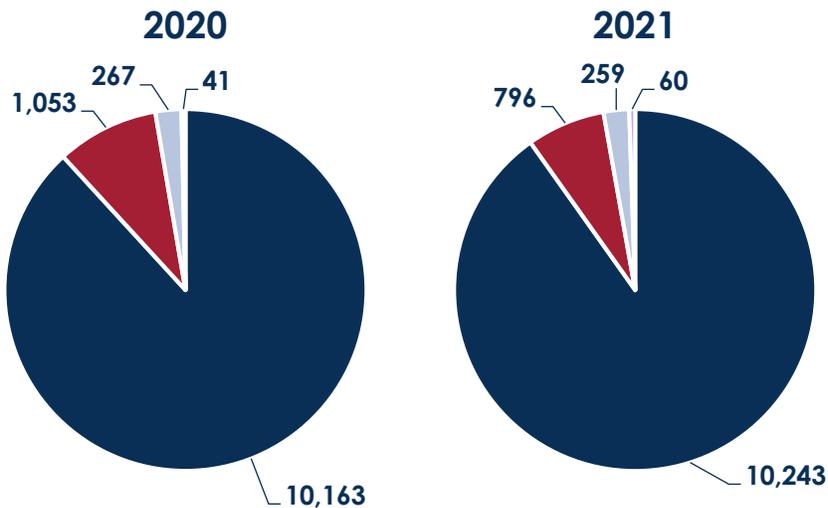
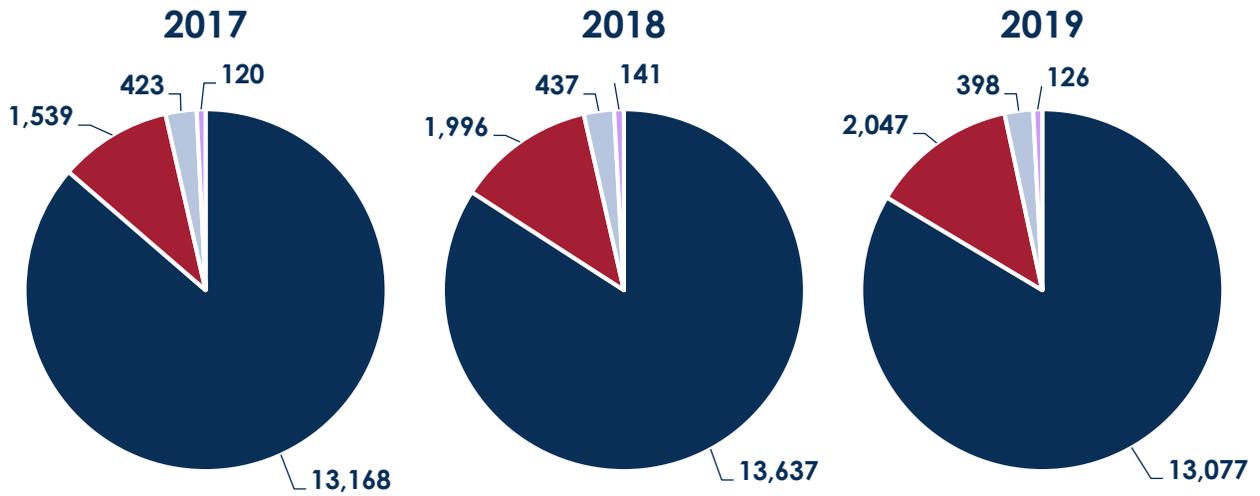
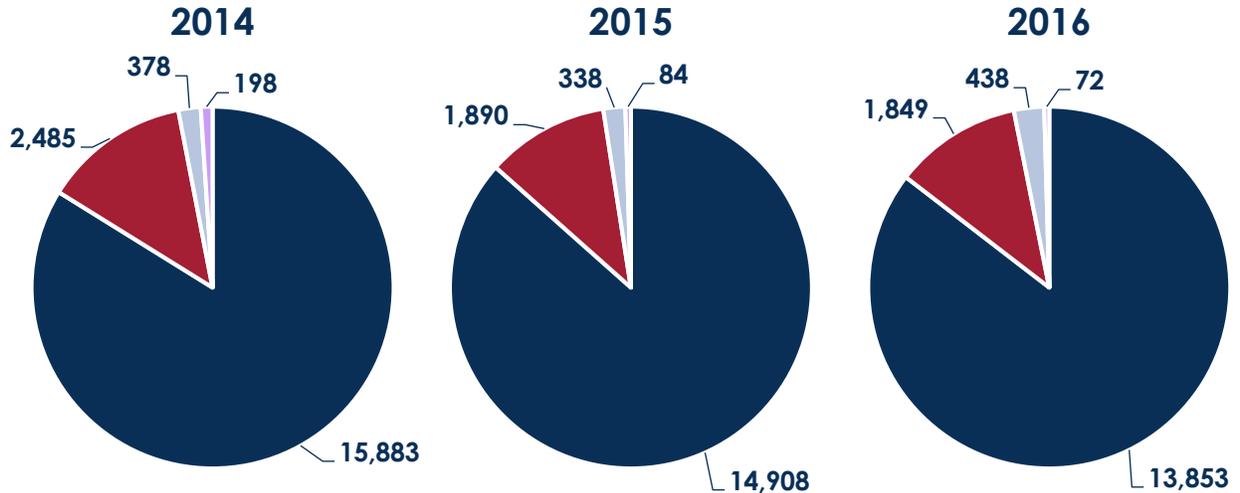
■ Violent – Felony
 ■ NonViolent – Felony
 ■ Violent – Misdemeanor
 ■ NonViolent – Misdemeanor
■ Holders
 ■ Awaiting Transport
 ■ Unknown



Source: NORIS Data
Prepared by: CJCC

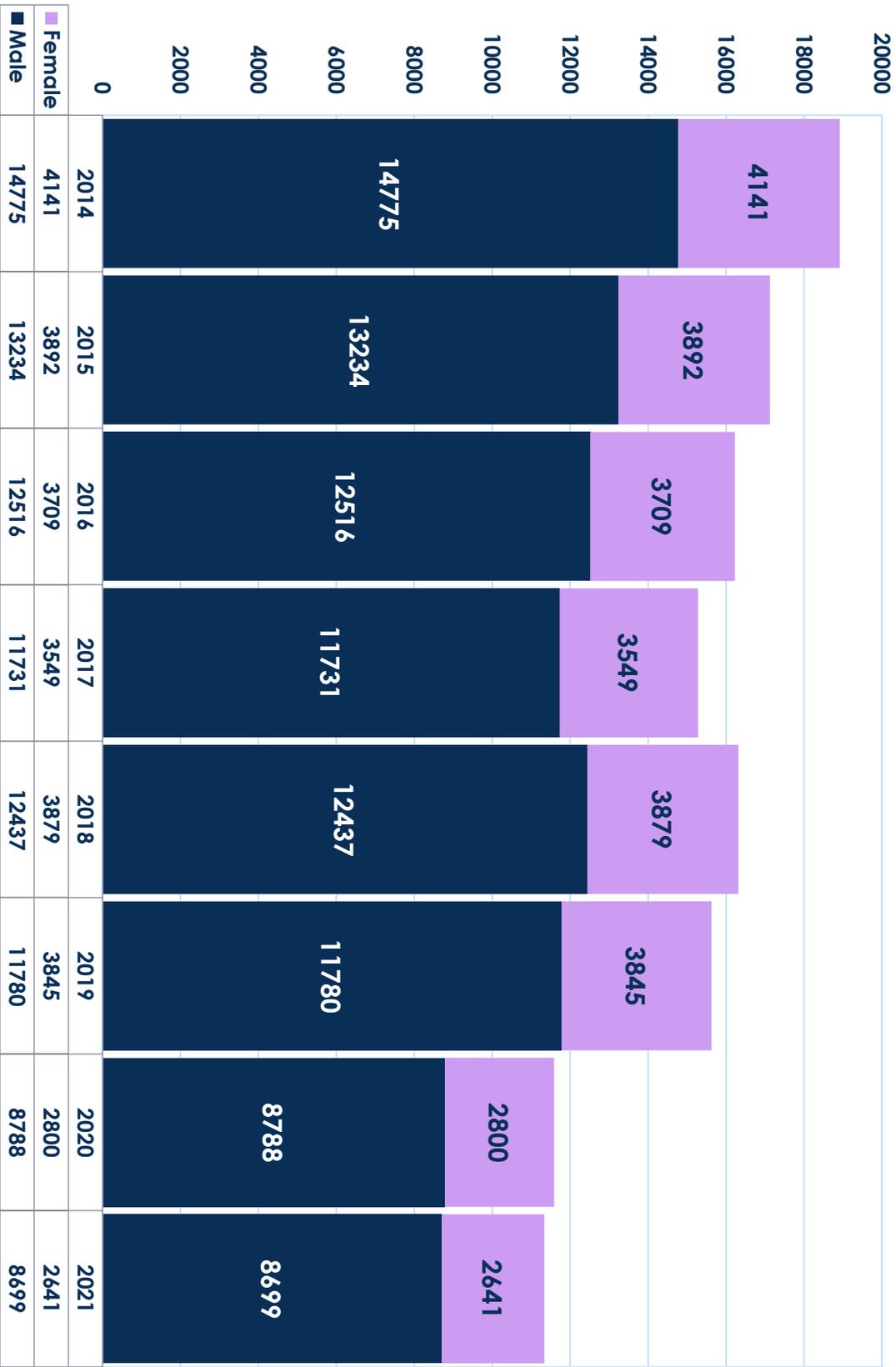
Lucas County Corrections Center: Behavioral Condition at Time of Booking

■ Normal ■ Intoxicated
■ Mentally Unstable ■ Severely Unstable



Source: NORIS Data
Prepared by: CJCC

Lucas County Correctional Center: Annual Inmates Released



Source: NORIS Data
 Prepared by: CJCC

CORRECTIONS CENTER OF NORTHWEST OHIO (CCNO)

The Corrections Center of Northwest Ohio (CCNO), located in Stryker, Ohio, is a regional jail serving five member jurisdictions, including Defiance, Fulton, Henry, Lucas, and Williams counties. CCNO also has contracts with the US Marshals Service, the City of Findlay, and Hancock County. The five member jurisdictions proportionately share in the cost of operating CCNO, based upon the number of beds each is allocated. The bed allocation is reviewed annually.

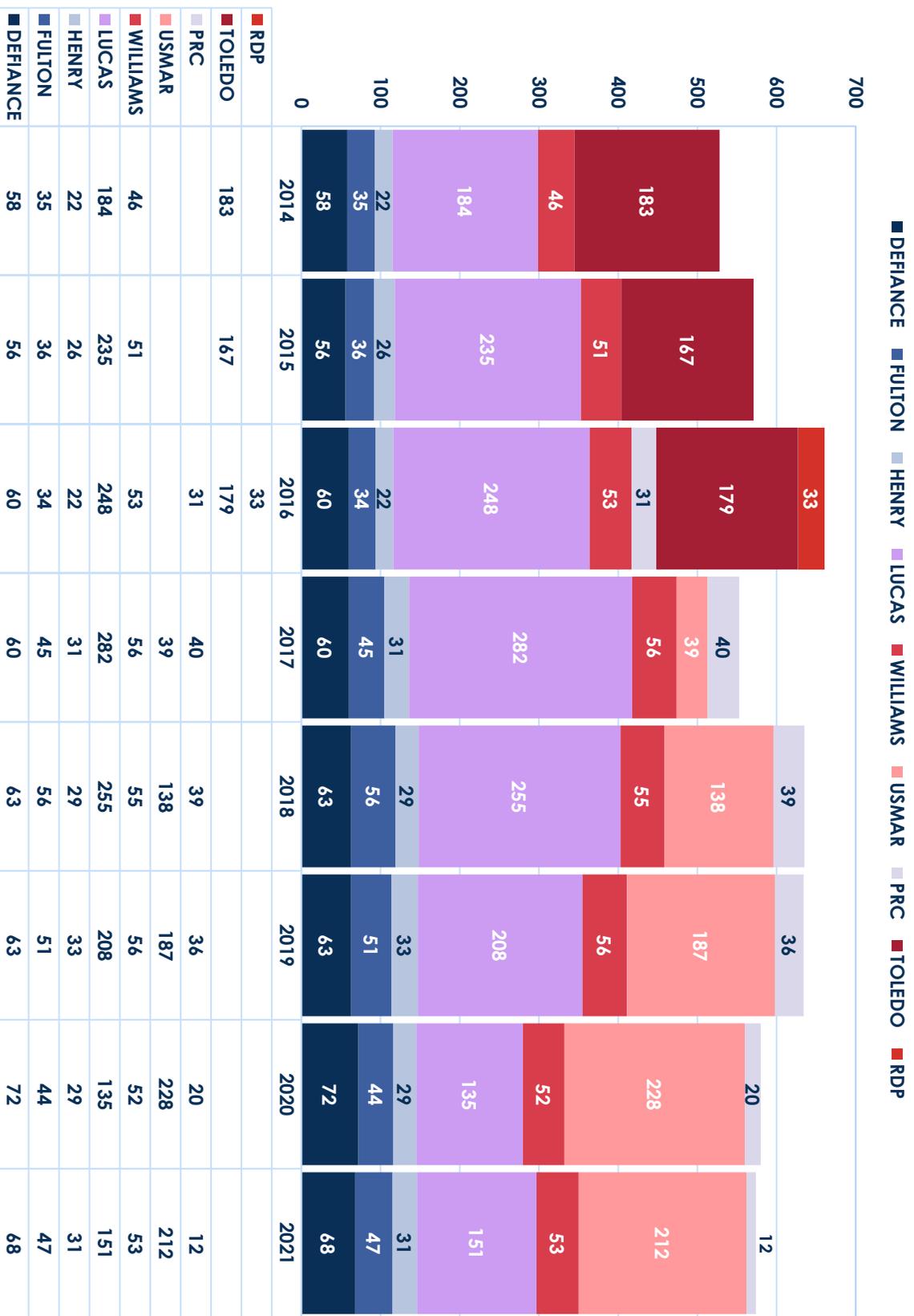
The mission of CCNO is to protect the public, employees, and inmates while operating a cost-effective detention center for Defiance, Fulton, Henry, Lucas, and Williams Counties.

Inmate Programs and Services:

- Education Programs
 - GED Program
- Treatment and Behavioral Health Programs
 - Substance Use Disorder Treatment
 - Seeking Safety
 - Anger Management
 - Medication Assisted Treatment (MAT)
 - Alcohol Chemical Treatment Series
 - Healing Addictions through a Relationship with Christ (HARC)
- Inmate Services
 - Library
 - Volunteer Services
 - Reach Up, Inc./Chaplaincy Services
 - Life and Vocational Skills

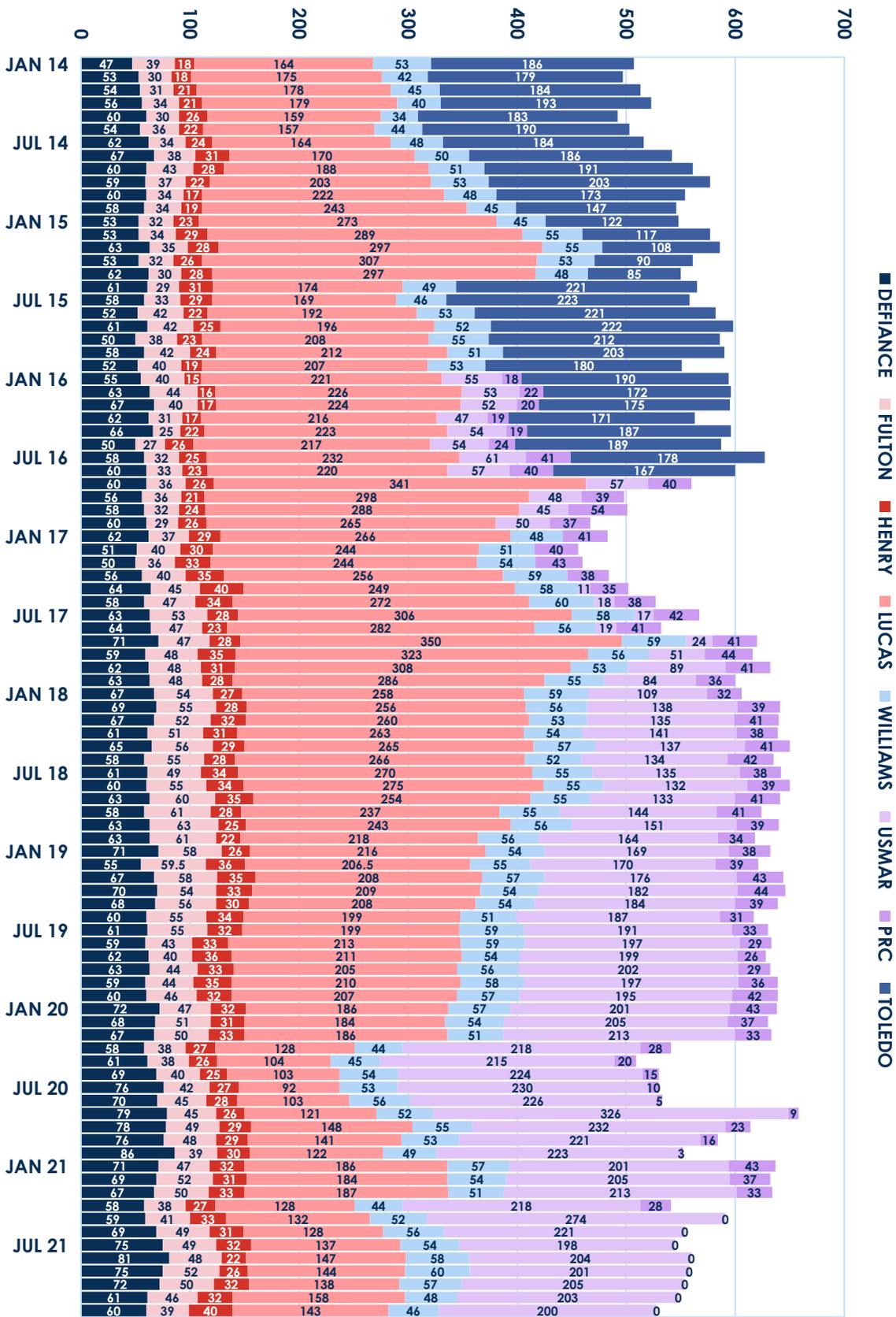


CCNO: Average Daily Population (Annual)



*Note: Toledo withdrew from CCNO membership in 2016.

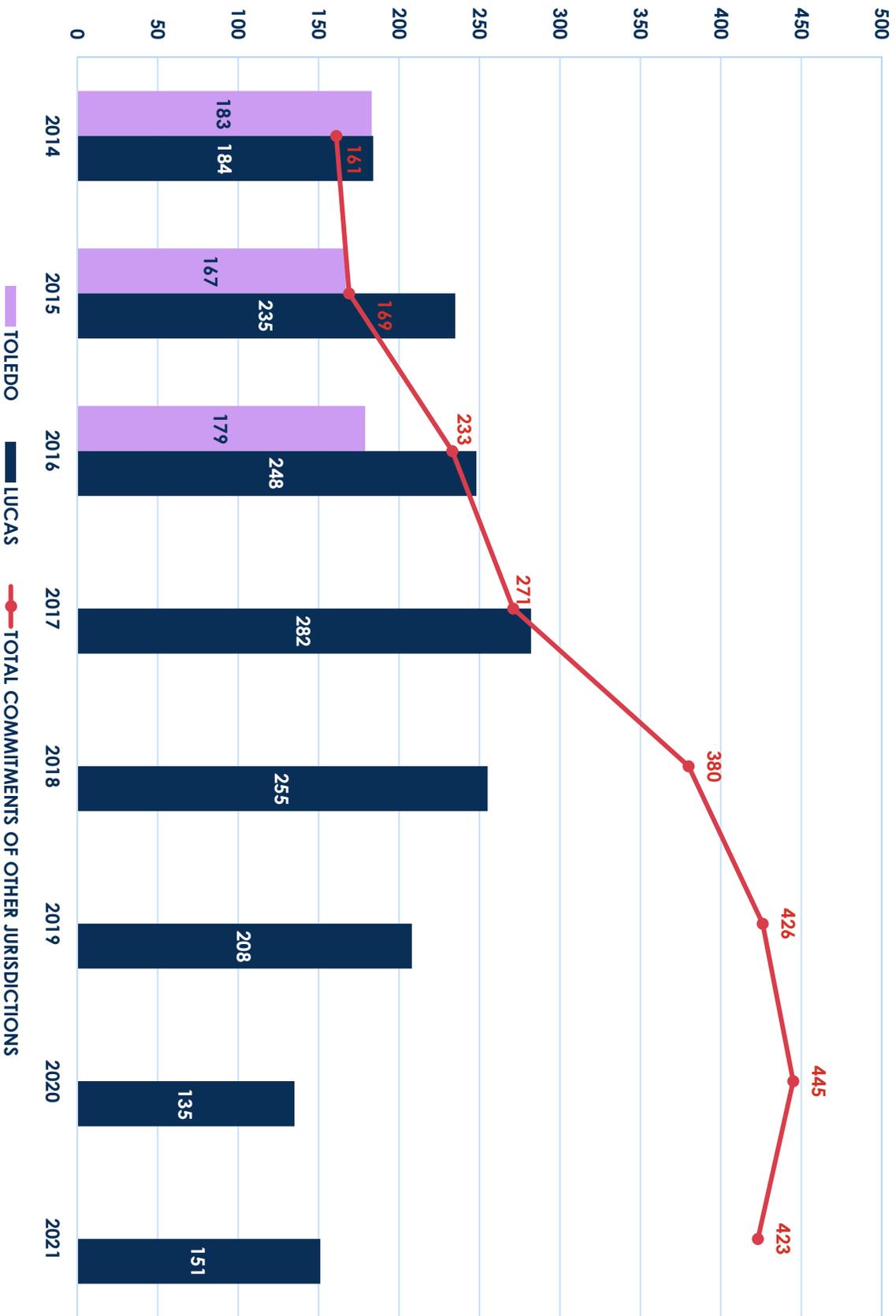
CCNO: Average Daily Population (by Month)



*Note: Toledo withdrew from CCNO membership in 2016.

Source: NORIS Data
Prepared by: CJCC

Toledo and Lucas County's Share of CCNO's Average Monthly Population



Note: Toledo withdrew from CCNO membership in 2016.

Source: NORIS Data
Prepared by: CJCC

Electronic Monitoring at CCNO



*CCNO offered Electronic Monitoring until Regional Court Services assumed the program in 2018.
 **There were not any individuals on EM from Maumee or Oregon Municipal courts from 2014-2018.

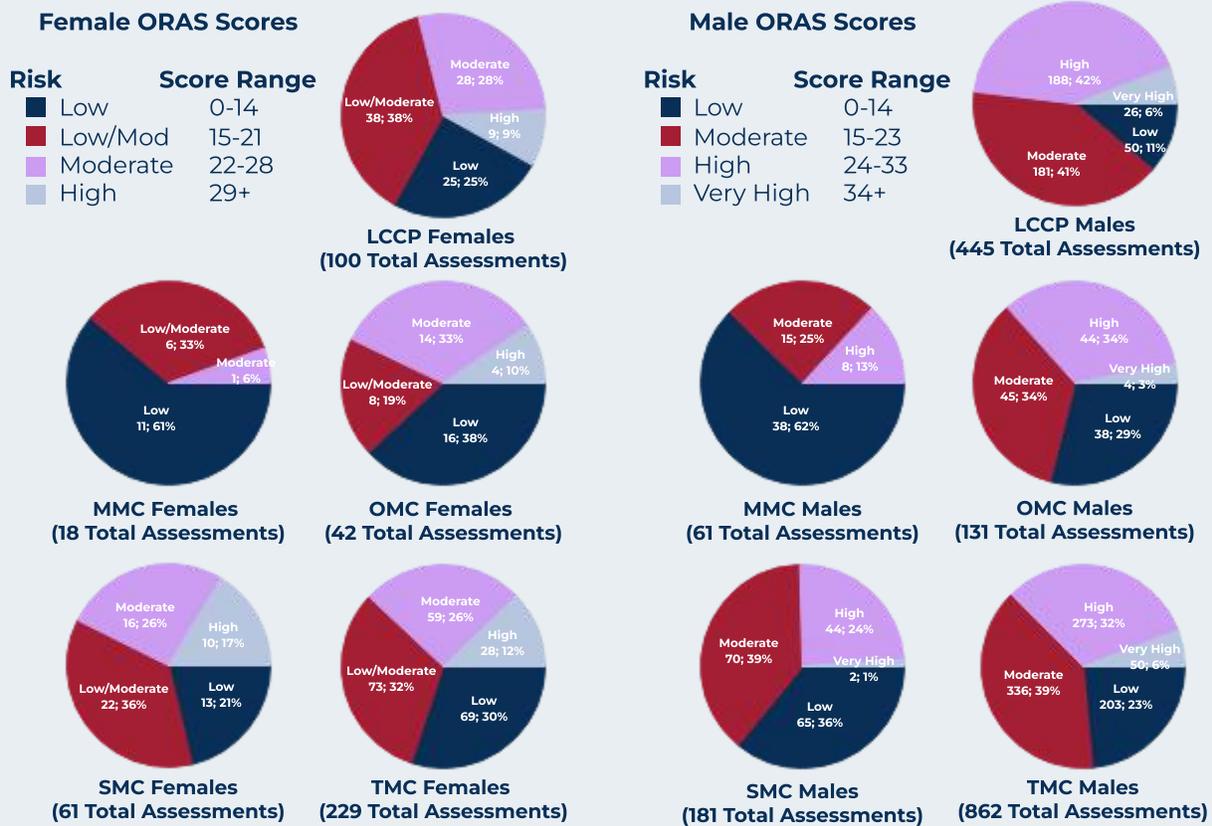
Source: NORIS Data
 Prepared by: CJCC

SNAPSHOT

ORAS IN CCNO

The Corrections Center of Northwest Ohio (CCNO) utilizes the Ohio Risk Assessment System (ORAS) to complete risk assessments for all individuals incarcerated at the facility who do not have an active score in the ODRC Gateway Portal. CCNO began conducting ORAS assessments on September 1, 2016. The following charts show all ORAS scores assessed at CCNO by court from September 1, 2016 through October 25, 2017.

This data is meant to illustrate sentencing practices in the Lucas County Court of Common Pleas (LCCP), Maumee Municipal Court (MMC), Oregon Municipal Court (OMC), Sylvania Municipal Court (SMC), and Toledo Municipal Court (TMC). The Lucas County Adult Probation Department (LCAPD) had begun utilizing ORAS assessments in 2012. When this data was collected, LCCP and TMC had already begun using either the ORAS-CST or ORAS-MAT prior to sentencing, but ORAS tools were not yet utilized by the three suburban courts.



Since then, ORAS tools have been fully implemented in Lucas County through the Safety + Justice Challenge. The Lucas County Adult Probation Department (LCAPD) hired an ORAS Officer in 2018 to conduct ORAS assessments for the suburban municipal courts. In 2021, 322 ORAS assessments were conducted.

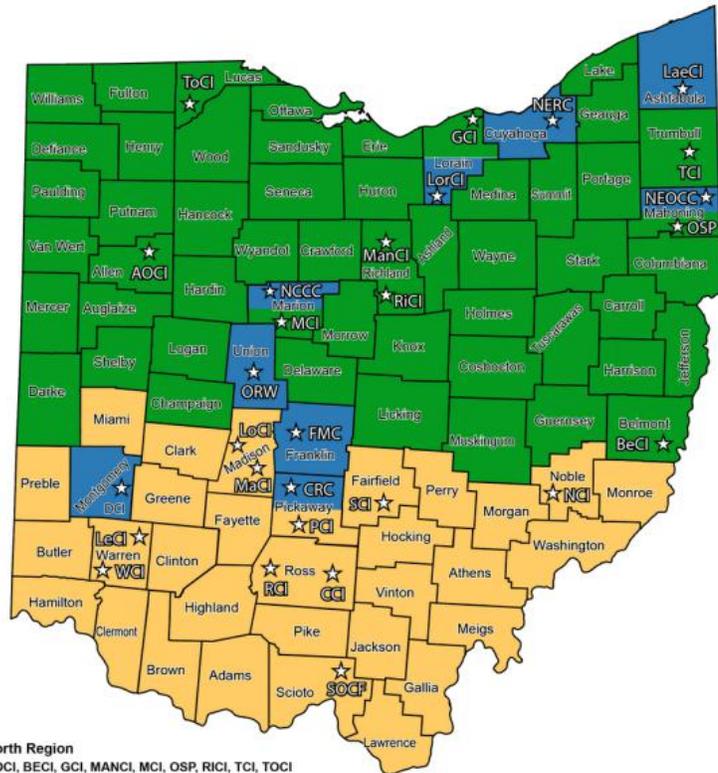
Utilizing ORAS tools offer the following advantages in terms of regional collaboration:

- Compliance:** The ODRC Bureau of Community Sanctions State Audit Standards indicate that programs should administer assessments including the appropriate ORAS tool.
- Consistent, objective assessment:** If using the same assessment tool, quantifiable data can be compared across jurisdictions, potentially informing future practices and policy decisions.
- Improved efficiency, reduced duplication:** Utilizing the same risk assessment system can increase reliance on shared information, freeing staff time and reducing redundancy for shared clients.
- Informed sentencing practices:** A risk level, combined with judicial discretion, helps to establish the appropriate level of supervision to be imposed.
- Case planning based on needs:** ORAS tools indicate criminogenic needs such as criminal associates, criminal attitudes, substance abuse, etc., enabling probation officers (POs) to individualize case plans based on target areas.
- Identification of potential barriers:** ORAS tools incorporate the responsivity principle, helping POs to identify potential barriers to client success such as literacy, childcare, transportation, etc. These factors are not used to calculate risk but can be addressed through case planning to improve the likelihood of client success and reduced recidivism.

OHIO DEPARTMENT OF REHABILITATION AND CORRECTION (ODRC)

The Ohio Department of Rehabilitation and Correction (ODRC) was established under House Bill 494. Its responsibilities are defined in Ohio Revised Code 5120. All adults convicted of felonies for which the statutory minimum is at least six months come into the state's prison system, which is under the supervision of the ODRC. Convicted felons not sent to prison are instead sentenced to CCNO or supervised in the community through probation or other community corrections alternatives.

Of the six largest urban counties by population, Lucas County has consistently had the fewest commitments. The six largest urban counties in Ohio are Cuyahoga, Hamilton, Franklin, Summit, Montgomery, and Lucas. Additionally, two smaller counties have consistently had more commitments than Lucas County. In FY 2021, several smaller counties sent more individuals to prison than Lucas County, but this trend was influenced by unusual patterns of commitments during the COVID-19 pandemic.

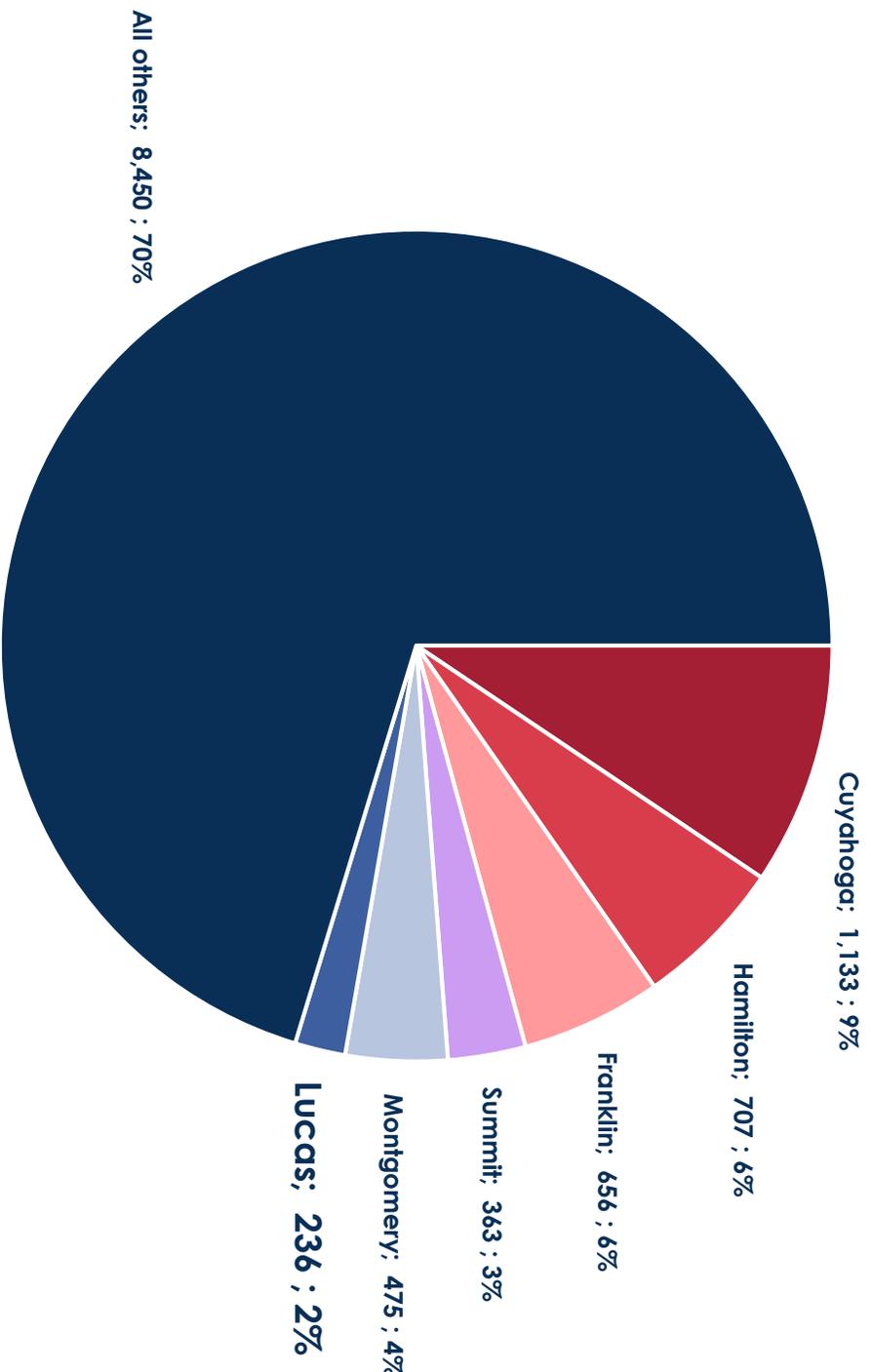


- North Region**
AOCI, BECI, GCI, MANCI, MCI, OSP, RICI, TCI, TOCI
Ed Banks, Regional Director
- South Region**
CCI, LECl, LOCl, MACI, NCI, PCI, RCI, SCI, SOCF, WCI
Donald Morgan, Regional Director
- Specialty Region**
CRC, DCI, FMC, LAECI, LORCI, NCCC, NEOCC, NERC, ORW
Chuck Bradley, Regional Director

Office of Prisons Administrative Assistants	
Brian Niceswanger *All prisons north of I-70	AOCI, BECI, GCI, LAECI, LORCI, MANCI, MCI, NCCC, NERC, NEOCC, ORW, OSP, RICI, TCI & TOCI
Cassy Wilkins *All prisons south of I-70	CCI, CRC, DCI, FMC, LECl, LOCl, MACI, NCI, PCI, RCI, SCI, SOCF & WCI



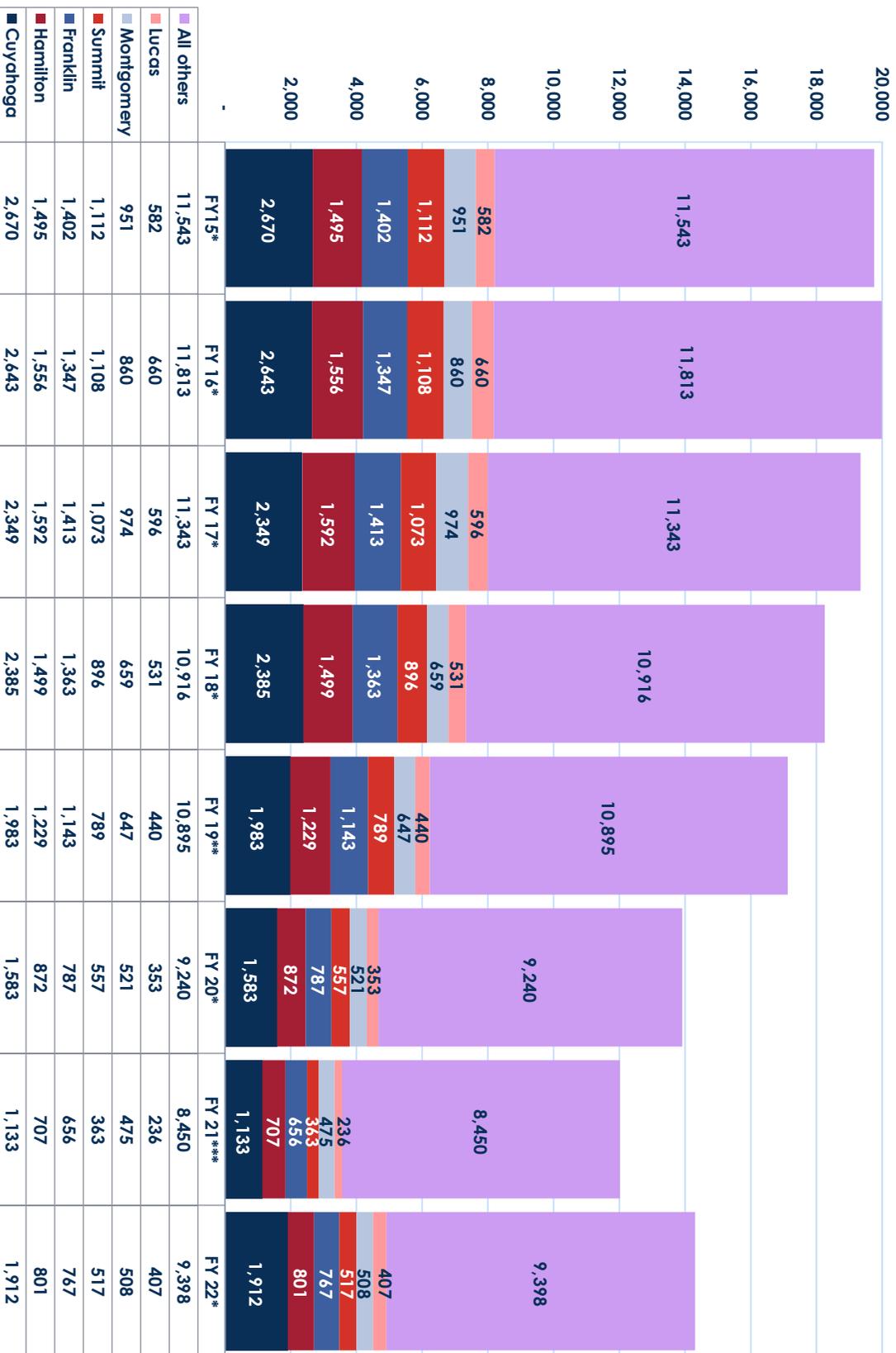
ODRC: Commitments of the Largest Six Urban Counties by Population (FY 2021)



*In FY 2021, several smaller counties had more commitments than Lucas County.

Source: ODRC Annual Reports
Prepared by: CJCC

ODRC: Commitments of the Largest Six Urban Counties by Population



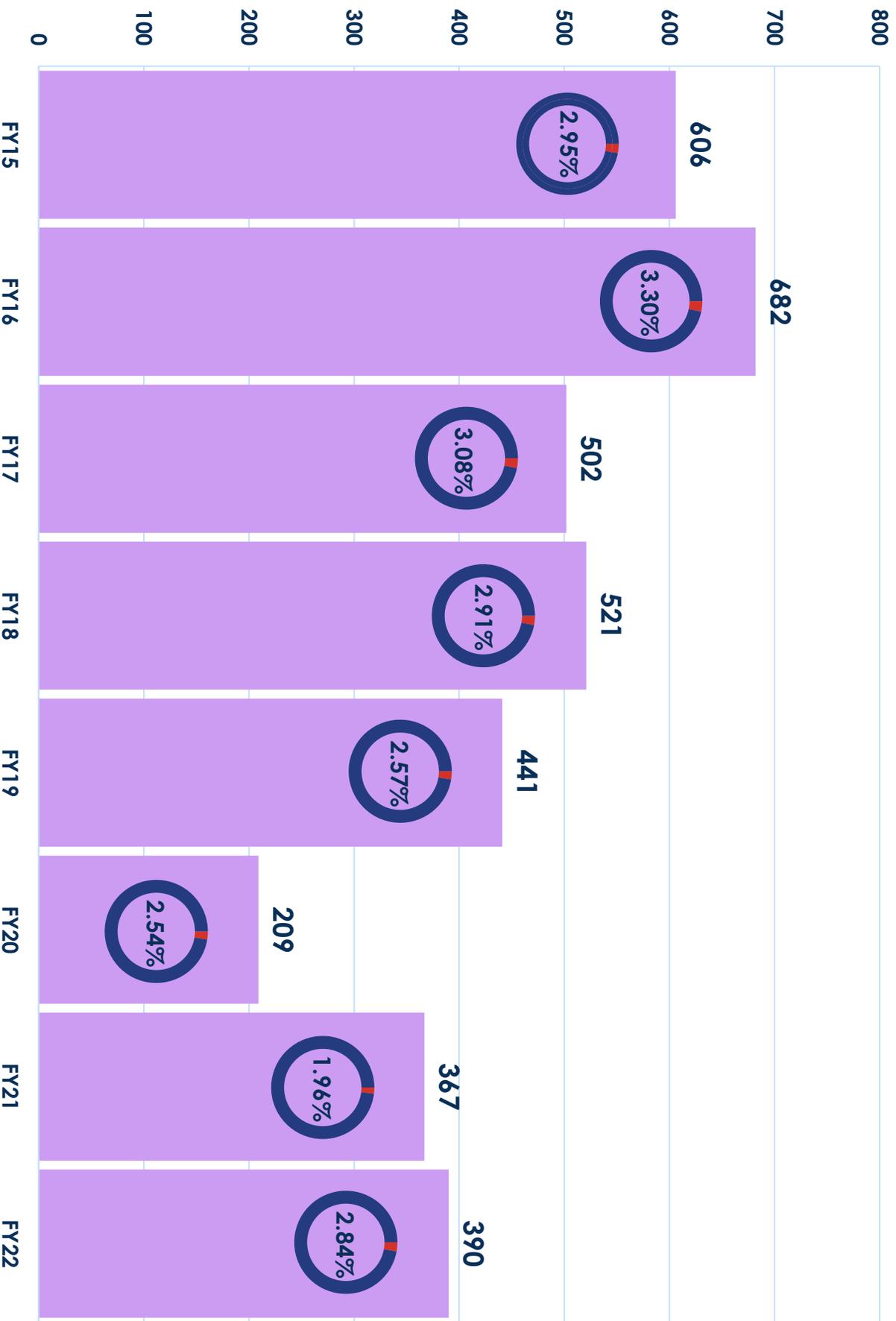
*Denotes year two smaller counties had more commitments than Lucas County.

**Denotes year three smaller counties had more commitments than Lucas County.

***Denotes year several smaller counties had more commitments than Lucas County.

Source: ODRC Annual Reports
Prepared by: CJCC

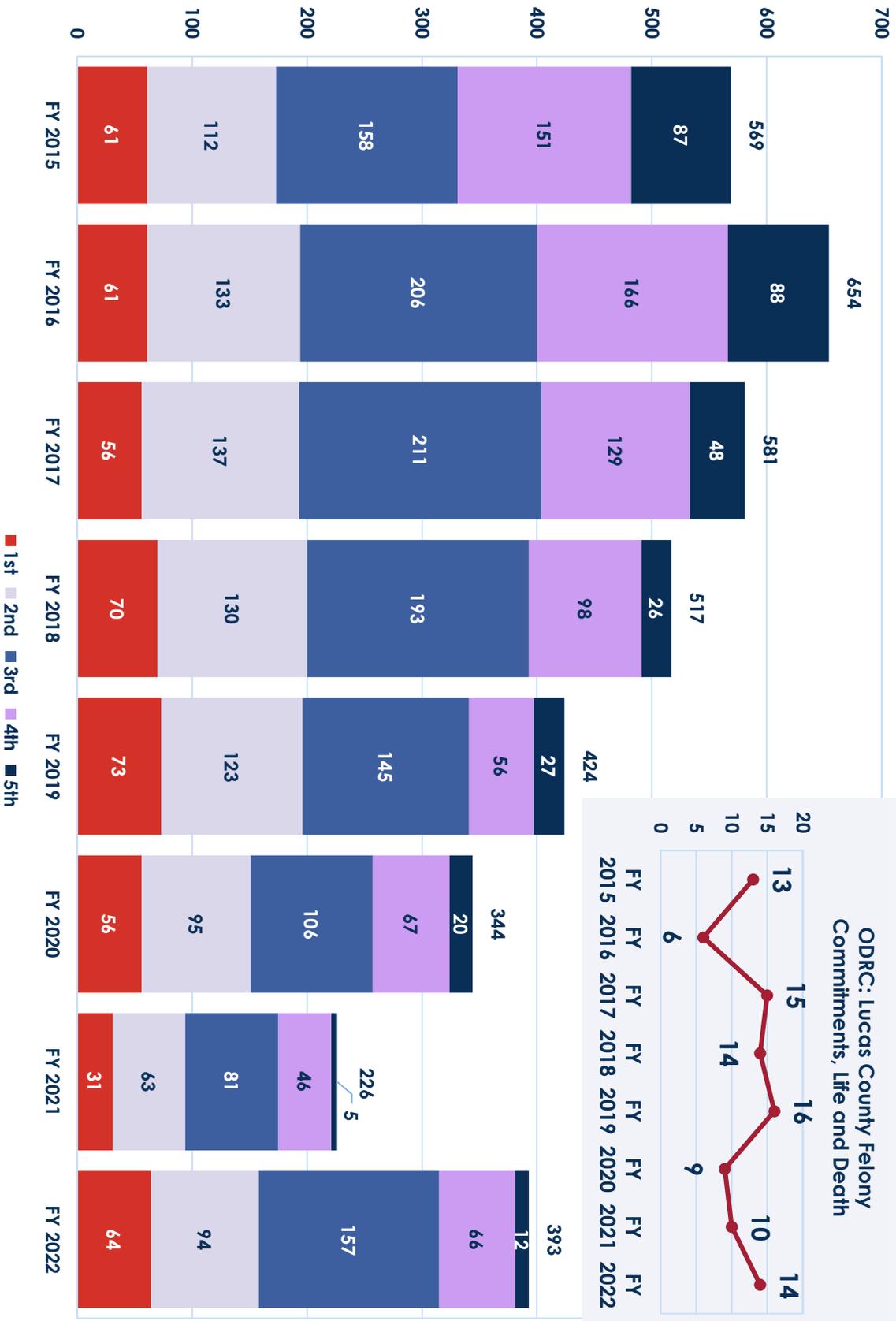
ODRC: Lucas County Commitments



*Percentages represent the percentage of Lucas County commitments out of all ODRC commitments.

Source: ODRC Annual Reports
Prepared by: CJCC

ODRC: Lucas County Felony Commitments by Degree



Source: ODRC Annual Reports
Prepared by: CJCC

CORRECTIONAL TREATMENT FACILITY (CTF)

The Correctional Treatment Facility (CTF) is a community-based correctional facility (CBCF) funded through the Ohio Department of Rehabilitation and Correction. CTF provides treatment for non-violent felony offenders for up to six months. Programming focuses primarily on cognitive behaviors and chemical dependency issues. The mission of CTF is maintaining a safe and secure environment while providing an opportunity for change.

Program Description



Orientation Phase | Resident assessment and orientation



Phase I | Introduction of resident chemical dependency groups



Phase II | Participation in additional groups



Phase III | Residents have attained specified level of performance prior to entering this level



Phase IV | Aftercare/outpatient program

The Correctional Treatment Facility currently provides the following services:

1. **CBCF Placement** - Felony level offenders who are sentenced by the Lucas County Court of Common Pleas or by the Adult Parole Authority
2. **RAD Placement** - Misdemeanor level offenders who are sentenced by local municipal courts
3. **Work Release Placement** - Felony and Misdemeanor level offenders who are sentenced by the Lucas County Court of Common Pleas or municipal courts

The Correctional Treatment offers both Residential and Outpatient Services. CTF is a certified residential treatment provider through Ohio MHAS (Ohio Mental Health & Addiction Services)

Group Facilitation:

Cognitive Behavioral Therapy (CBT) Groups

- Thinking for a Change
- Moving On
- Cognitive Behavioral Interventions for Substance Abuse (CBI-SA)
- SAFE (Stopping Abuse for Everyone)
- Anger Management
- Making a Chance (Co-occurring conditions)

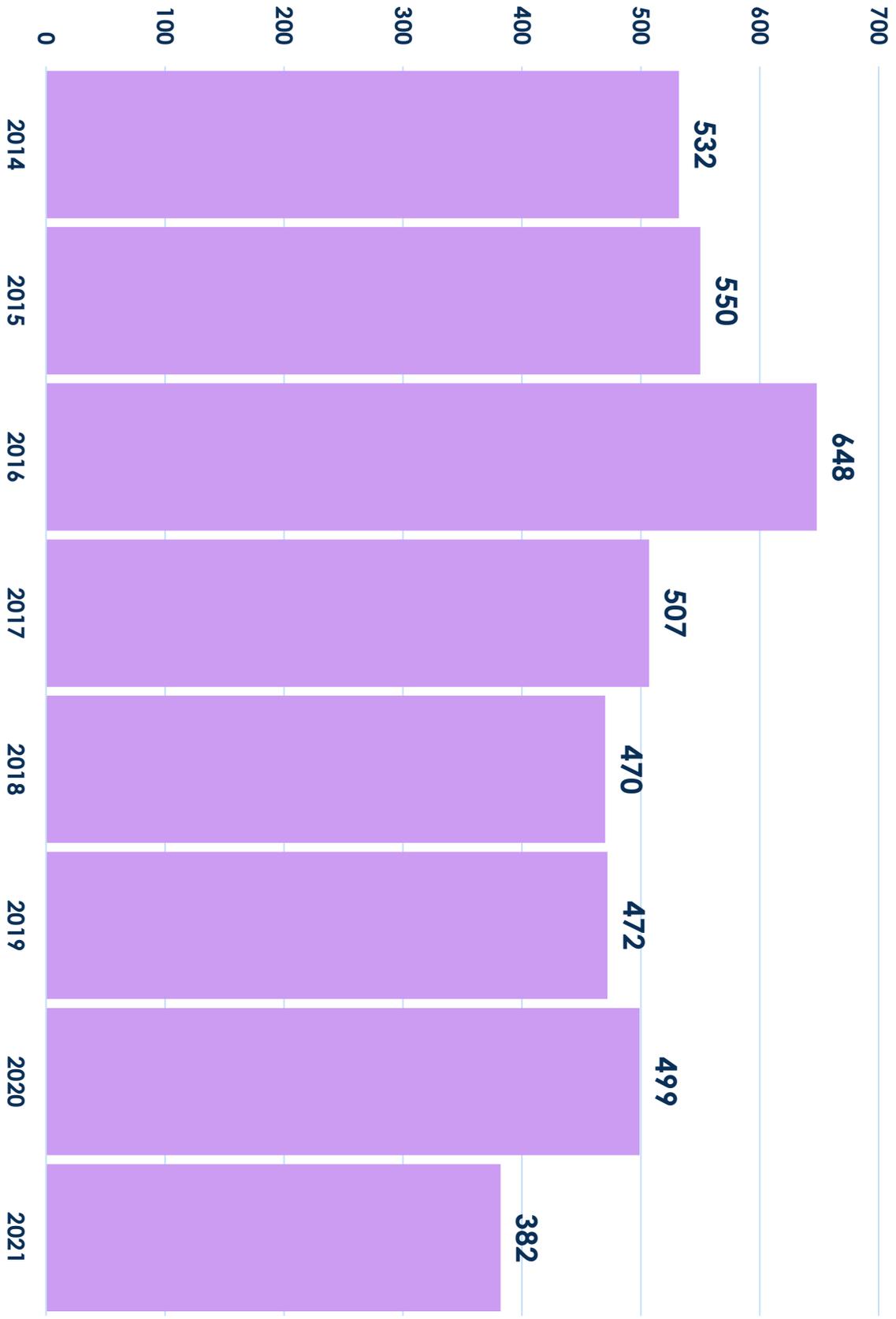
Education and Vocational Groups

Case Management:

- Assessments
- Treatment Plans
- Individual and Group Counseling
- Crisis Intervention
- Referrals
- Discharge Planning

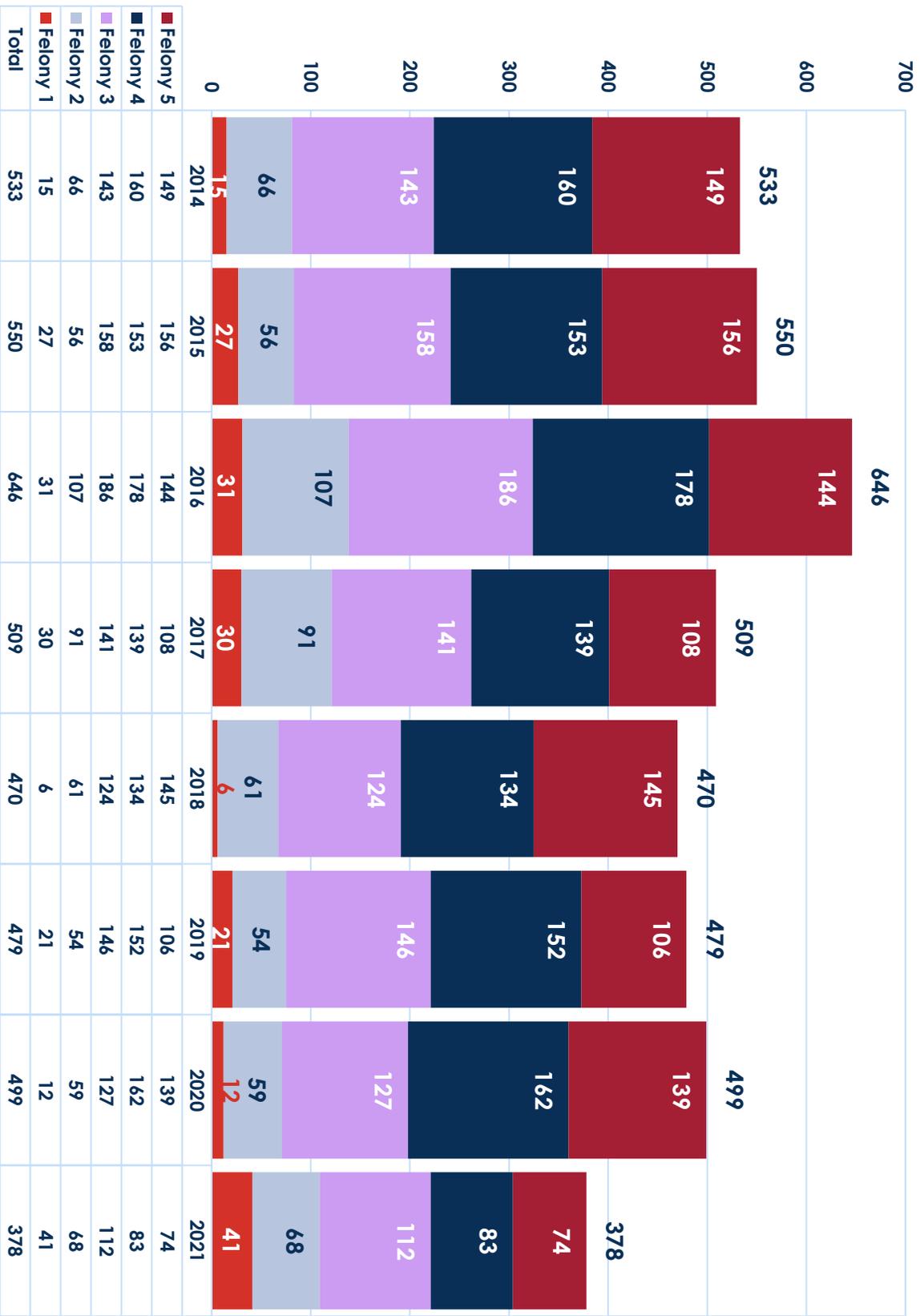


CTF: Offenders Admitted



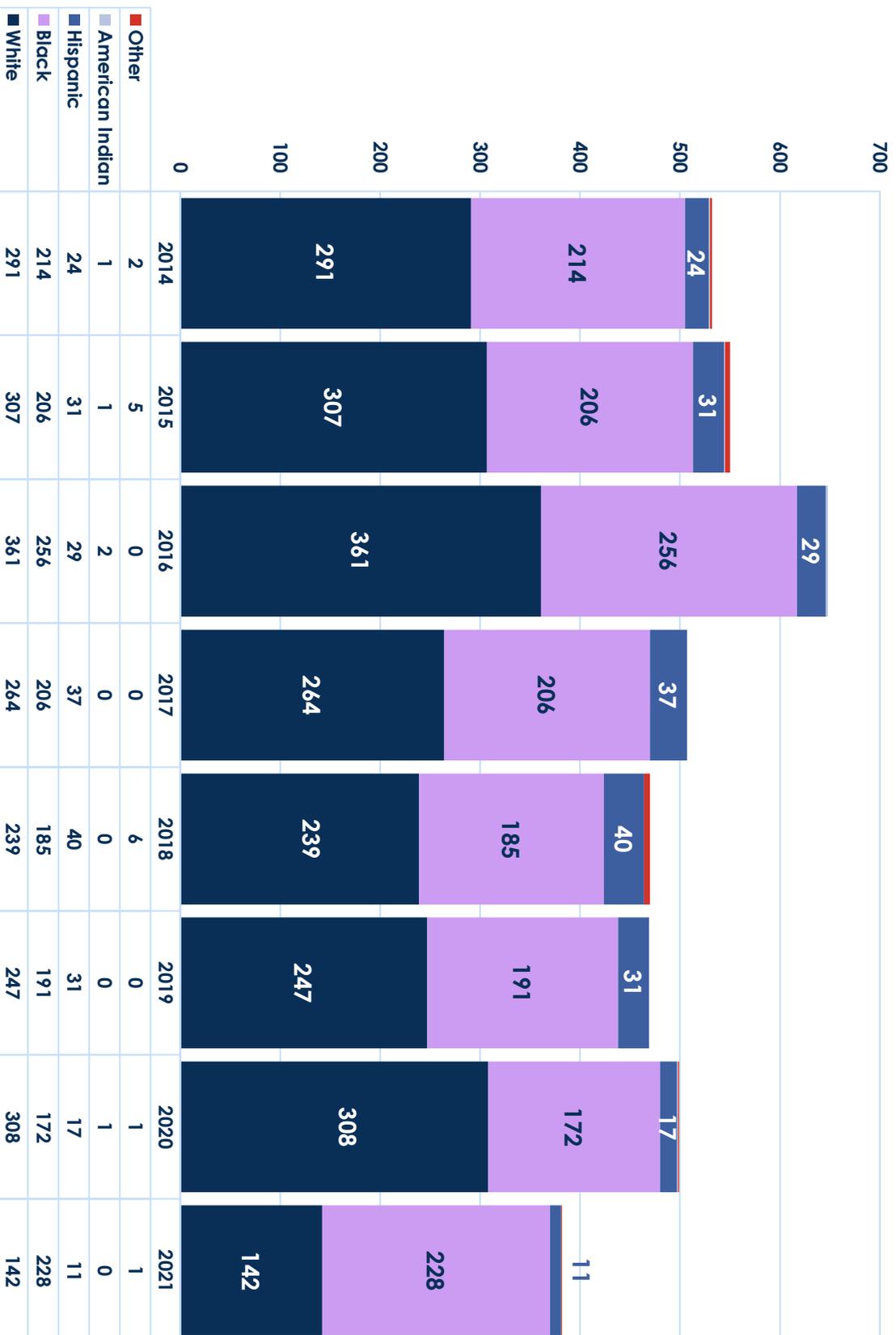
Source: CTF Annual Reports
Prepared by: CJCC

CTF: Admissions by Charge



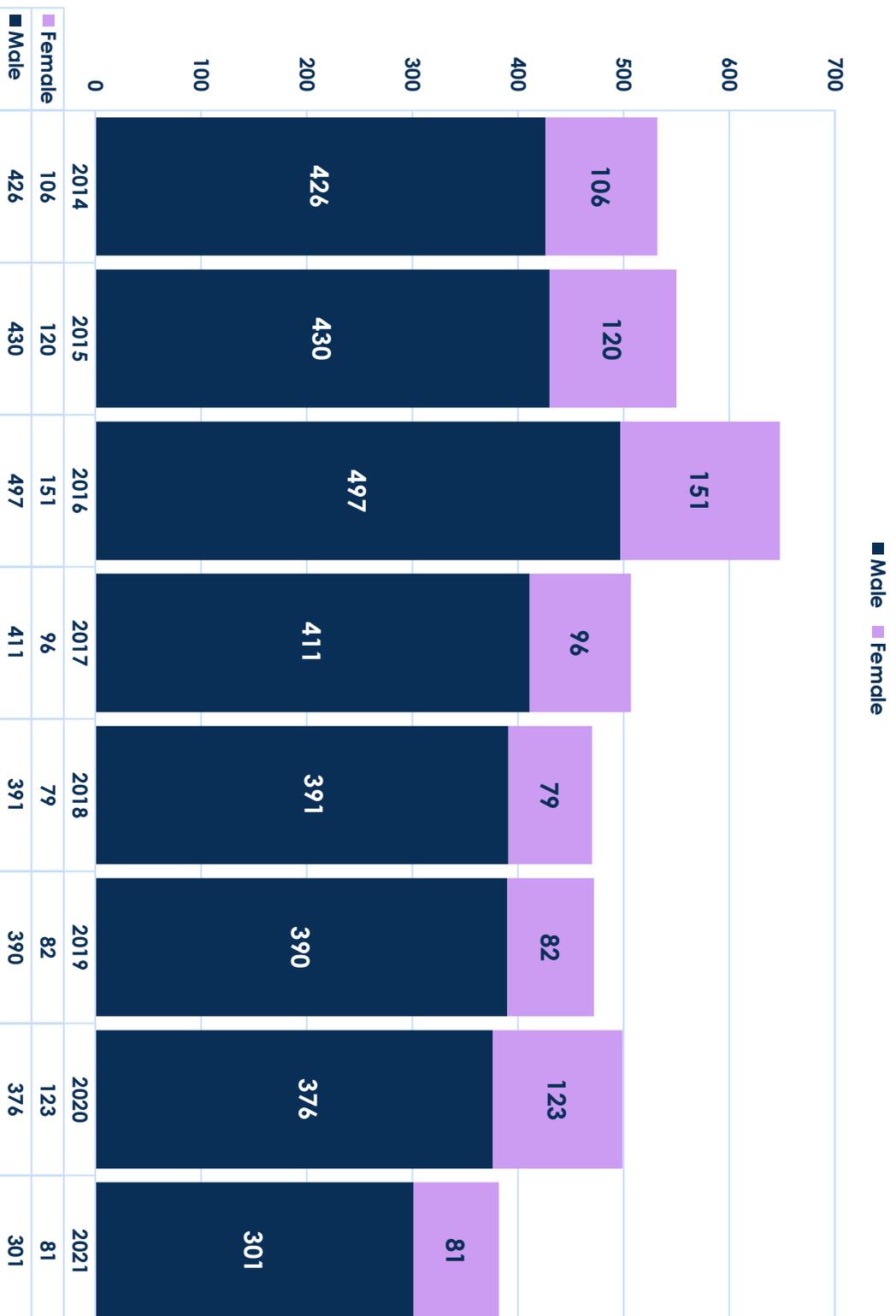
Source: CTF Annual Reports
 Prepared by: CJCC

CTF: Admissions by Race



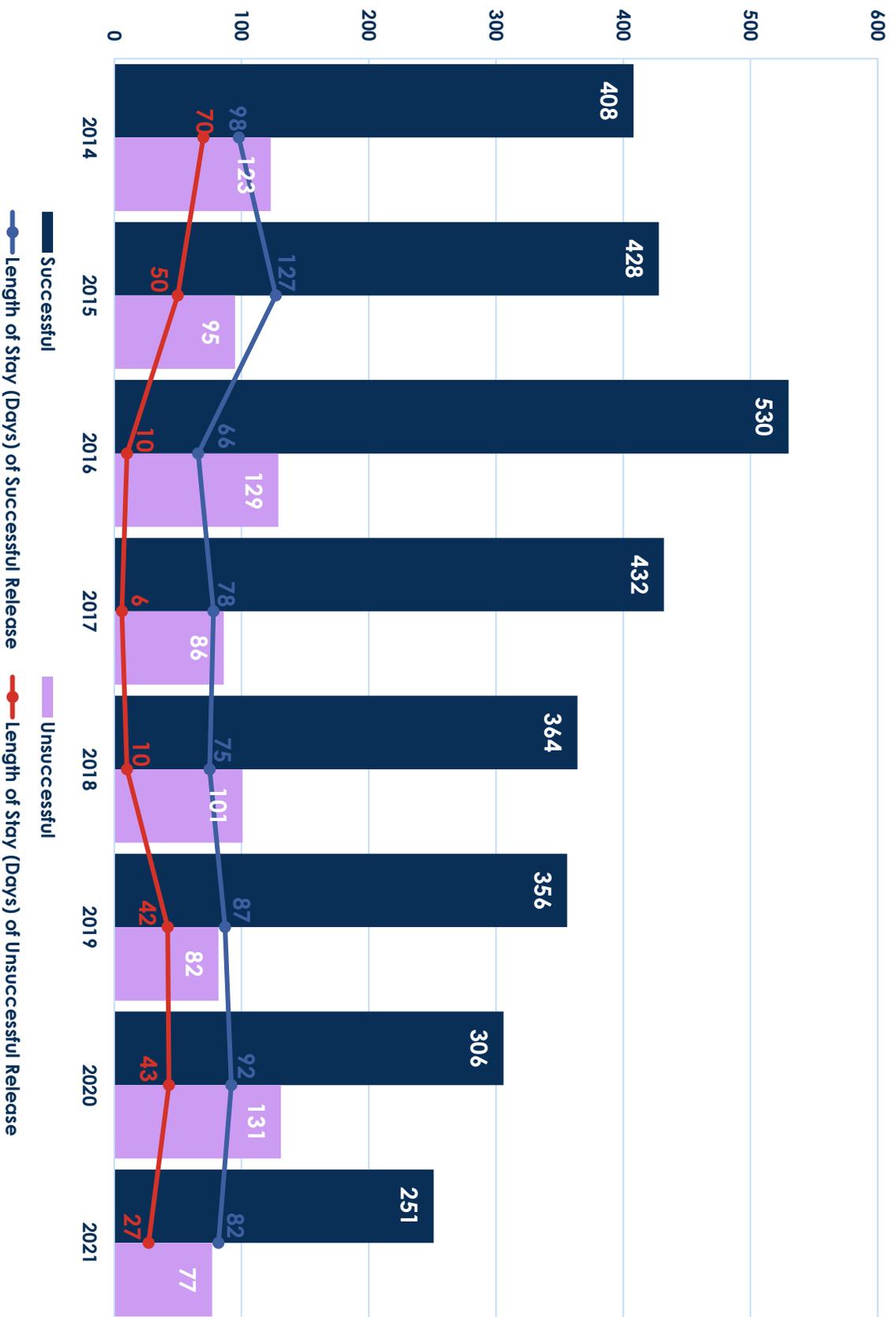
Source: CTF Annual Reports
 Prepared by: CJCC

CTF: Admissions by Gender



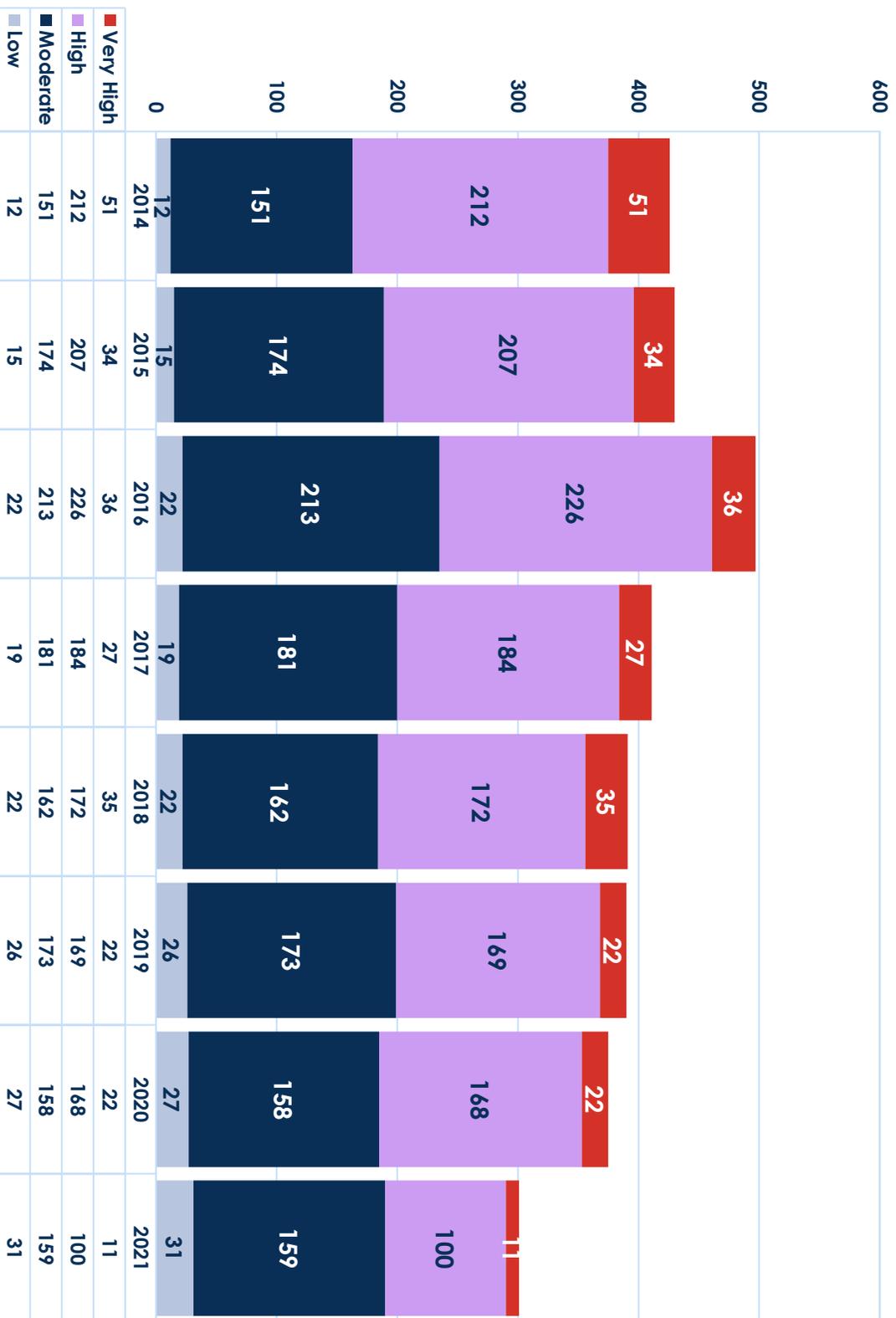
Source: CTF Annual Reports
 Prepared by: CJCC

CTF: Releases



Source: CTF Annual Reports
 Prepared by: CJCC

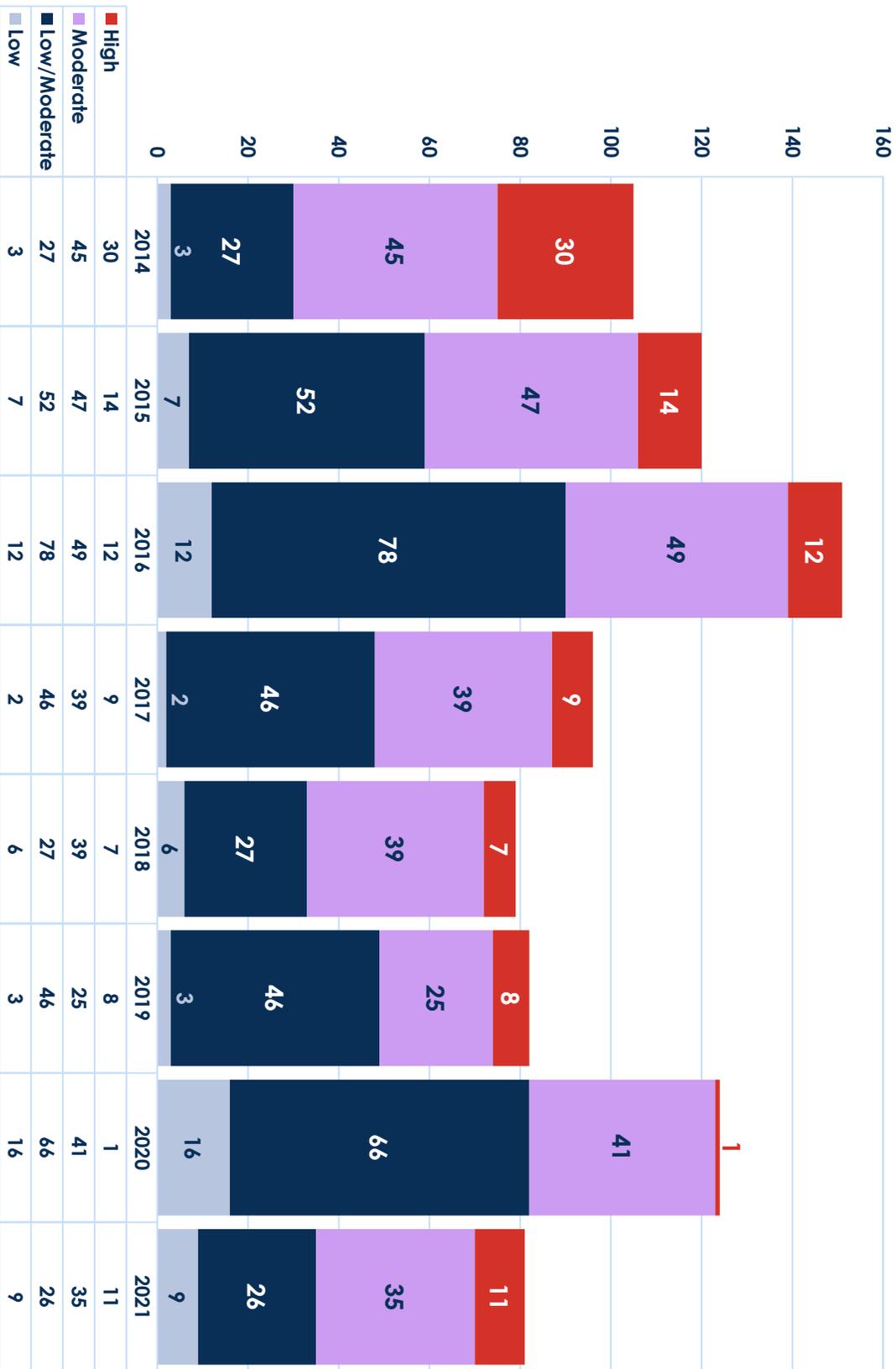
CTF: Male ORAS



*Male and Female ORAS scores are categorized on different scales. The scale for male offenders ranges from low to very high, while the scale for female offenders ranges from low to high with an additional "low/moderate" category.

Source: CTF Annual Reports
 Prepared by: CJCC

CTF: Female ORAS

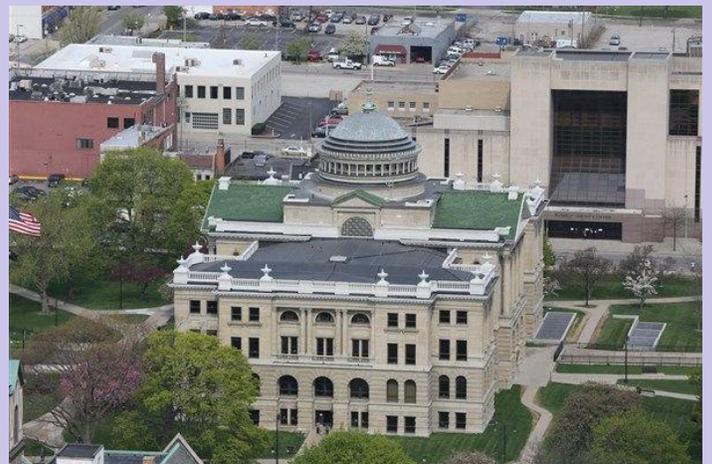
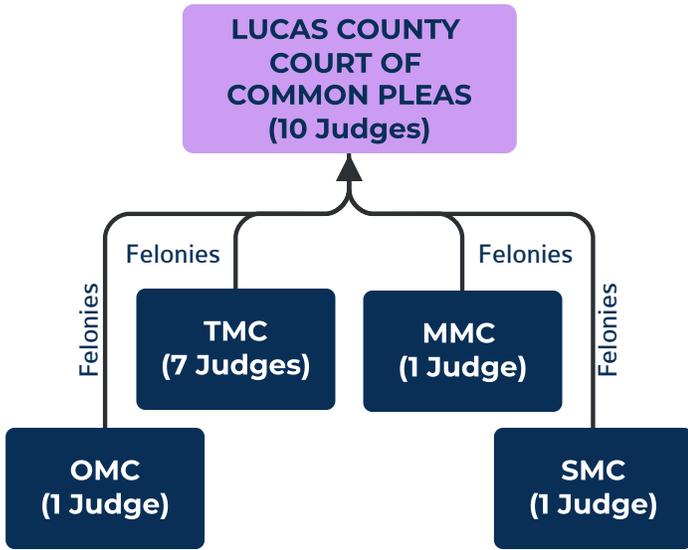


*Male and Female ORAS scores are categorized on different scales. The scale for male offenders ranges from low to very high, while the scale for female offenders ranges from low to high with an additional "low/moderate" category.

Source: CTF Annual Reports
Prepared by: CJCC

Courts

Lucas County has five criminal courts: Lucas County Court of Common Pleas (LCCP) - Criminal Division (felony court); Toledo Municipal Court (TMC), Maumee Municipal Court (MMC), Oregon Municipal Court (OMC), and Sylvania Municipal Court (SMC) (misdemeanor courts).

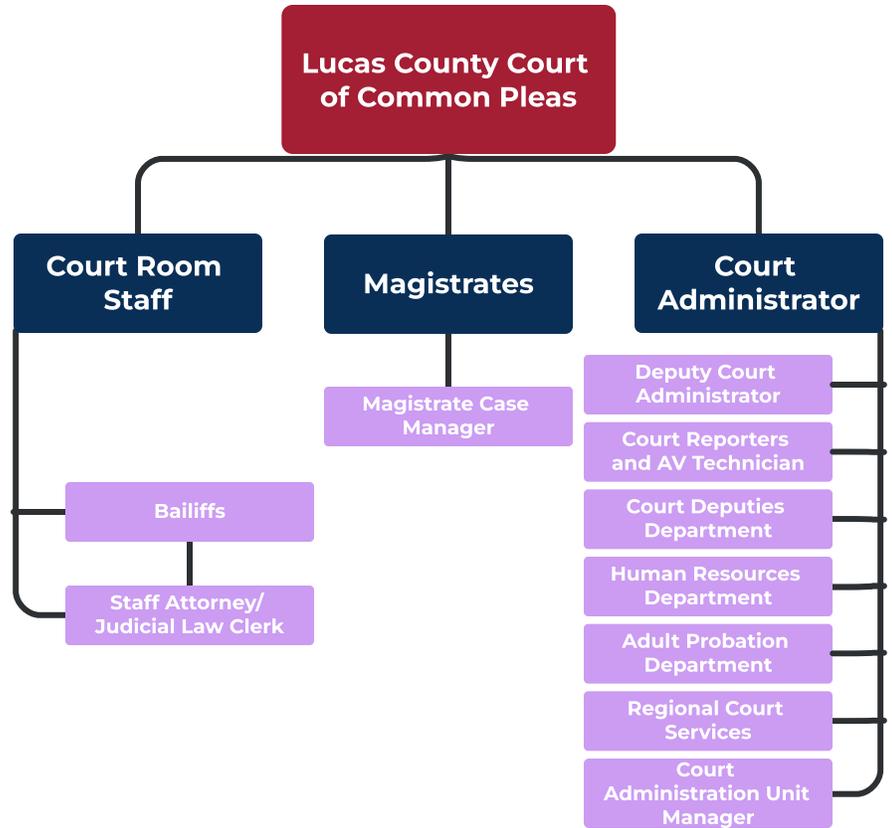


LUCAS COUNTY COURT OF COMMON PLEAS

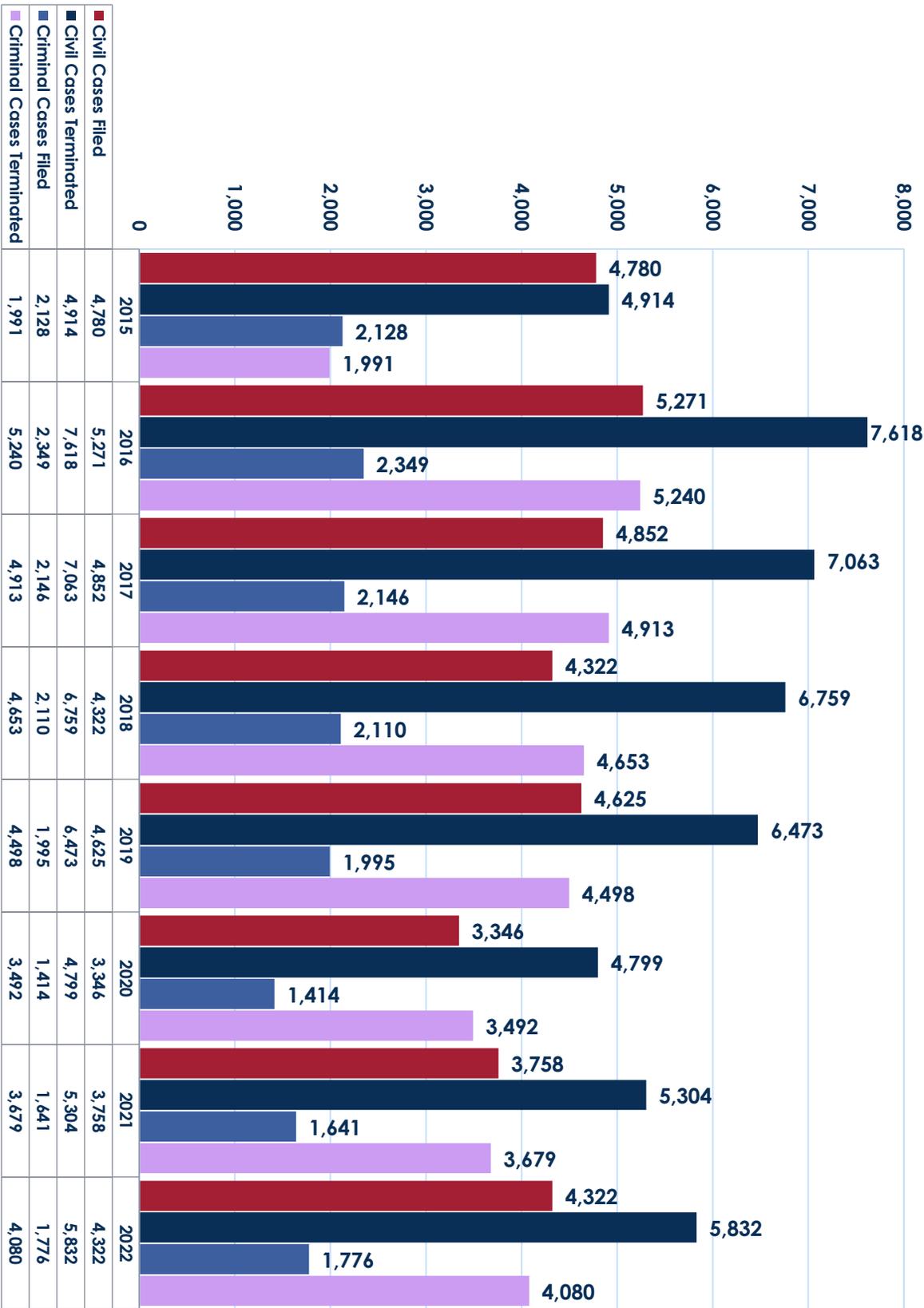
The Lucas County Court of Common Pleas is the trial court of general jurisdiction. This means that it hears felony cases as well as civil disputes where the amount of money in controversy exceeds \$500 and also has exclusive jurisdiction over civil cases exceeding \$15,000.

There are various specialized units within each operation. Ten judges currently serve in the general division. As a part of their judicial office, they conduct pre-trials, schedule deadlines, rule on motions, and hear both jury and bench trials.

- The county is implementing a new case management system for the Clerk of Courts, which will improve efficiency and accuracy in case processing.
- The Lucas County Common Pleas Court successfully completed the Ohio Supreme Court's Case Management Assessment Program, which evaluates court performance and identifies areas for improvement.
- The Domestic Relations Court launched a new program that aims to improve outcomes for children in custody disputes by providing free, confidential counseling services to families.



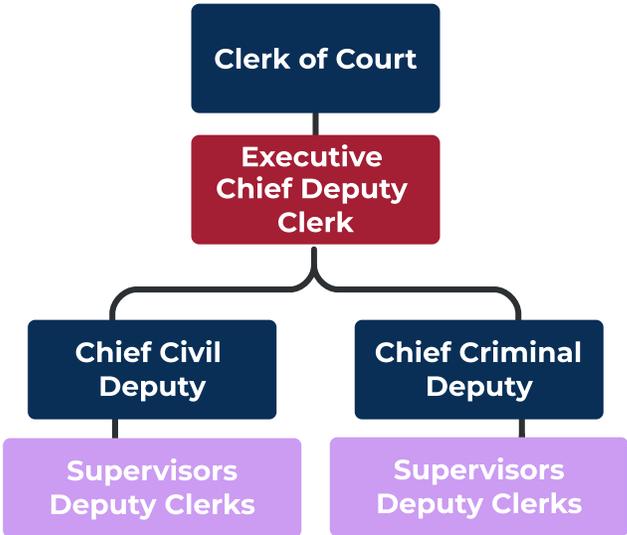
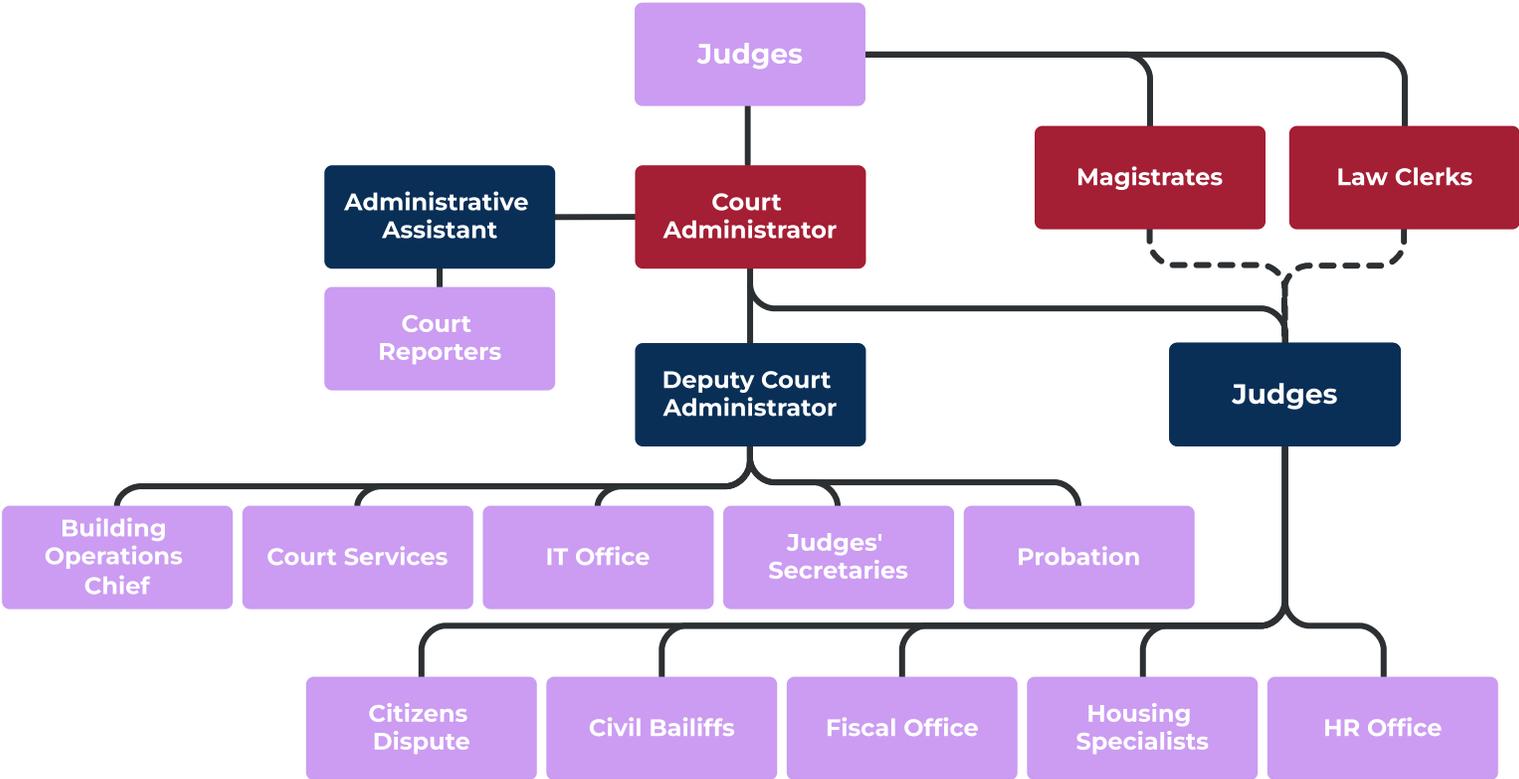
Lucas County Court of Common Pleas: Caseload



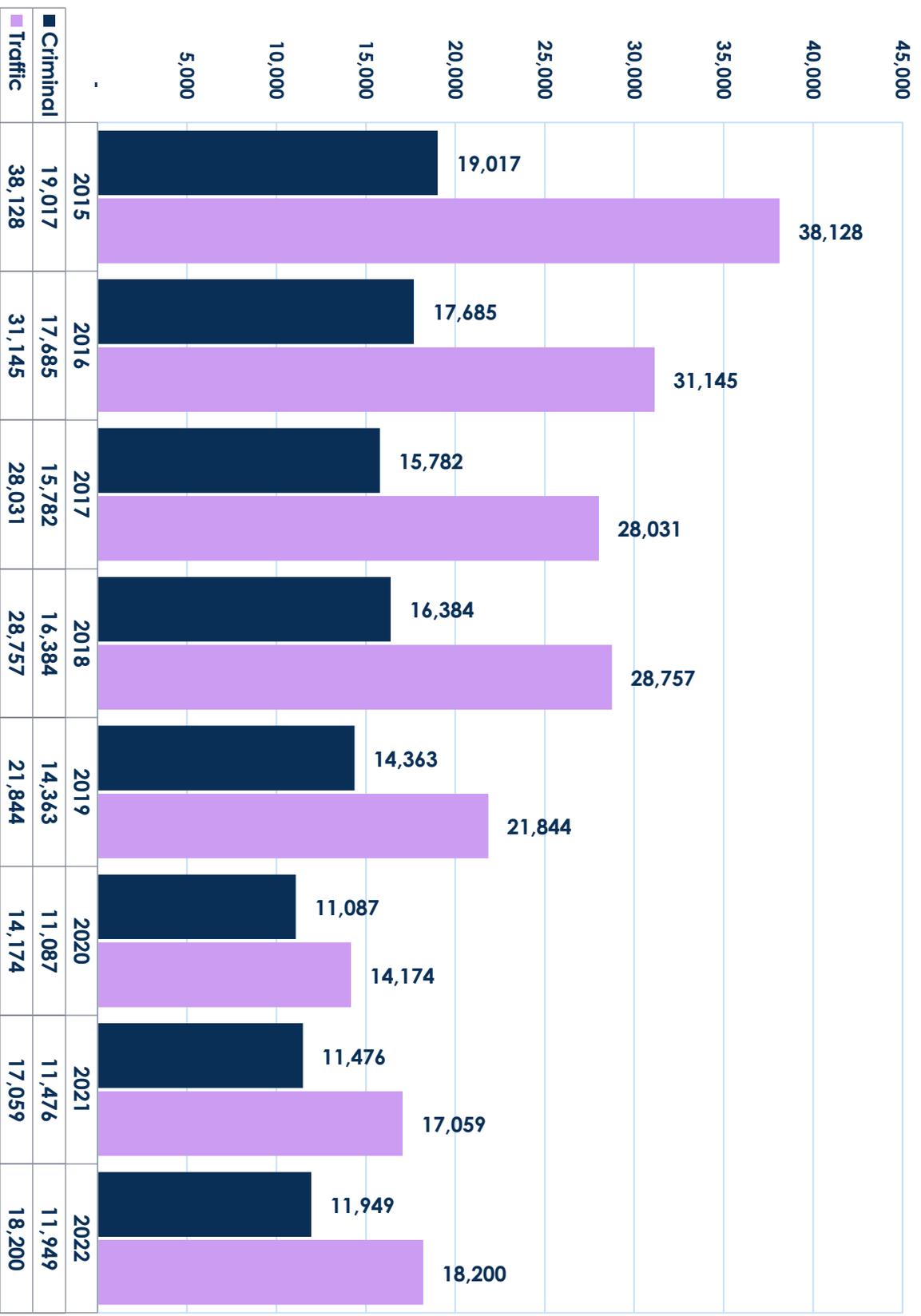
Source: Ohio Supreme Court Dashboards
Prepared by: CJCC

TOLEDO MUNICIPAL COURT (TMC)

Toledo Municipal Court has jurisdiction to hear and dispose of misdemeanor offenses, traffic violations and civil cases involving disputes of \$15,000 or less. The Court's territorial jurisdiction includes the City of Toledo, as well as the village of Ottawa Hills and Washington Township. The Toledo Municipal Court is also responsible for conducting preliminary hearings for all felony cases within its territorial jurisdiction. The Court handles small claims, proceedings in aid, and other civil matters. A housing court hears cases related to violations of zoning, building, health, safety and nuisance abatement codes. The Housing Court also hears landlord-tenant matters, including evictions and rent escrow matters.



Toledo Municipal Court (TMC): Caseload



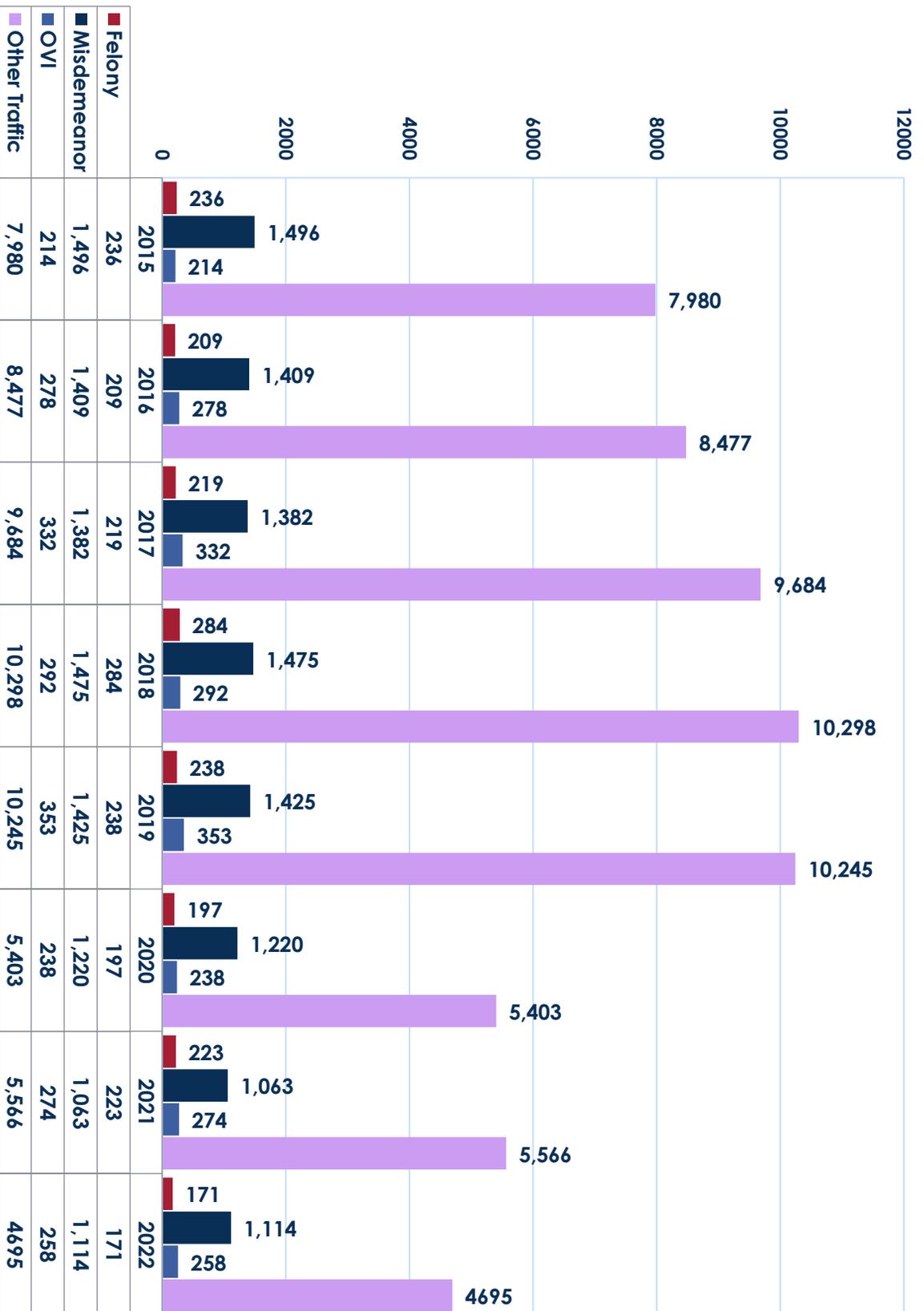
Source: Data provided to the CJCC by TMC
 Prepared by: CJCC

SUBURBAN MUNICIPAL COURTS

Municipal Courts handle cases related to traffic violations, misdemeanors, civil disputes, and small claims within a particular city or municipality. In addition to Toledo Municipal Court, there are three suburban municipal courts in Lucas County: Maumee Municipal Court, Oregon Municipal Court, and Sylvania Municipal Court.

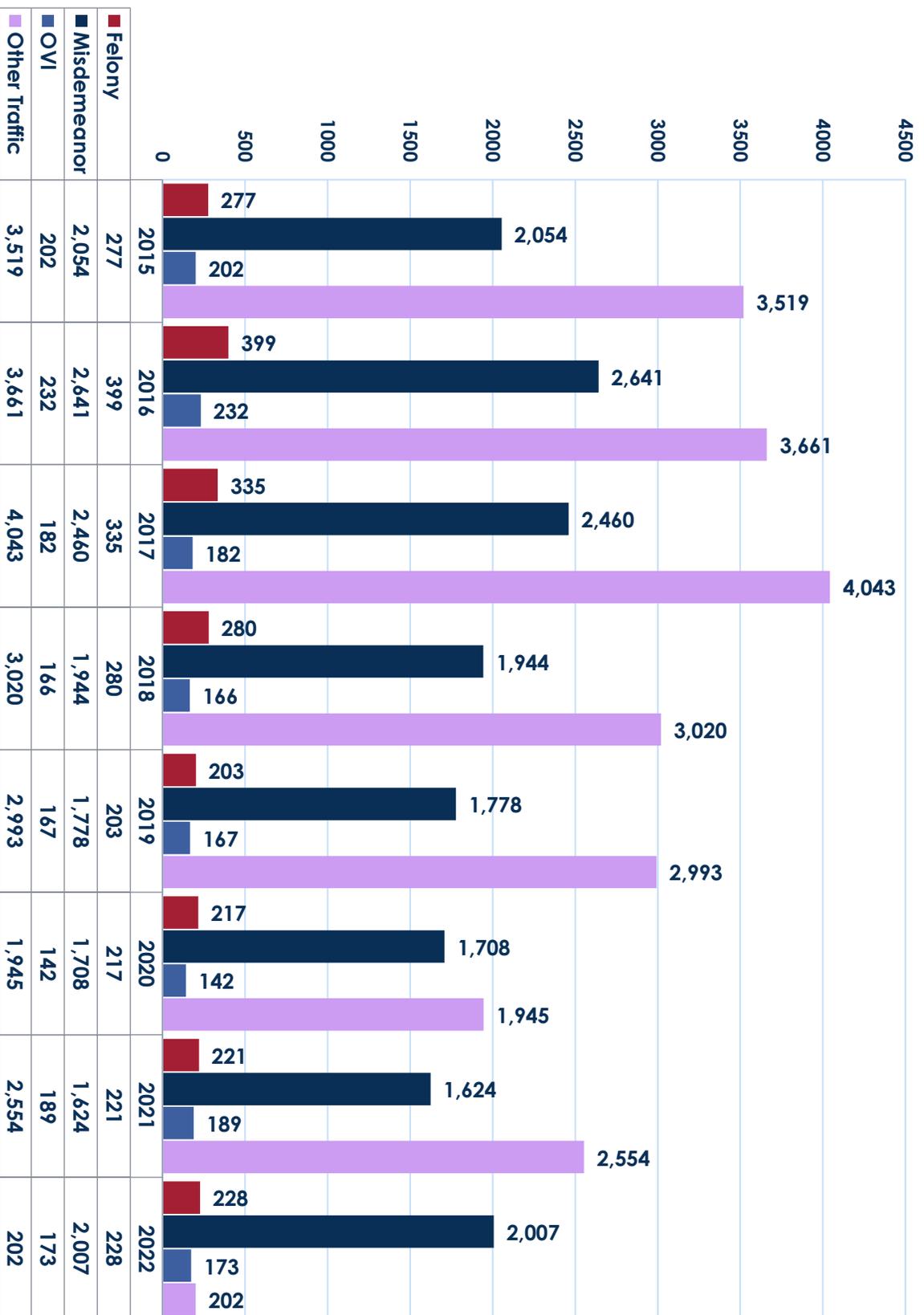


Maumee Municipal Court (MMC): Caseload



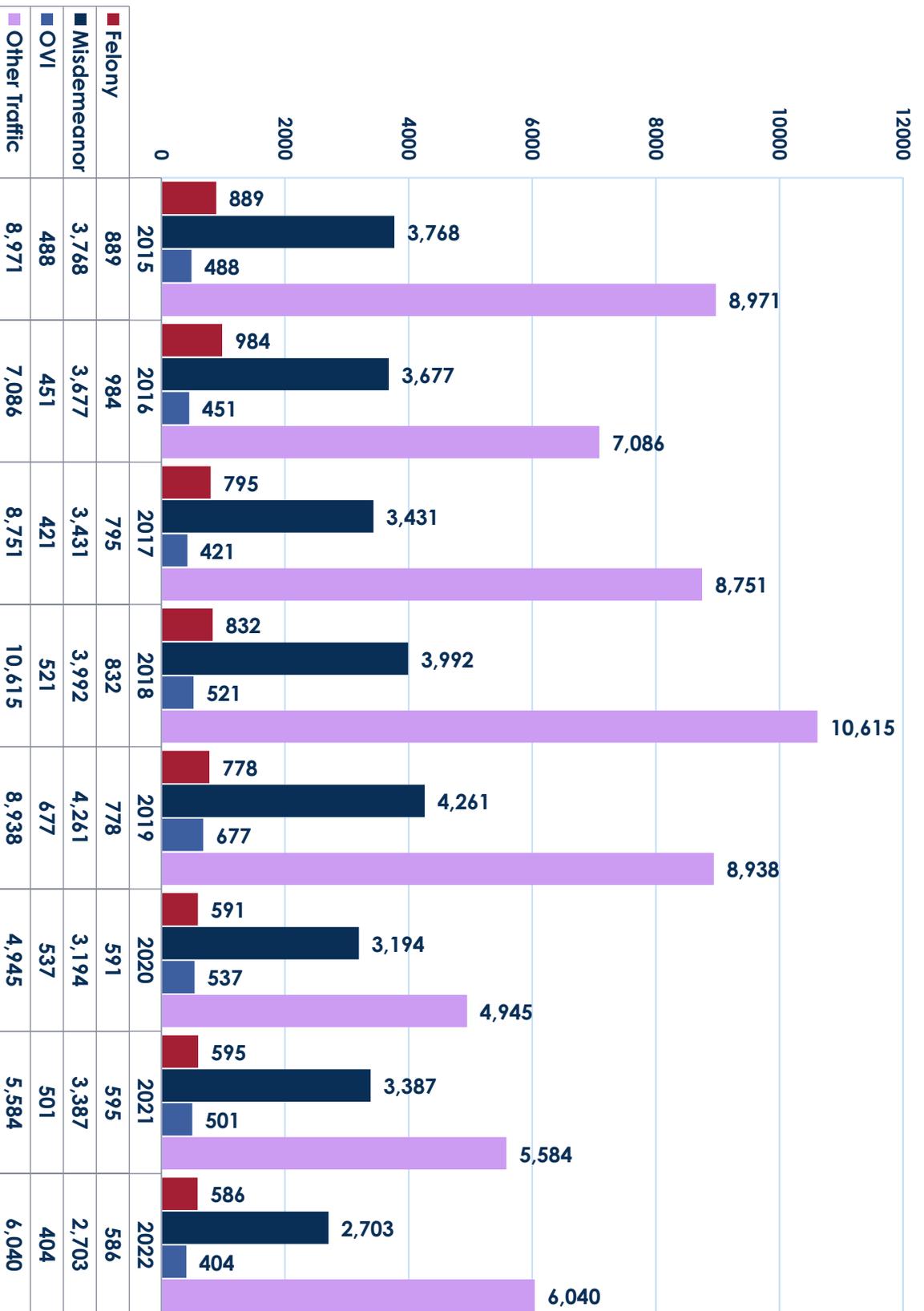
Source: Ohio Supreme Court Dashboards
Prepared by: CJCC

Oregon Municipal Court (OMC): Caseload



Source: Ohio Supreme Court Dashboards
Prepared by: CJCC

Sylvania Municipal Court (SMC): Caseload



Source: Ohio Supreme Court Dashboards
Prepared by: CJCC

SPECIALTY COURTS AND UNITS



Lucas County Treatment Court:

In 2015, as the opioid epidemic began to spread, Common Pleas Court sought to create a specialized Drug Court, now called the Treatment Court. The Court was certified by the Supreme Court of Ohio in 2015. Treatment Court provides supervision and treatment for defendants who are substance use dependent and whose history of treatment non-compliance and/or refusal to accept treatment has resulted in a criminal charge. Judge Ian B. English presides over the court. In 2023, a pretrial track was added to dismiss defendants' charges upon successful completion of the program.

Veterans Treatment Court:

This specialized court docket at Toledo Municipal Court was created and certified by the Supreme Court of Ohio in 2015 to allow offenders who are military veterans to receive intensive, specialized treatment services while under the supervision of the Court. Judge William M. Connelly, Jr. was appointed to preside over the Veterans Treatment Court. In May 2018, the Veterans Treatment Court received a grant in the amount of \$6,900 from Operation Legal Help Ohio to assist and support transportation-related needs facing Ohio's Veteran Treatment Court participants.



Warrant Enforcement Unit (WEU):

The WEU was created in 2015 to allow for the immediate, targeted enforcement of bench warrants issued by the Toledo Municipal Court. The WEU prioritizes the execution of bench warrants for failure to appear in court, especially in cases involving domestic violence. WEU staff will search for and apprehend defendants, either bringing them directly before the issuing judge or booking them on the warrant for appearance before the issuing judge the following business day. The WEU is staffed by deputy sheriffs under the Court's security contract for services with the Lucas County Sheriff's Office.

Other Criminal Justice Agencies/Departments

There are various departments/agencies outside of law enforcement agencies, correctional facilities, and courts that are essential components of the Lucas County criminal legal system. These departments/agencies aim to provide essential legal services, rehabilitation programs, and support to individuals in the community. Starting in 2014, leaders within Lucas County have embraced cross-agency unification and coordination to address systemic issues across the criminal legal system. The departments and agencies listed below have been instrumental in achieving systemic criminal justice reform through cross-agency collaboration.

- Lucas County Department of Adult Probation
- Suburban Probation Departments
- Regional Court Services (RCS)
 - Centralized Drug Testing Unit (CDTU)
 - Electronic Monitoring (EM)
 - Pretrial Services
- Work Release
- Toledo Legal Aid Society (TLAS)
- Criminal Justice Coordinating Council (CJCC)



LUCAS COUNTY DEPARTMENT OF ADULT PROBATION

The Lucas County Adult Probation Department was established in 1950 to provide supervision of individuals who are placed on probation/community control in lieu of incarceration and to those granted intervention in lieu of conviction. The Department's mission is to provide protection to the community, and at the same time provide rehabilitation services to offenders.

Specialized Caseloads Include:

- Sex Offender Caseload w/ Sex Offender Treatment
- Drug/Alcohol Education and Relapse Prevention
- Mental Health Caseloads for offenders with diagnosed Severe & Persistent Mental Illness
- General high risk/high need caseloads

Services Provided:

- Supervision based on risk level
- Completion of validated risk assessments (ORAS) when referred for a presentence investigation (PSI)/placed under direct supervision
- Pretrial diversion
- Expungements
- Certificates of Qualification for Employment (CQEs)
- Internal group programming
- Thinking for a Change
- Employment Readiness groups
- Internal sex offender programming
- Female trauma group

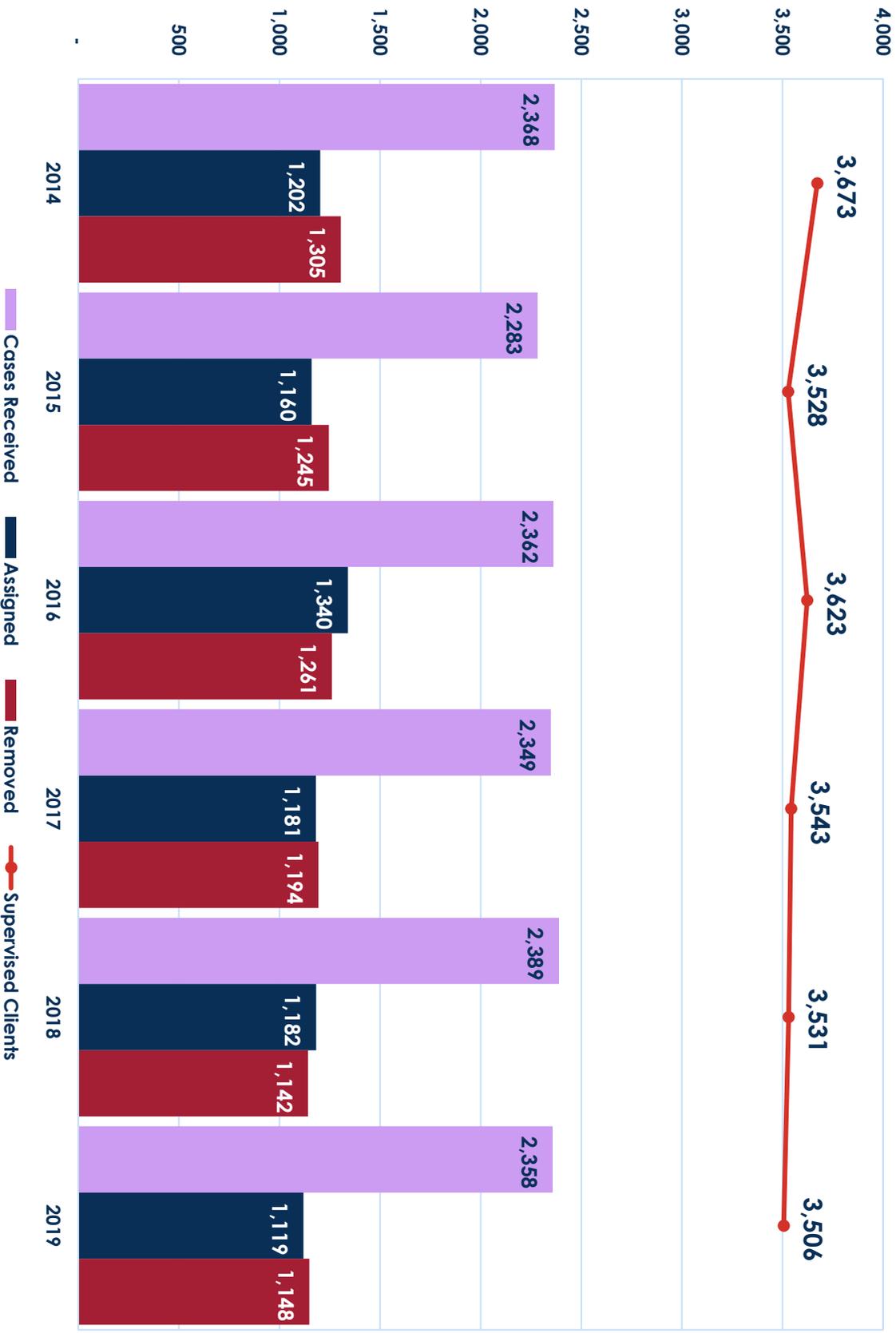
JRIG Funded Programs:

- Day Reporting, which administers Thinking for a Change for probationers
- ORAS assessment officers to administer risk/need assessments to ensure clients receive optimal services based on risk level

LUCAS COUNTY ADULT PROBATION DEPARTMENT



Lucas County Department of Adult Probation: Caseload



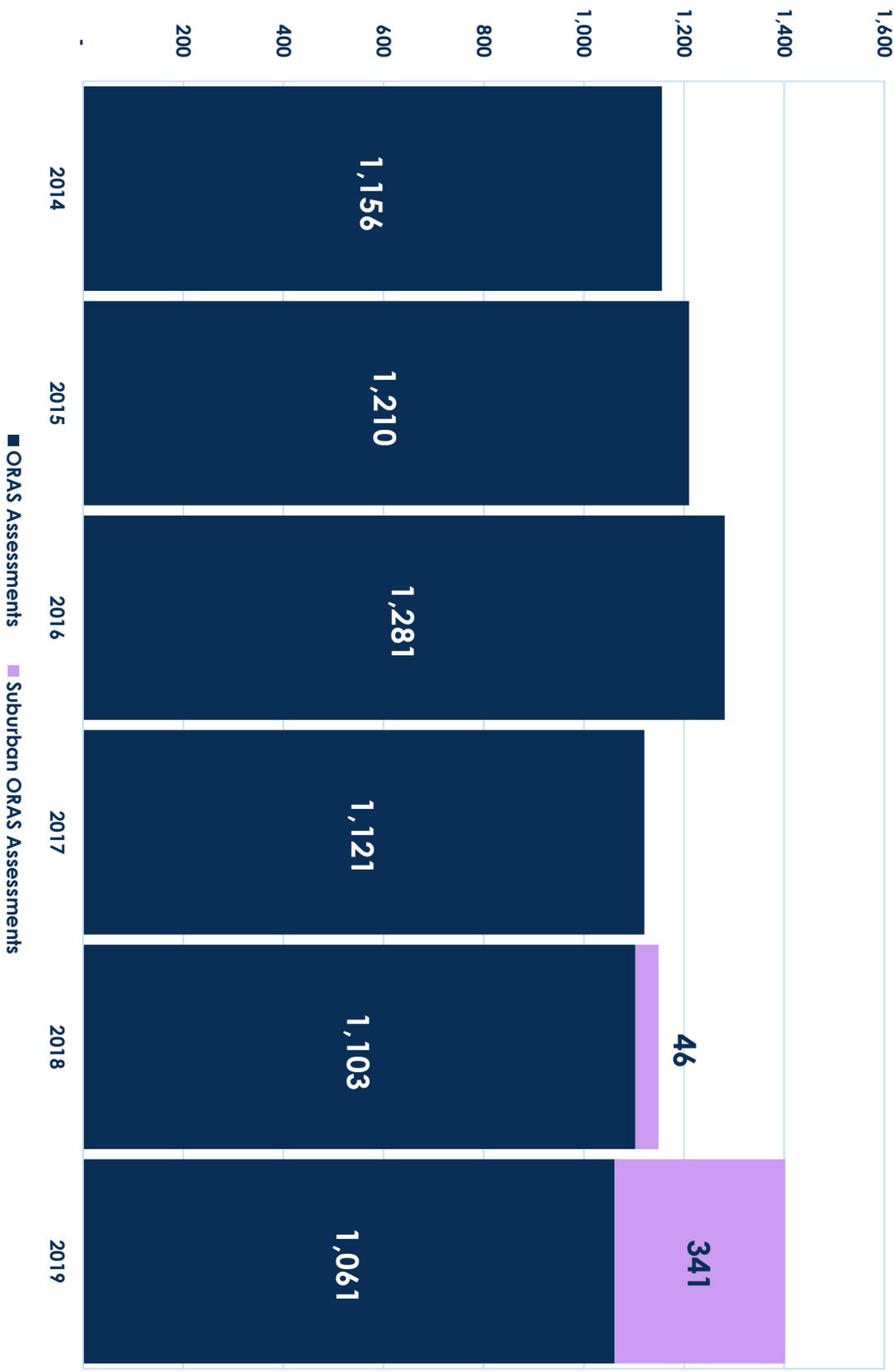
Source: Lucas County Court of Common Pleas Annual Reports
 Prepared by: CJCC

Lucas County Department of Adult Probation: Presentence Investigation (PSI) Referrals



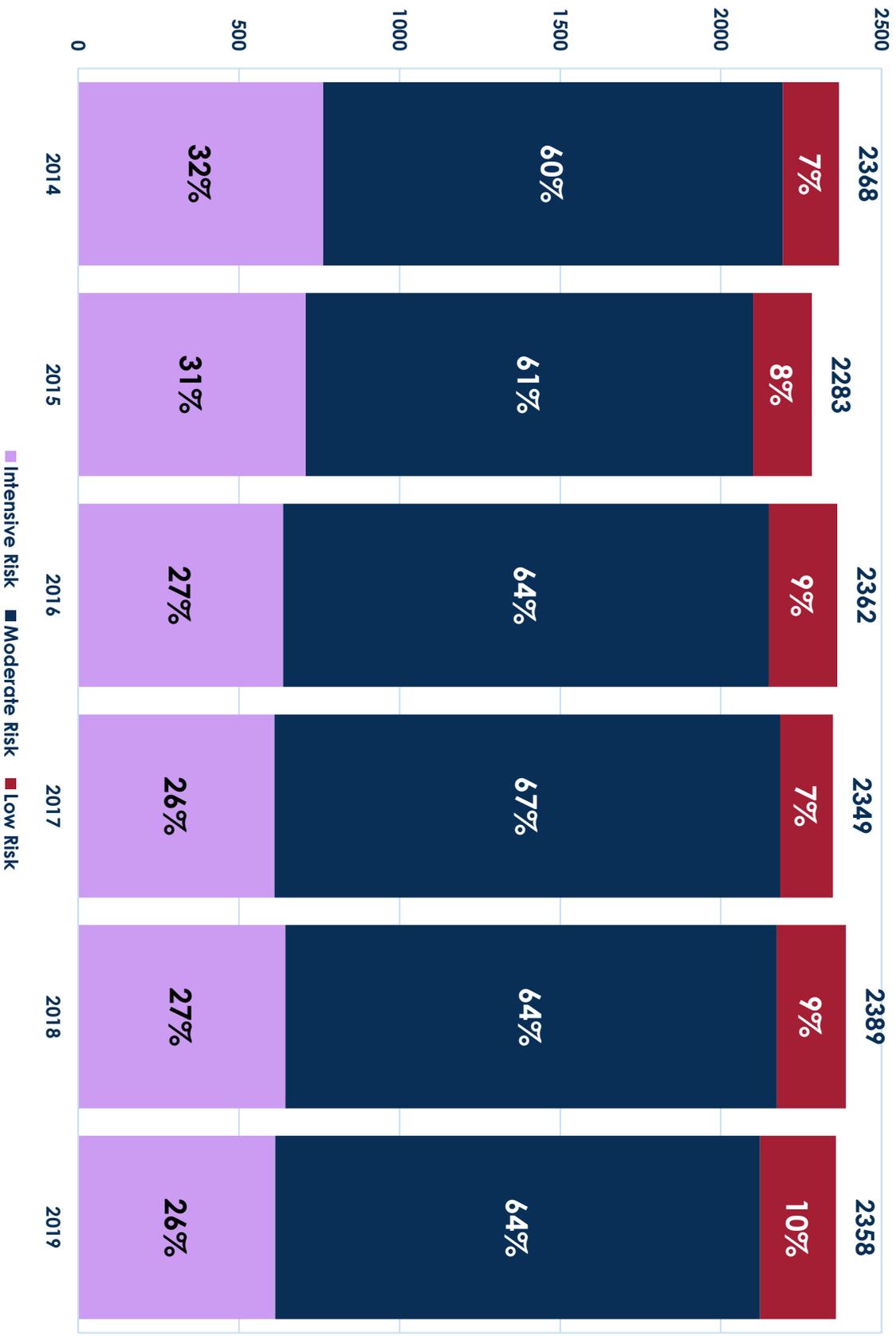
Source: Lucas County Court of Common Pleas Annual Reports
Prepared by: CJCC

Lucas County Department of Adult Probation: ORAS Assessments Conducted



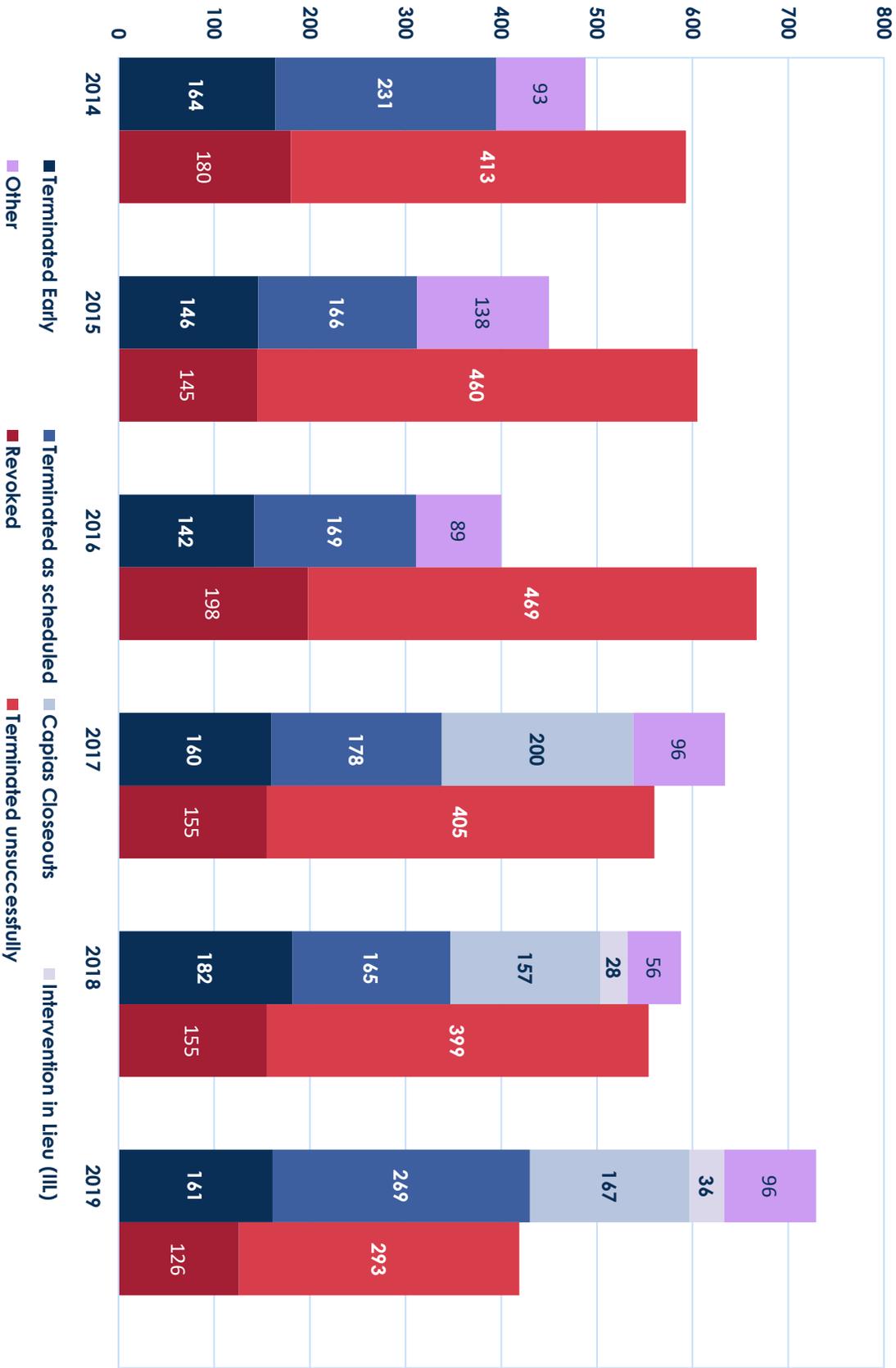
Source: Lucas County Court of Common Pleas Annual Reports
Prepared by: CJCC

Lucas County Department of Adult Probation: Risk Level



Source: Lucas County Court of Common Pleas Annual Reports
 Prepared by: CJCC

Lucas County Department of Adult Probation: Cases Removed from Supervision



Source: Lucas County Court of Common Pleas Annual Reports
 Prepared by: CJCC

TOLEDO MUNICIPAL COURT, PROBATION DEPARTMENT

Toledo Municipal Court separates probation caseloads by risk level and offers several specialized caseloads including Intensive Supervision Probation, Mental Health clients, High-Risk Males, High-Risk Females, Moderate-Risk clients and Remote Reporting for Low-Risk clients.

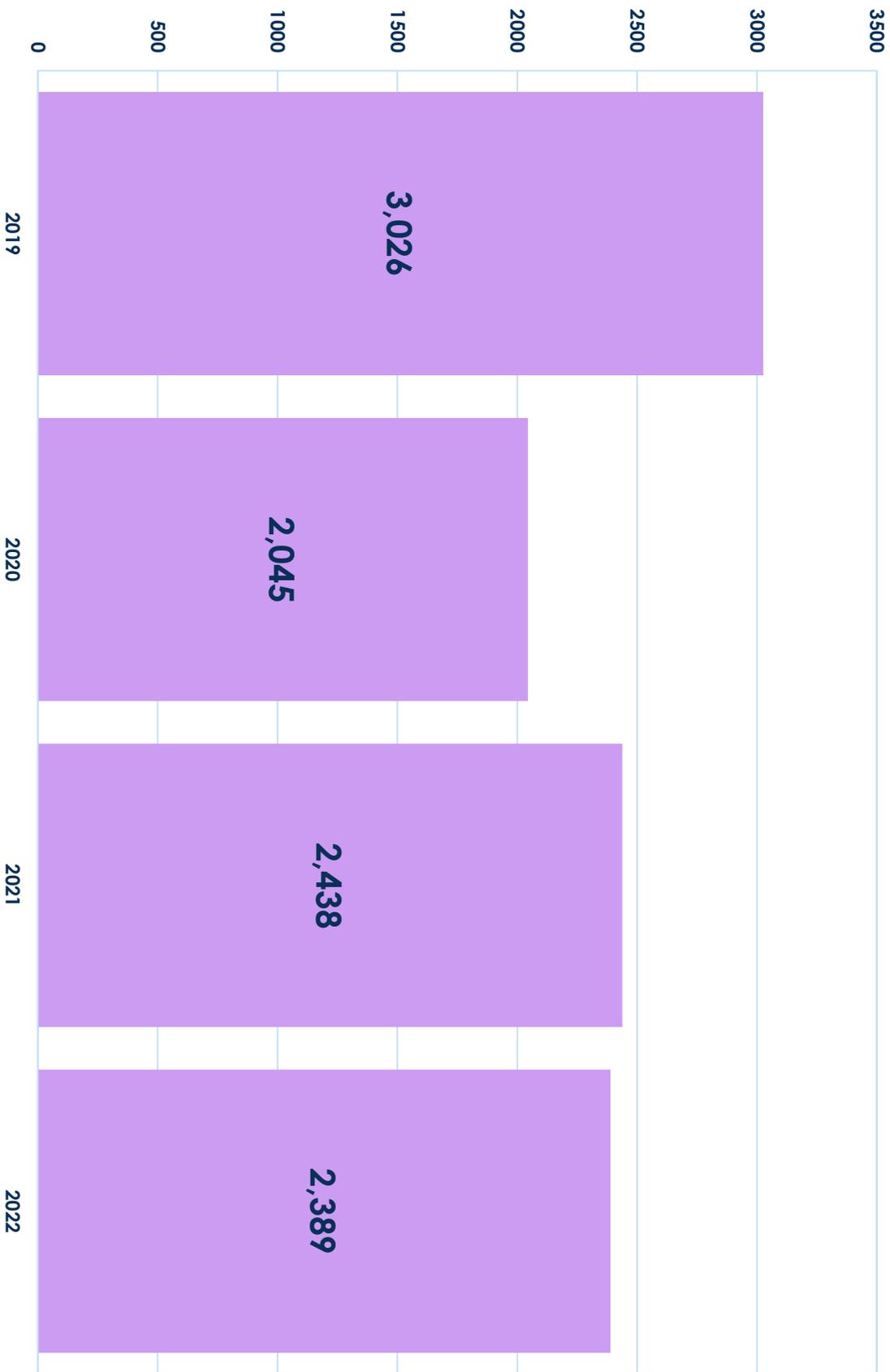
Grant funding allows Toledo Municipal Court to provide misdemeanor offenders with a network of services such as substance abuse treatment, domestic violence treatment, anger management, cognitive-behavioral therapy, as well as employment and transportation services. The grant supports efforts in offering Judges alternative sentencing options to incarceration, such as electronic monitoring and residential treatment.

Toledo Municipal Court Funded Programs:

- Intensive Supervision Probation
- RAD - Regional Addiction Diversion (60 day stay at CTF)
- Electronic Monitoring Unit (EMU)
- KIOSK Reporting
- Partial Salary for five staff members
- Substance Abuse assessments and treatment
- Anger Management Classes
- Batterer's Intervention Programming
- Cognitive Behavioral Treatment
- Drug Testing
- Supplemental Transportation (TARTA bus passes)

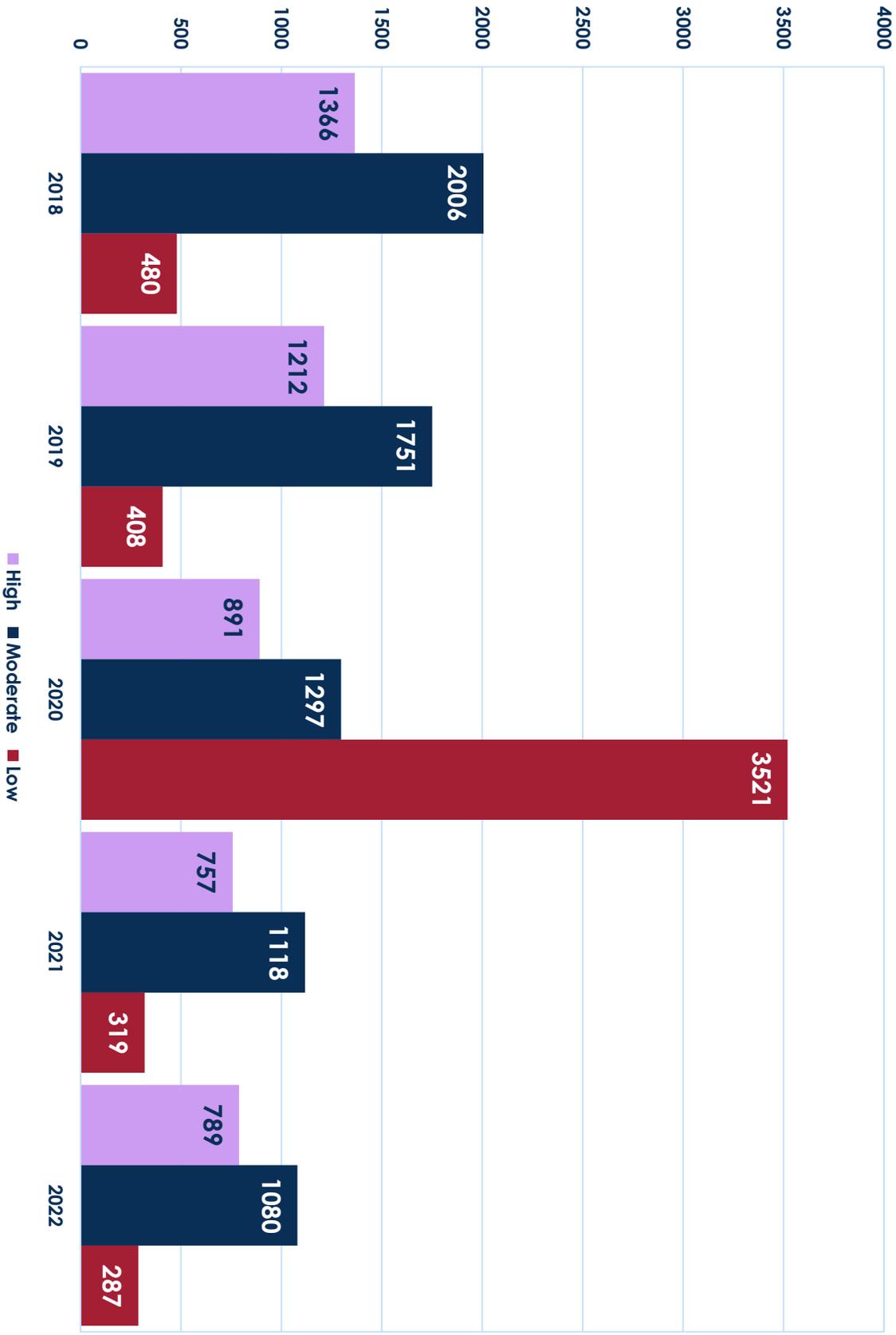


Toledo Municipal Court, Probation Department: Caseload



Source: Data Provided to the CJCC by TMC Department of Adult Probation
Prepared by: CJCC

Toledo Municipal Court, Probation Department: Risk Level



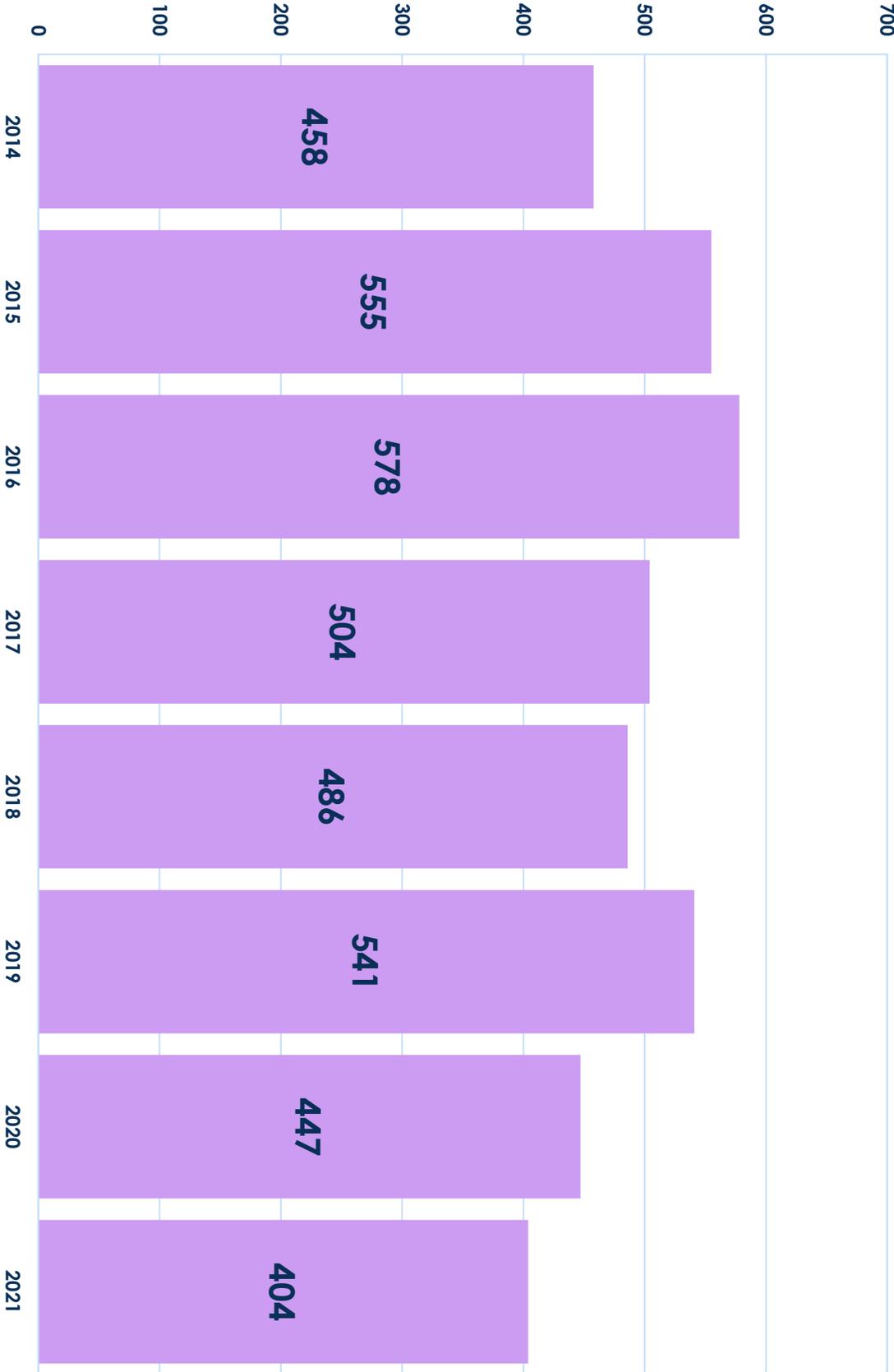
Source: Data Provided to the CJCC by TMC Department of Adult Probation
Prepared by: CJCC

SUBURBAN PROBATION DEPARTMENTS

There are five independent probation jurisdictions in Lucas County. Three of these five probation jurisdictions operate out of the three suburban municipal courts in Lucas County: Maumee Municipal Court, Oregon Municipal Court, and Sylvania Municipal Court. As part of the Coordinated Community Corrections Processes adopted through the Safety + Justice Challenge, a Regional Chief Probation Officer Committee meets monthly, with representation from all five probation jurisdictions.

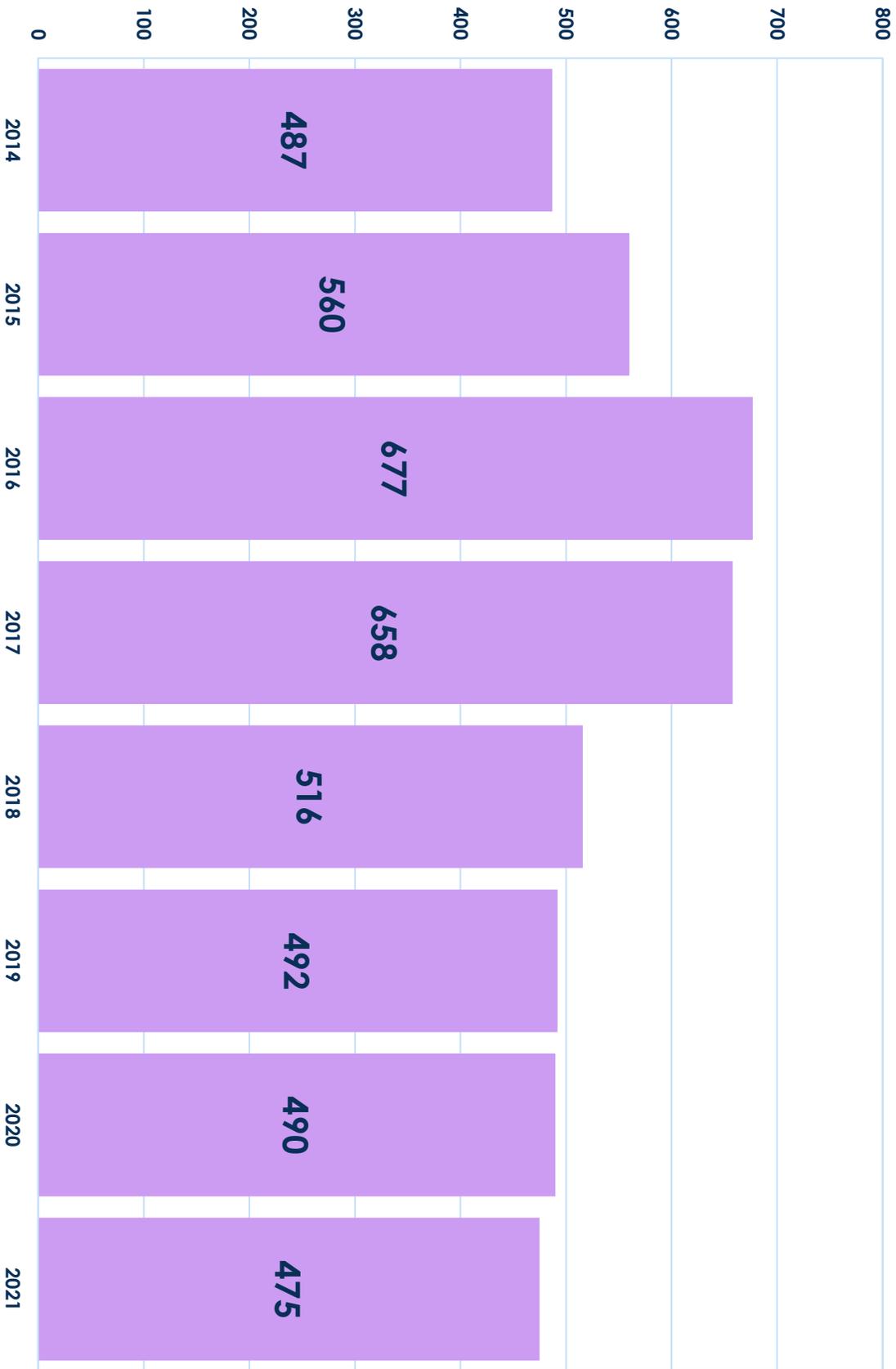


Maumee Municipal Probation Department: Caseload



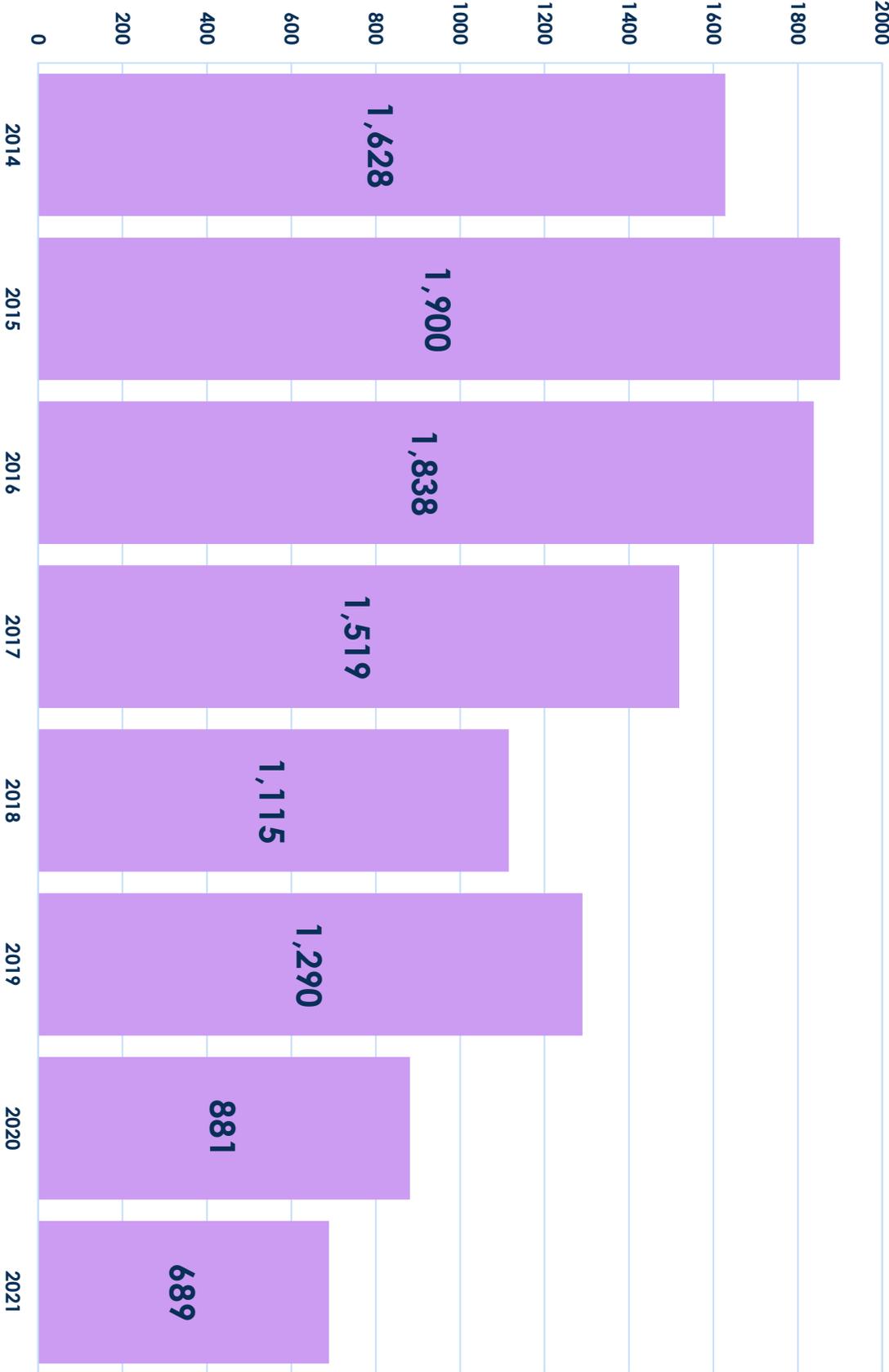
Source: Data Provided to the CJCC by MMCD Department of Adult Probation
Prepared by: CJCC

Oregon Municipal Probation Department: Caseload



Source: NORIS Data
Prepared by: CJCC

Sylvania Municipal Probation Department: Caseload



Source: Data Reported to the CJCC by the Sylvania Municipal Court Probation Department
Prepared by: CJCC

REGIONAL COURT SERVICES (RCS)

In 2016, Lucas County Court of Common Pleas reorganized, creating a new department – Regional Court Services. Regional Court Services is comprised of three separate programs: Electronic Monitoring, Centralized Drug Testing, and Pretrial Services. Each staff member is obligated to maintain the integrity of the department and provide the judiciary with the highest possible level of service.

Electronic Monitoring

The Electronic Monitoring (EM) program was created in 1991 through a grant from the Ohio Office of Criminal Justice Services (OCJS). EM provides a cost-effective alternative to traditional incarceration, while reducing jail population and maintaining intensive supervision of participants. EM was expanded in 2016 with funding from the Safety + Justice Challenge. The expansion made additional GPS units available to all Lucas County courts. The Lucas County Board of County Commissioners assumed the cost (approximately \$440,000) in 2019. The City of Sylvania and City of Toledo contracted with Lucas County to provide EM services in September 2018.

EVIDENCE-BASED PRACTICES:

Lucas County EM adheres to current evidence-based practices for EM supervision. Clients are supervised according to assessed risk level as identified by the Public Safety Assessment (PSA) or Ohio Risk Assessment System (ORAS). EM officers monitor conditions of all pretrial clients placed on the program and probation conditions for clients under supervision of Lucas County Court of Common Pleas.

EQUIPMENT:

The EM program primarily uses a Global Positioning Satellite System (GPS) to provide an offender's location in real time. Transdermal Alcohol Detection (TAD) units are utilized for curfew and alcohol monitoring.

Centralized Drug Testing Unit

Centralized Drug Testing Unit (CDTU) has provided forensic urinalysis for Common Pleas and municipal courts (under contractual agreements) since 1991. The identification of drug use assists in treatment for offenders through judicial alternatives and community agencies. CDTU uses the Olympus AU480 Analyzer Enzyme Immunoassay Technology and receives the American Bioanalyst Certification annually.



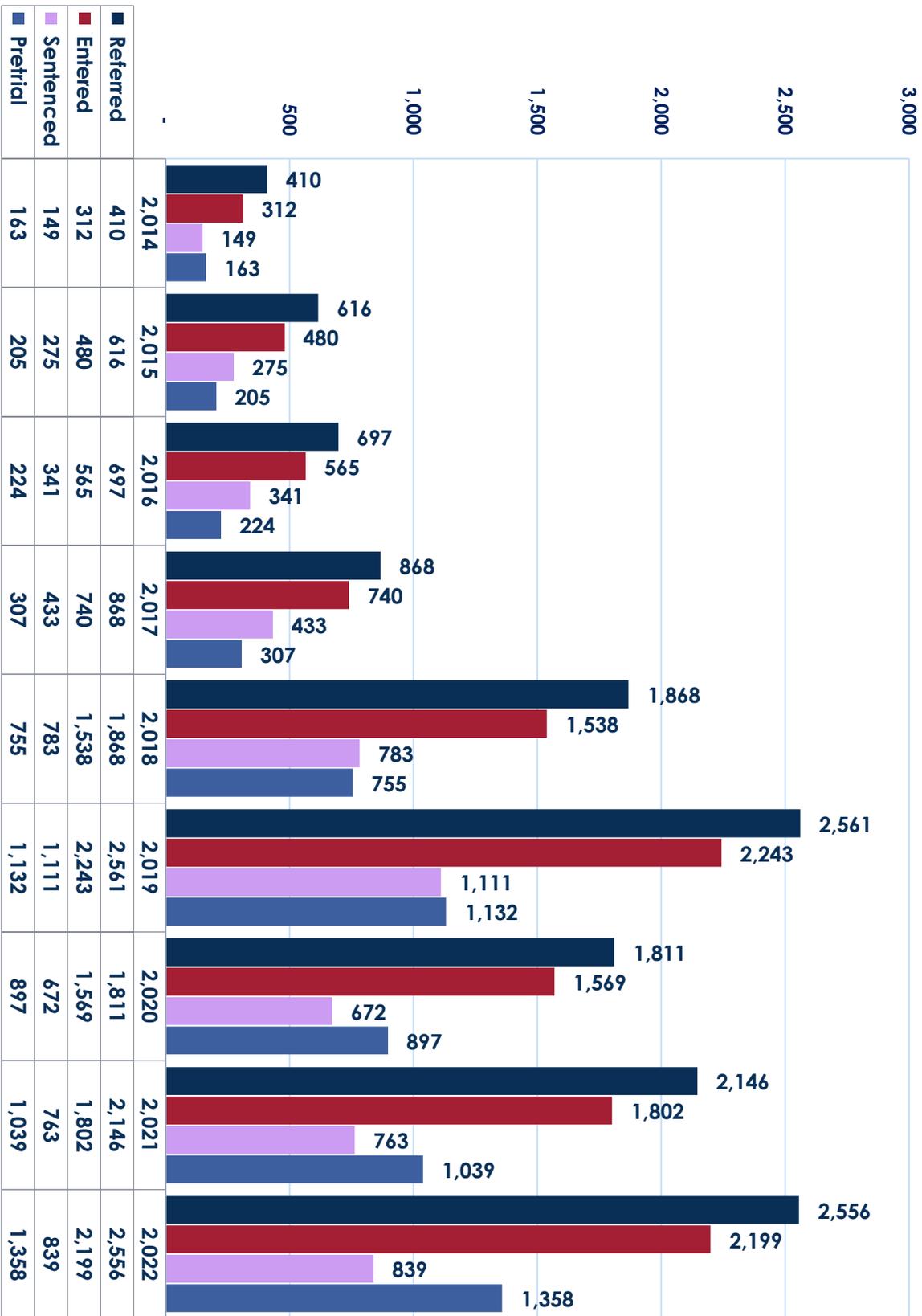
Pretrial Services

Pretrial services is the successor of the Court Intake Unit which was developed in 1980. Pretrial Services is responsible for processing defendants and subsequent monitoring if the defendant is placed on supervised release. The primary focus is on court appearance, public safety, and the use of evidence-based practices.

PUBLIC SAFETY ASSESSMENT (PSA) IMPLEMENTATION:

In 2015, Lucas County, Ohio collaborated with the Laura and John Arnold Foundation, now Arnold Ventures (AV), to implement a pretrial risk assessment tool, the Public Safety Assessment (PSA). The goal of this project was to implement a valid risk assessment to inform judges and magistrates in making release decisions and setting pretrial release conditions. Lucas County pretrial and court staff were trained on the administration, scoring, and use of the PSA by Luminosity, the technical assistance provider working with the jurisdiction. The PSA became part of the pretrial investigation process for misdemeanor and felony release decisions at first appearance beginning on January 12, 2015.

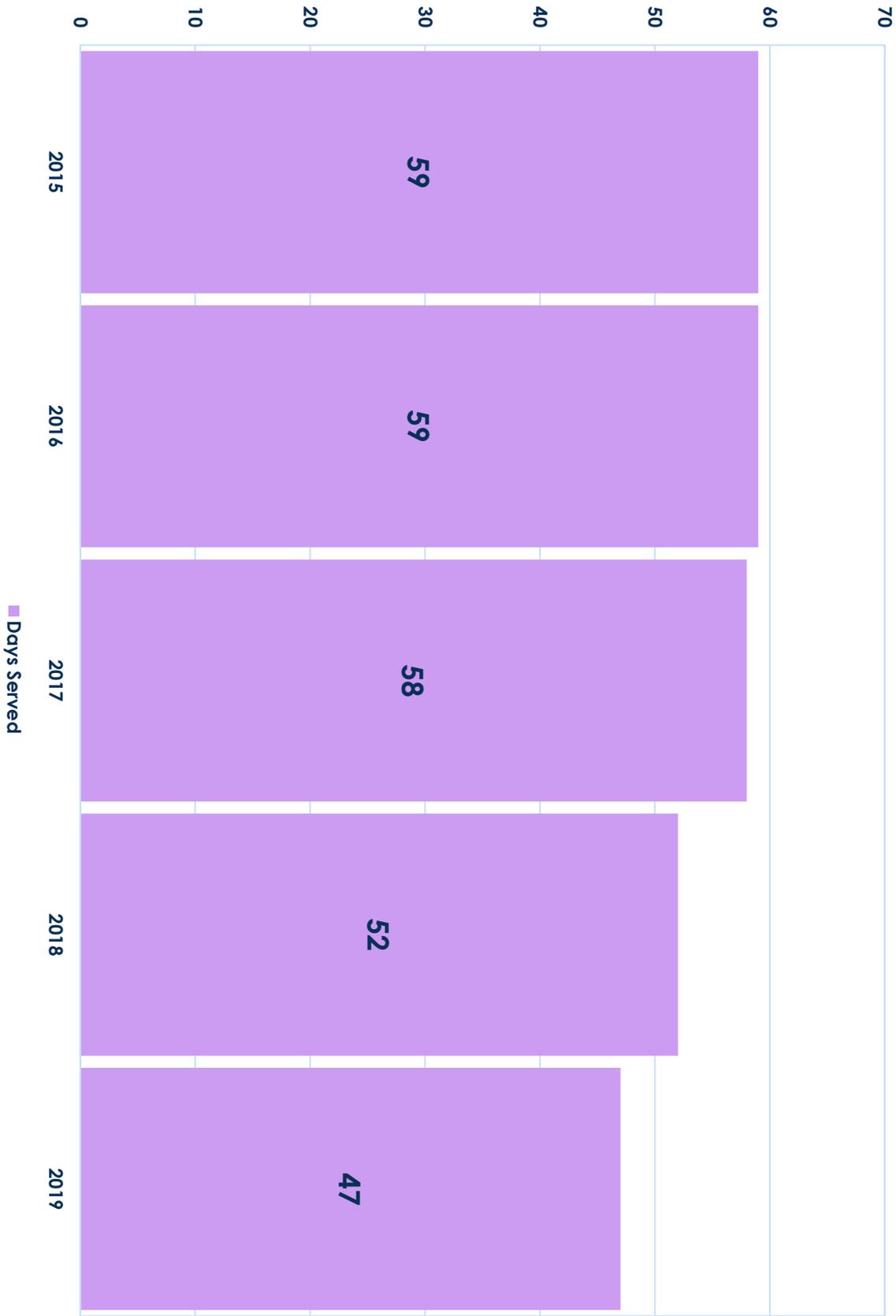
Electronic Monitoring Program: Caseload



*In 2018, Regional Court Services assumed responsibility for the Electronic Monitoring program previously administered by the Corrections Center of Northwest Ohio (CCNO).

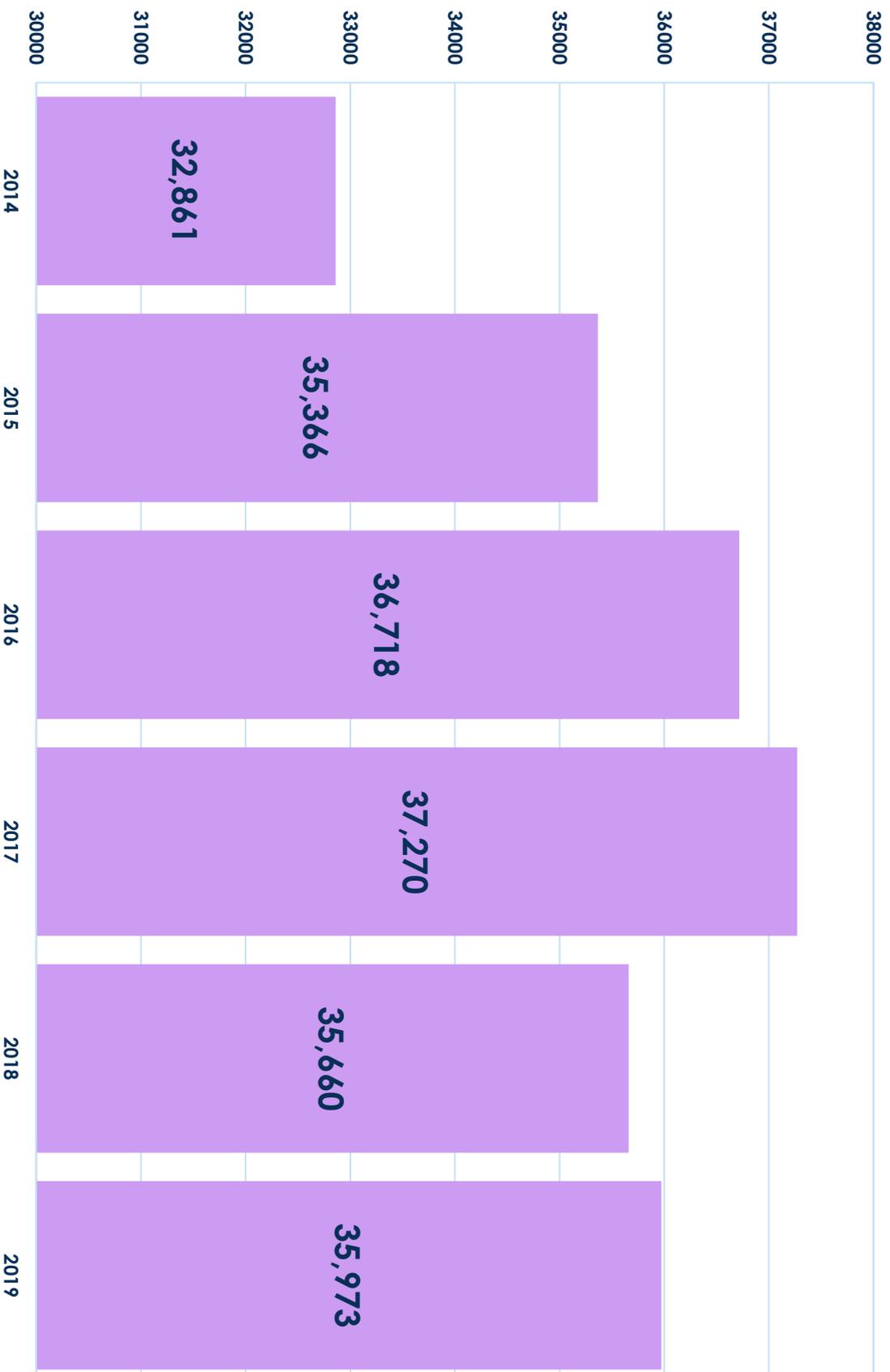
Source: Ohio Supreme Court Dashboards
Prepared by: CJCC

EM: Average Number of Days Served



Source: Lucas County Court of Common Pleas Annual Reports
Prepared by: CJCC

CDTU: Number of Clients Tested



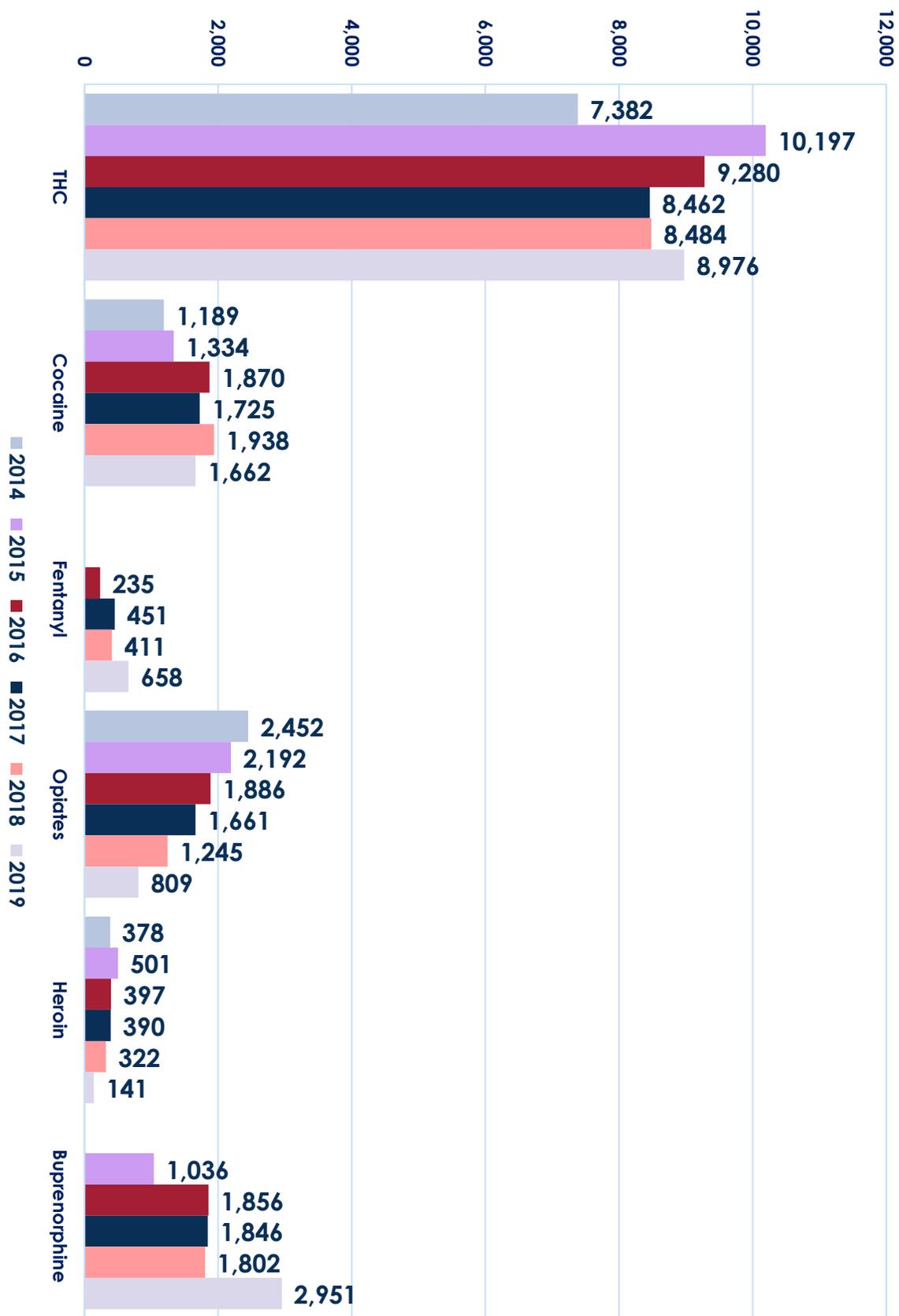
Source: Lucas County Court of Common Pleas Annual Reports
Prepared by: CJCC

CDTU: Number of Specimens and Substances Tested



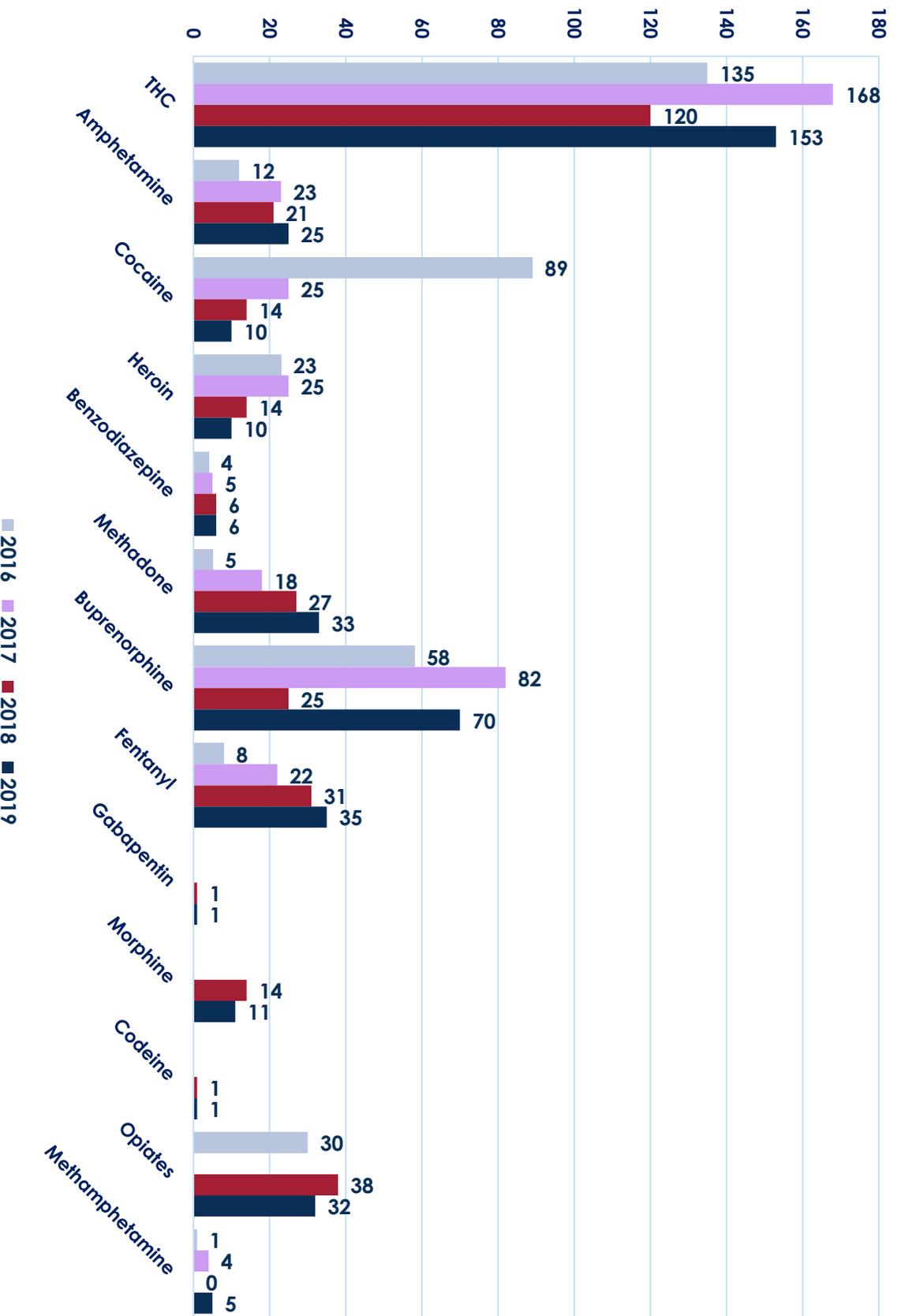
Source: Lucas County Court of Common Pleas Annual Reports
Prepared by: CJCC

Commonly Used Drugs Tested Positive (Urinalysis)



Source: Lucas County Court of Common Pleas Annual Reports
Prepared by: CJCC

CDTU: Commonly Used Drugs Tested Positive (Swabs)

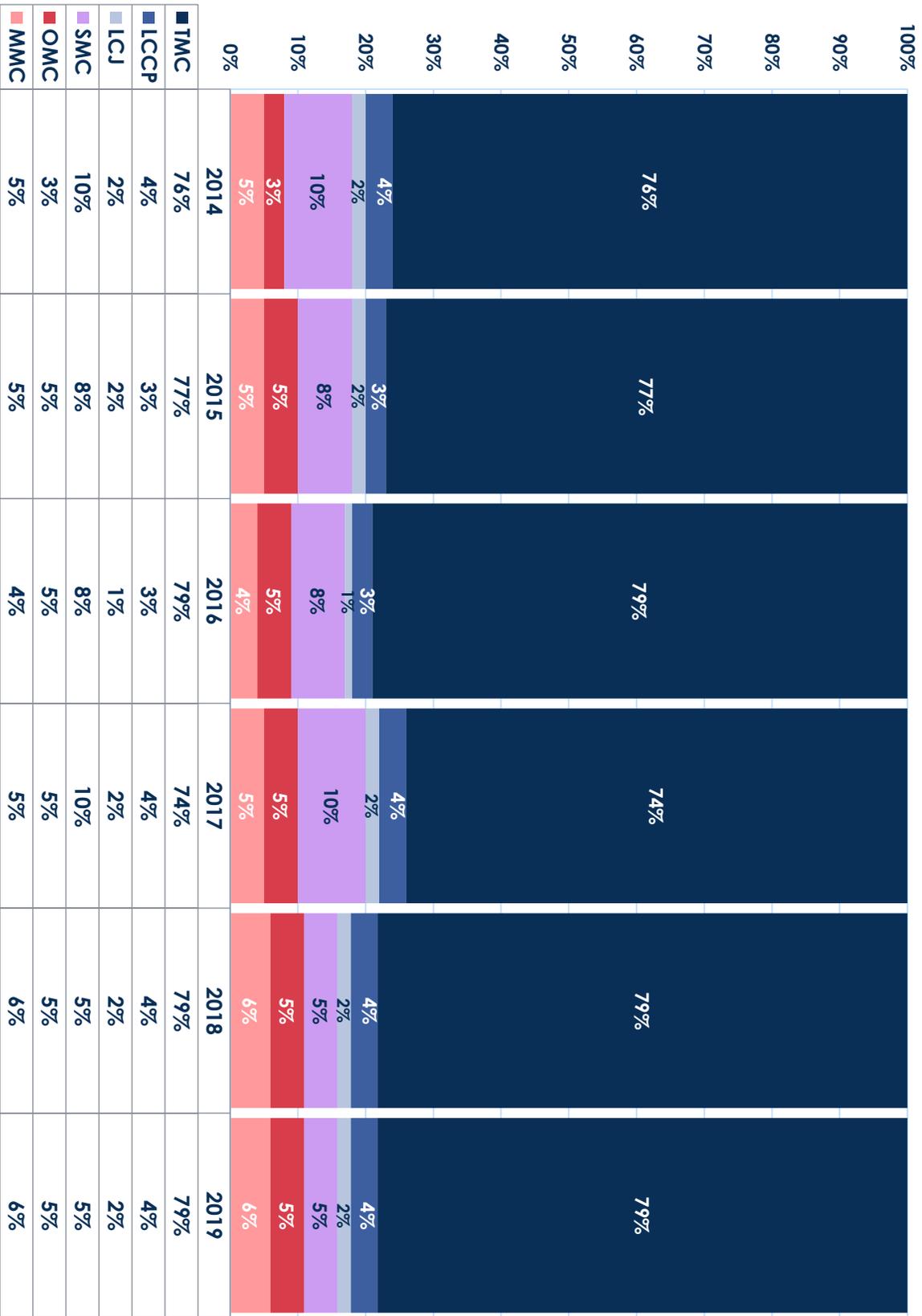


*CDTU began administering forensic fluid testing in early 2016 using mouth swabs.

Source: Lucas County Court of Common Pleas Annual Reports

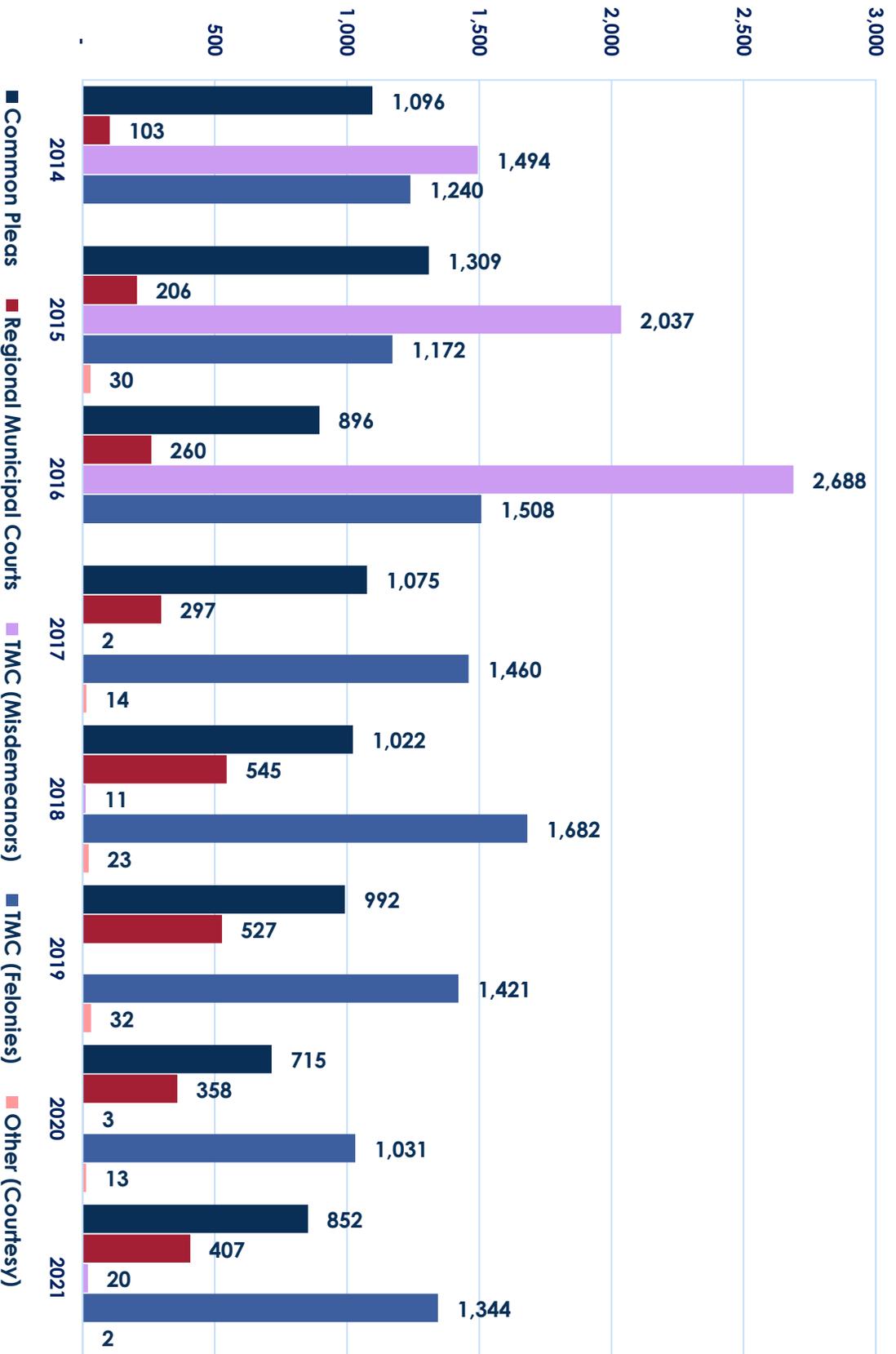
Prepared by: CJCC

Pretrial Services: Pretrial Risk Assessments (%) By Court



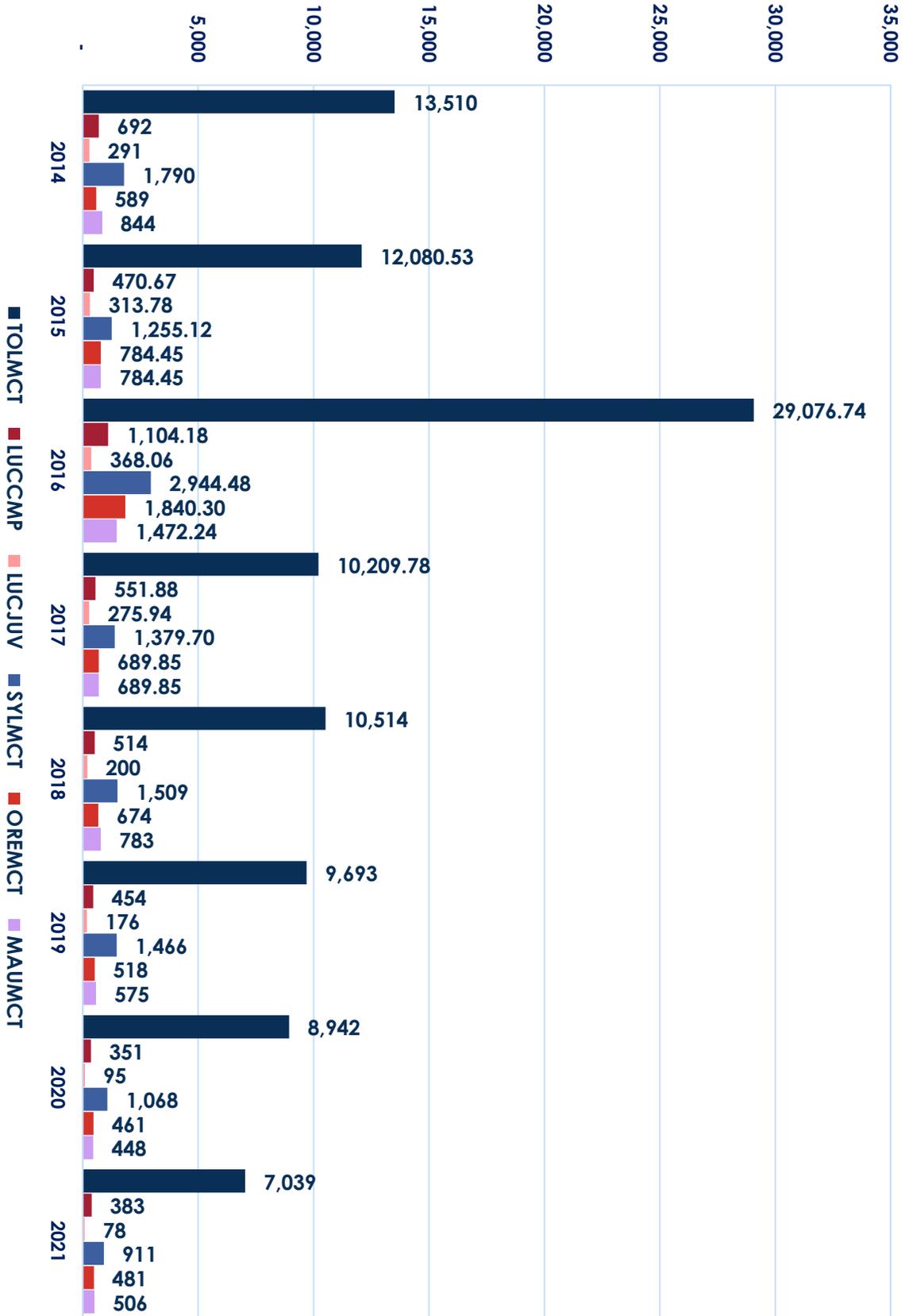
Source: Lucas County Court of Common Pleas Annual Reports
 Prepared by: CJCC

Pretrial Services: Supervised Pretrial Release (Supervised Own Recognizance Placements)



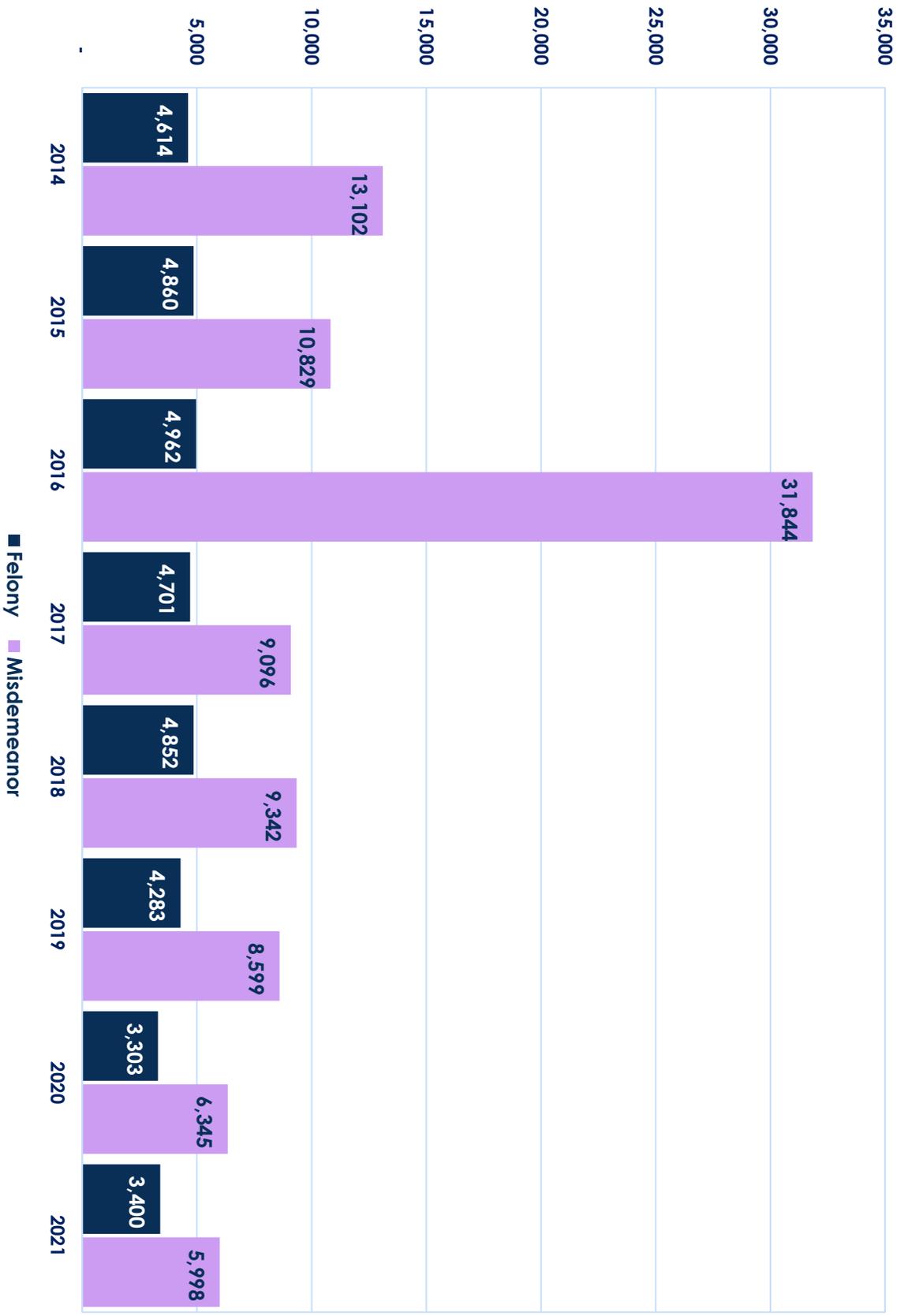
Source: Lucas County Court of Common Pleas Annual Reports
Prepared by: CJCC

Pretrial Services: Pretrial Interviews by Court



Source: Lucas County Court of Common Pleas Annual Reports
Prepared by: CJCC

Pretrial Services: Pretrial Interviews by Charge



Source: Lucas County Court of Common Pleas Annual Reports
Prepared by: CJCC

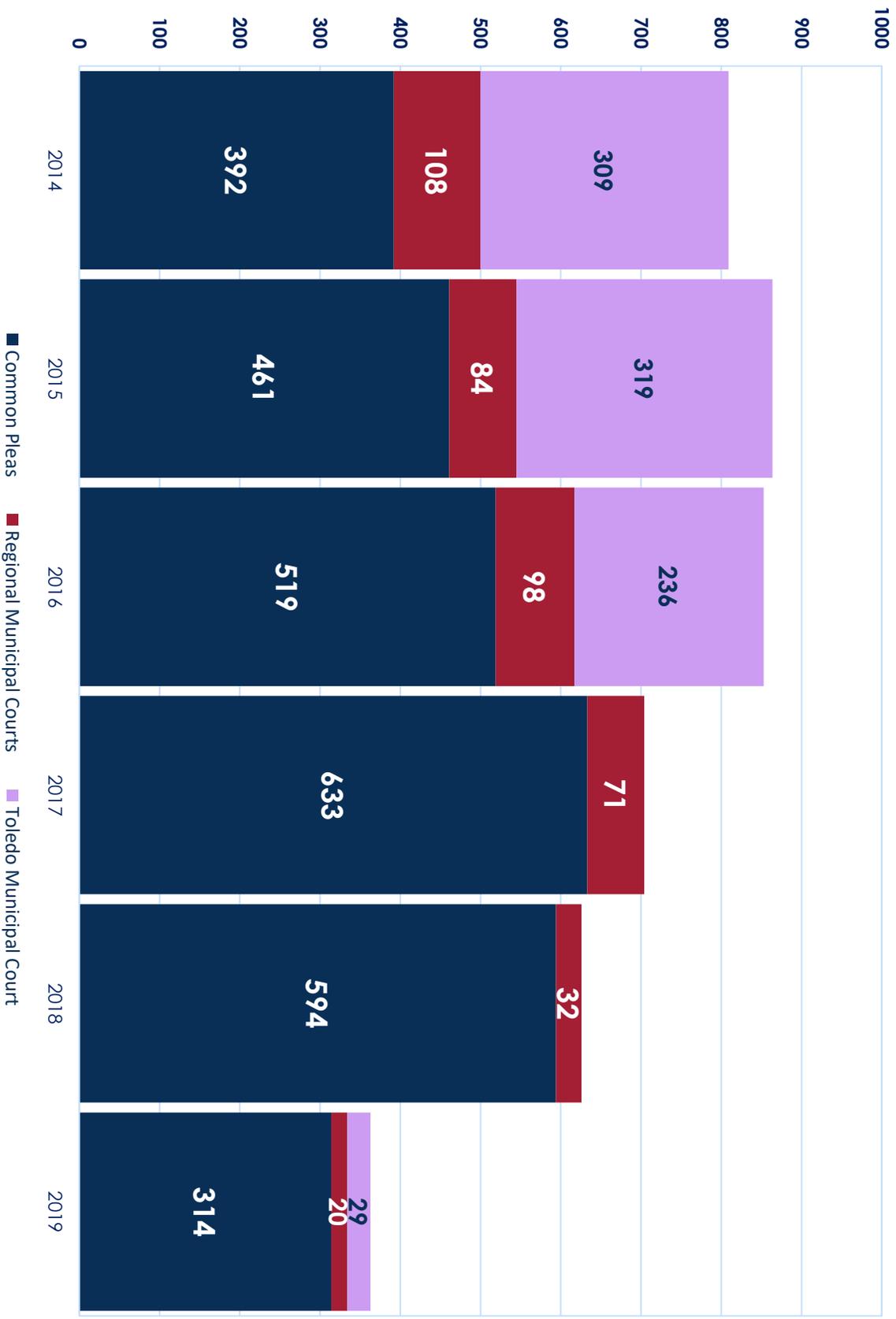
WORK RELEASE

The primary objective of the program is to allow offenders who pose a minimal threat to the community the opportunity to maintain their employment and receive rehabilitative assistance, while remaining in custody during non-work hours.

During November 2019, Work Release was separated from the Regional Court Services department and placed under the direction of the Correctional Treatment Facility. This reorganization aims to allow the Work Release facility to expand upon its employment focus, while also allowing for employment readiness and more life skills programming, as well as cognitive behavioral programming. Unfortunately, work release was only operational under CTF until February of 2020 before being shut down due to the COVID-19 pandemic. Work Release was reinstated by CTF in 2023 and will continue to seek these aims.



Work Release: Sentencing



*Work Release was suspended in Toledo Municipal Court from 2017 to 2018.

Source: Lucas County Court of Common Pleas Annual Reports

Prepared by: CJCC

Work Release: Unemployed Residents

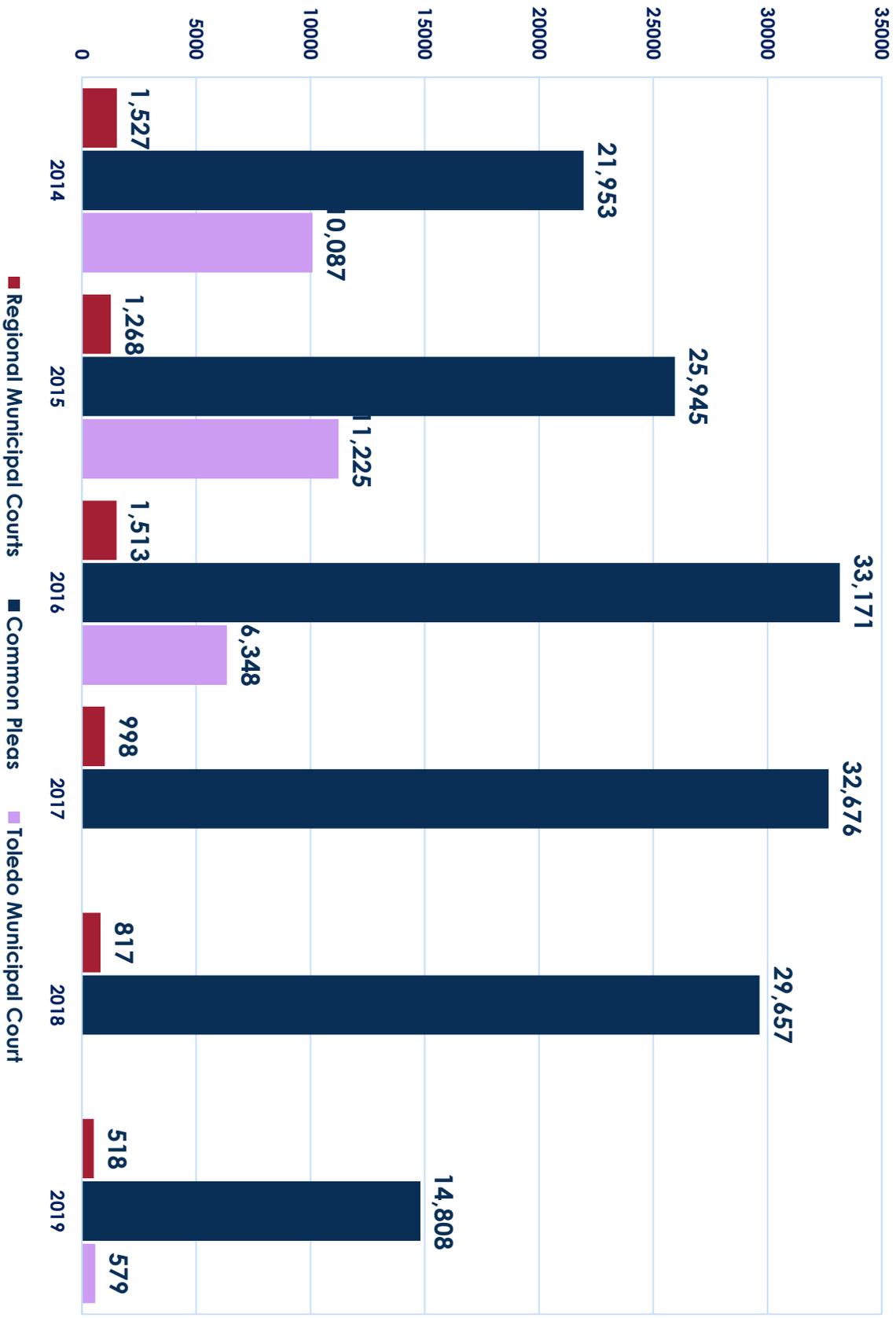


*Work Release was suspended in Toledo Municipal Court from 2017 to 2018.

Source: Lucas County Court of Common Pleas Annual Reports

Prepared by: CJCC

Work Release: Man Days



*Work Release was suspended in Toledo Municipal Court from 2017 to 2018.

Source: Lucas County Court of Common Pleas Annual Reports

Prepared by: CJCC

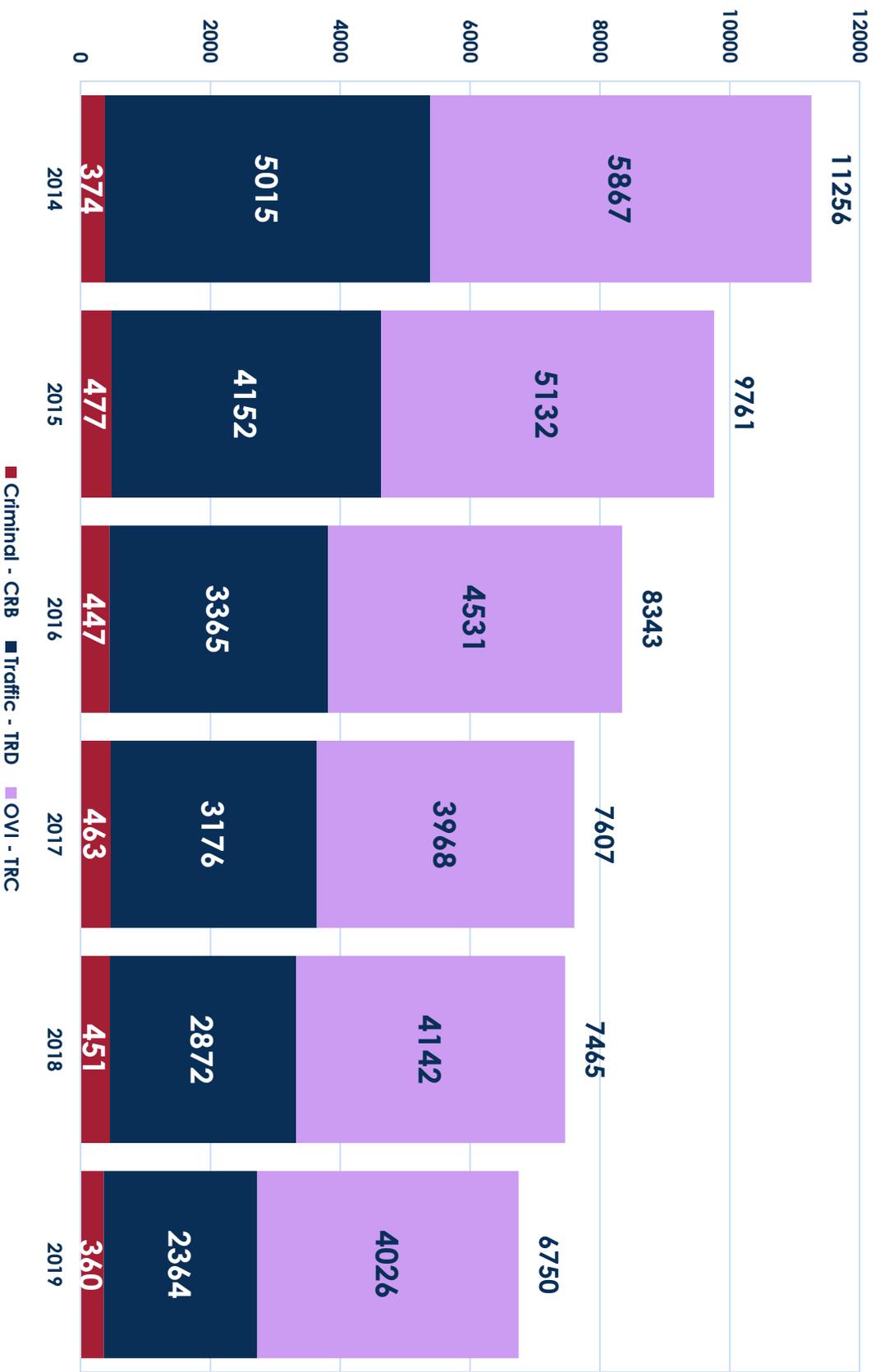
TOLEDO LEGAL AID SOCIETY

The Toledo Legal Aid Society (TLAS) was established in 1953 to provide legal services to indigent persons in Lucas County. TLAS represents adults and juveniles charged with criminal, traffic, and delinquency offenses that could result in a loss of freedom. TLAS employs public defenders assigned to the Lucas County Court of Common Pleas (General and Juvenile Division), Toledo Municipal Court, Sylvania Municipal Court, and Oregon Municipal Court.

TLAS has spearheaded the Opportunity Project, an initiative that is funded by the Safety + Justice Challenge and the Lucas County Mental Health and Recovery Services Board. The Opportunity Project targets incarcerated individuals with identified needs (mental health, housing, and/or substance use) who are charged with felony offenses at their first court appearance. The project has recently expanded to include misdemeanor offenses. The program is designed to produce better outcomes for these individuals by creating meaningful connection to services that may result in bond modifications and/or more favorable case resolutions. From 2018 to 2021, there have been 2,194 eligible felony cases. Of these cases, 1,560 individuals (71%) have agreed to participate in the Opportunity Project, resulting in 927 participants (59%) being connected or reconnected to a service provider and 428 bond modifications.

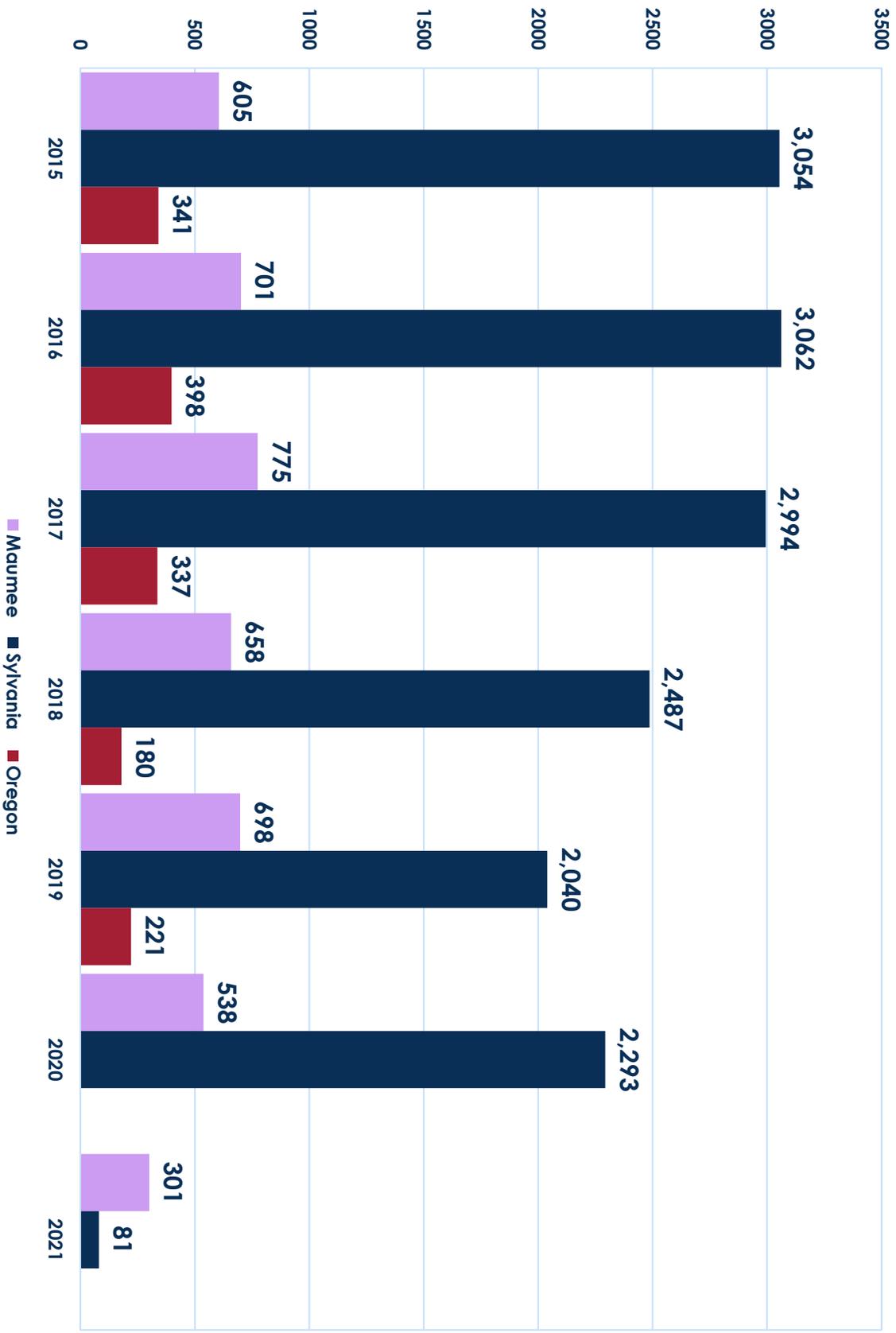


Toledo Legal Aid Society: Toledo Municipal Court Appointments



Source: Data provided to the CJCC by TLAS
Prepared by: CJCC

Toledo Legal Aid Society: Suburban Court Appointments



Source: Data provided to the CJCC by TLAS
 Prepared by: CJCC

CRIMINAL JUSTICE COORDINATING COUNCIL (CJCC)



The mission of the Criminal Justice Coordinating Council is to promote and foster cooperation, coordination, and cost-savings between governmental units and agencies, and to improve the criminal justice system through information services, technical assistance, analysis, grant development, research, and by providing regional services requested by the governmental units served.



Reentry Committee

In 2013 the CJCC, recognizing the need for continued and coordinated reentry services, formed the CJCC Reentry Committee. This committee is comprised of members of the judiciary, law enforcement, board members of the Reentry Coalition of Northwest Ohio, and service providers. The County and City each initially funded the position of Reentry Coordinator with the understanding that it would be a self-sustaining position. Since 2013, the CJCC has been awarded five federal Department of Justice Reentry Grants totaling over \$4.2 million to support not only the reentry coordinator position but also to assist with reentry programming and system improvements in our community to help reduce recidivism.

Behavioral Health/Criminal Justice Committee

The Behavioral Health/ Criminal Justice (BHCJ) Committee met for the first time on July 19, 2018 following the Sequential Intercept Mapping (SIM) Workshop that took place in May 2018. This committee along with the BHCJ Coordinator led the review process of the draft SIM report, and on December 19, 2018 the committee approved the final draft. This report helped the BHCJ Coordinator develop a working plan, goals, and objectives for 2019-2020 with guidance from the BHCJ Committee.



Northwest Ohio Regional Information System (NORIS)

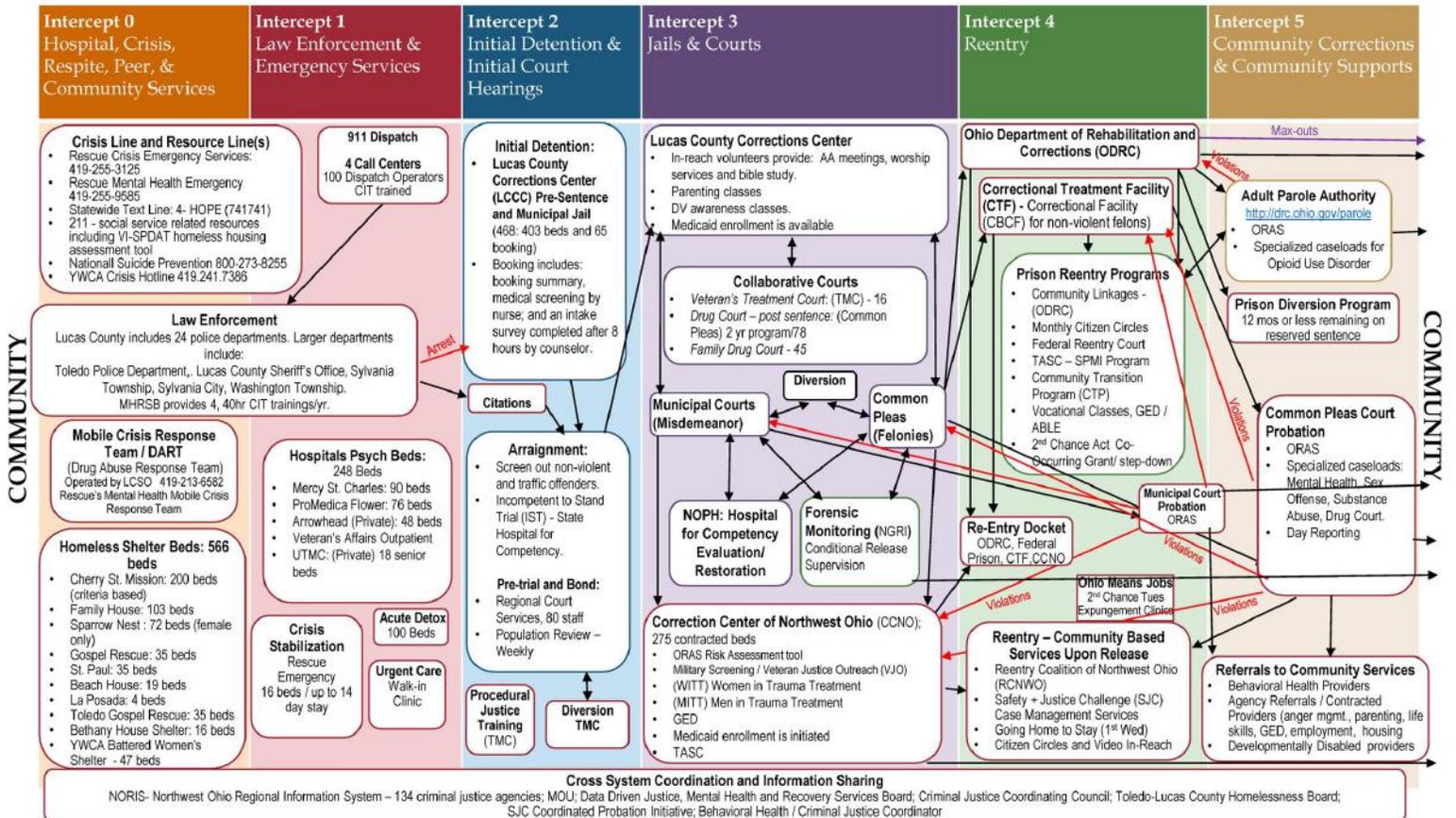
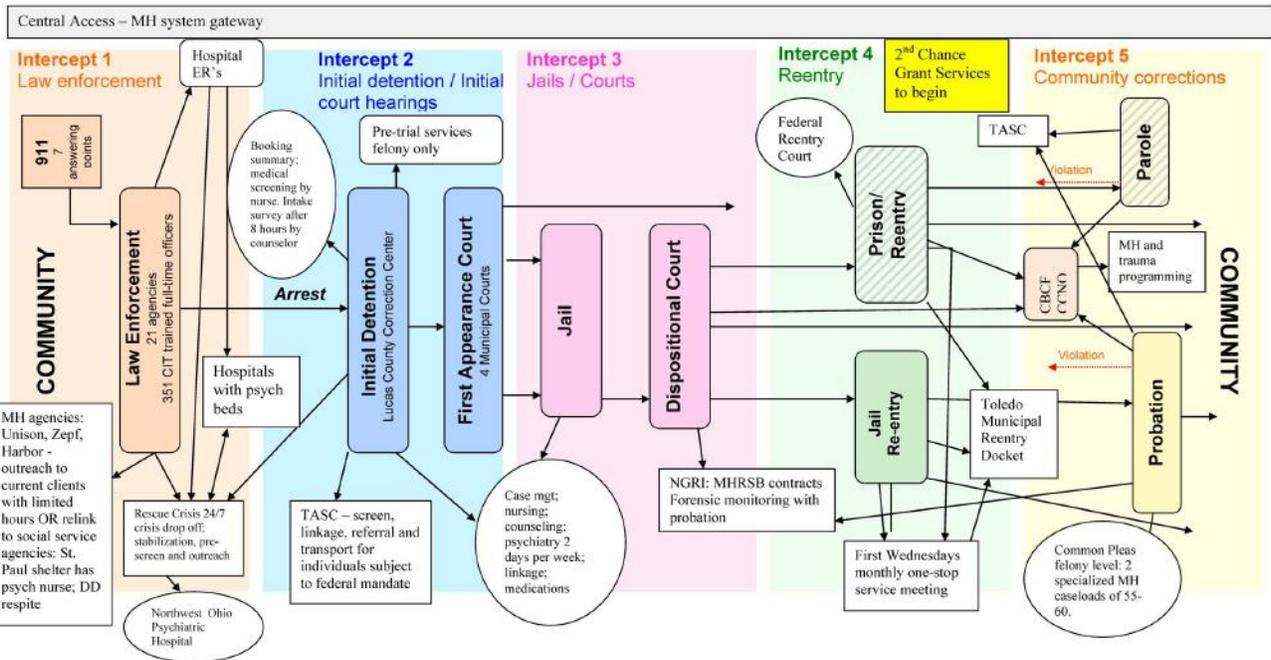
Over the last several years, the CJCC has focused primarily on offering integrated criminal justice information systems through the Northwest Ohio Regional Information System (NORIS). NORIS was founded in 1976 to provide records automation for Toledo Municipal Court, the Toledo Police Department, and the Lucas County Sheriff's Office. Currently, NORIS supports over 1,000 terminals in seven counties that link 2,400 users who collectively perform more than seven million transactions per month. Criminal histories are maintained on 650,000 offenders and on-line access to 92,000 active warrants is offered. NORIS has evolved into a model of systems integration across many different agencies. Similar models are now successfully being deployed across Ohio and the rest of the United States.



SEQUENTIAL INTERCEPT MAP (SIM) - LUCAS COUNTY

Lucas County completed the first SIM in 2014 with technical assistance from the Coordinating Center of Excellence. The second SIM was completed in 2018 with technical assistance from Policy Research, Inc. (PRI). The 2018 SIM will be updated in 2023.

Sequential Intercepts for Change: Criminal Justice - Mental Health Partnerships – Lucas County March 2014



Lucas County



Community Corrections Planning Board (CCPB)